

CSAL

*Center for the Study of Academic Labor
at Colorado State University*

INSTRUCTIONAL STAFF EMPLOYMENT IN HIGHER EDUCATION: 2013

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Faculty				Non-Faculty		Contingency	
TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR

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INTRODUCTORY NOTES

- This report is one in a CSAL series on instructional staff employment in higher education. Its purpose is to provide employment data on all colleges and universities, both individually and taken together, and to document the increasing reliance of colleges and universities on contingent faculty and instructors.
- Contingent faculty and instructors are off the tenure track, raising a variety of concerns such as low pay, no benefits, lack of job security, loss of academic freedom, and lack of respect for their professional contributions.
- Almost all tenured and tenure track faculty are categorized as instructional staff even if they work at a research-intensive university. Almost all of these faculty members are full-time, so they are not broken into full-time and part-time in this report.
- Non-tenure track faculty members are off the tenure track, meaning that they are categorized as faculty but cannot access the protections provided by tenure. Most of these faculty members work part-time but many work full-time; hence, they are separated into full-time and part-time in this report.
- Total faculty is the sum of tenured faculty, tenure track faculty and non-tenure track faculty, both full-time and part-time.
- Instructional staff is a broader group than faculty. It is the sum of total faculty, instructors without faculty appointments, and graduate teaching assistants working at accredited colleges and universities.
- Instructors without faculty appointments typically have other types of appointments such as administrative-professionals or research scientists. They can comprise a significant component of the instructional staff; nonetheless, they have not previously been noted or counted in research on instruction in higher education.
- Graduate teaching assistants either assist faculty and instructors, usually by teaching recitation sections or labs, or they teach their own courses like non-faculty instructors. In either case, they teach students and support the instructional mission of their college or university. Hence, they are included in instructional staff.
- This report provides two measures of contingency. The first is the faculty non-tenure track rate (FNTTR). It shows the percent of faculty members that is non-tenure track. The second is a broader measure called the contingency rate (CONTR). It shows the percent of total instructional staff that is off the tenure track.
- Data source: IPEDS, the Integrated Post-Secondary Education Data System, online at <https://nces.ed.gov/ipeds/>. IPEDS is the main federal data depository on higher education. The 2805 institutions in the sample include all accredited colleges and universities in the United States, as indicated by Carnegie classifications as associates degree colleges, baccalaureate colleges, masters degree universities or doctoral universities. It excludes medical schools and other specialized schools, as well as institutions that provided no data.

2013 Report Highlights

- Contingency has become the norm for instructional staff in higher education. Among all colleges and universities in 2013, 63% of faculty was off the tenure track (the faculty non-tenure track rate, or FNTTR) and 72% of total instructional staff was off the tenure track (the contingency rate, or CONTR).
- Among all colleges and universities, contingency is about the same in the private non-profit sector and the public sector. It is greater in the private non-profit sector at doctoral and masters degree universities, and at associates degree colleges; it is greater in the public sector at baccalaureate colleges. Instructional staff employment at private for-profit colleges is entirely contingent at all levels.
- 28% of all non-tenure track faculty employment was full-time in 2013. The fraction is highest in doctoral universities (36%) and at baccalaureate colleges (34%). It is lowest in associates degree colleges (21%).
- About one-third of the instructional staff at doctoral universities, masters degree universities and baccalaureate colleges is on the tenure track (tenured faculty plus tenure track faculty), so about two-thirds of the instructional staff is off the tenure track. As one would expect, the fraction of instructional staff off the tenure track is much higher (over four-fifths) at associates degree colleges.
- Almost all classes are taught by contingent faculty and instructors at associates degree colleges and at for-profit institutions. At baccalaureate colleges, masters degree universities and doctoral universities, a hybrid model has taken hold in which most undergraduate courses are taught by contingent faculty and instructors, but tenure-line faculty remain numerically and pedagogically significant, particularly in graduate programs.
- Because the fraction of faculty off the tenure track has been fairly constant for some time, this hybrid model appears to be stable. Colleges and universities in all sectors have increased contingency to constrain instructional costs (while allowing costs to rise rapidly in athletics and administration), but the tenure system itself does not appear to be under threat.

SECTION ONE: 2013 INSTRUCTIONAL STAFF EMPLOYMENT SUMMARY TABLES AND CHARTS

Definitions

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- FT-NTT = Full-time non-tenure track faculty
- PT-NTT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + FT-NTT + PT-NTT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants and instructors
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

Measures of Contingency

- FNNTR = faculty non-tenure track rate = $(\text{FT-NTT} + \text{PT-NTT}) / \text{Total faculty}$
- CONTR = contingency rate = $(\text{FT-NTT} + \text{PT-NTT} + \text{INST} + \text{GTA}) / \text{Total instructional staff}$

TABLE 1**Number of Colleges and Universities by Sector and Level, 2013**

	Associates	Bachelors	Masters	Doctorate	TOTAL
Public	900	134	268	176	1478
Private NP	68	512	374	108	1062
Private FP	83	115	56	11	265
TOTAL	1051	761	698	295	2805

TABLE 2
Instructional Staff Employment by Sector and Faculty/Tenure Status
All Colleges and Universities, 2013

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	203,029	71,787	119,414	313,629	96,957	145,091	61.2%	71.1%
Private NP	79,499	33,223	58,227	114,691	48,365	29,459	60.5%	69.0%
Private FP	122	19	7,228	49,981	7,281	49	99.8%	99.8%
TOTAL	282,650	105,029	184,869	478,301	152,603	174,599	63.1%	71.9%

TABLE 3
Instructional Staff Employment by Sector and Faculty/Tenure Status
Doctoral Universities, 2013

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	98,888	32,511	44,619	55,647	11,358	134,444	43.3%	65.2%
Private NP	34,078	11,705	19,600	39,301	7,203	26,778	56.3%	67.0%
Private FP	0	0	943	20,301	209	36	100.0%	100.0%
TOTAL	132,966	44,216	65,162	115,249	18,770	161,258	50.5%	67.0%

TABLE 4
**Instructional Staff Employment by Sector and Faculty/Tenure Status
Masters Degree Universities, 2013**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	50,087	20,502	19,737	56,055	12,368	10,520	51.8%	58.3%
Private NP	23,471	11,727	21,796	51,288	29,556	2280	67.5%	74.9%
Private FP	6	3	3,613	19,384	2,410	6	100.0%	100.0%
TOTAL	73,564	32,232	45,146	126,727	44,334	12,806	61.9%	68.4%

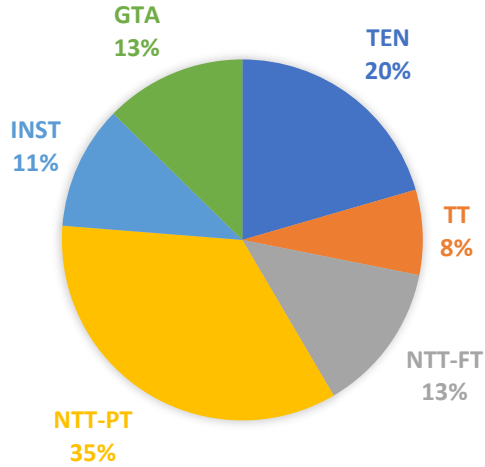
TABLE 5
**Instructional Staff Employment by Sector and Faculty/Tenure Status
Baccalaureate Colleges, 2013**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	7,924	4,003	4,513	12,046	3,487	127	58.1%	62.8%
Private NP	21,809	9,706	15,594	22,200	11,000	401	54.5%	61.0%
Private FP	116	16	1,378	7,049	3294	2	98.5%	98.9%
TOTAL	29,849	13,725	21,485	41,295	17,781	530	59.0%	65.0%

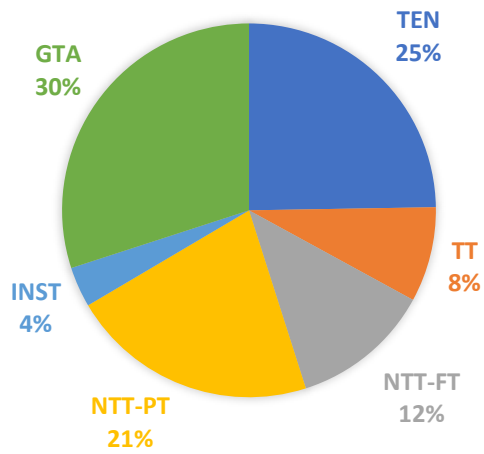
TABLE 6
**Instructional Staff Employment by Sector and Faculty/Tenure Status
Associates Degree Colleges, 2013**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	46,130	14,771	50,545	189,881	69,744	0	79.8%	83.6%
Private NP	141	85	1237	1902	606	0	93.3%	94.3%
Private FP	0	0	1,294	3,247	1368	5	100.0%	100.0%
TOTAL	46,271	14,856	53,076	195,030	71,718	5	80.2%	84.0%

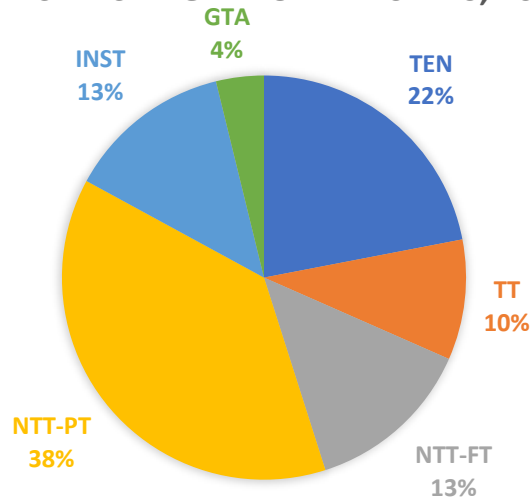
DISTRIBUTION OF INSTRUCTIONAL STAFF ALL COLLEGES AND UNIVERSITIES, 2013



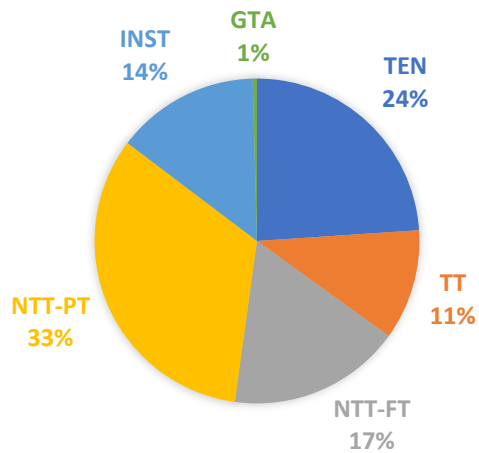
DISTRIBUTION OF INSTRUCTIONAL STAFF DOCTORAL UNIVERSITIES, 2013



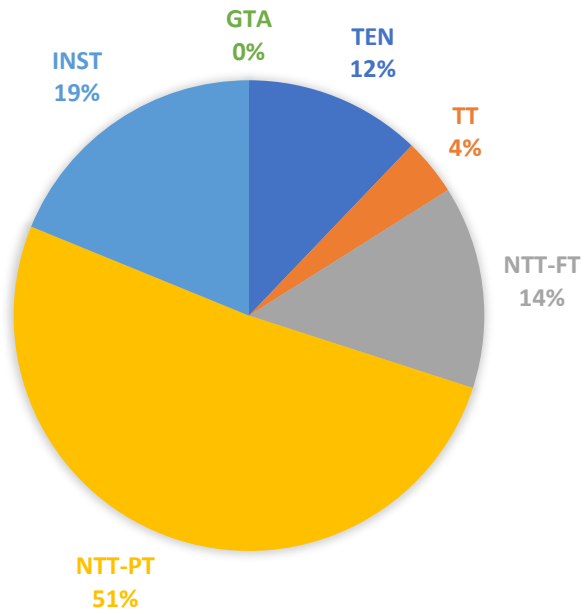
**DISTRIBUTION OF INSTRUCTIONAL STAFF
MASTERS DEGREE UNIVERSITIES, 2013**



**DISTRIBUTION OF INSTRUCTIONAL STAFF
BACCALAUREATE COLLEGES, 2013**



**DISTRIBUTION OF INSTRUCTIONAL STAFF
ASSOCIATES DEGREE COLLEGES, 2013**



SECTION TWO: 2013 INSTRUCTIONAL STAFF EMPLOYMENT DOCTORAL UNIVERSITIES

Note: Table is arranged alphabetically by state and then by institution name.

Definitions

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- NTT-FT = Full-time non-tenure track faculty
- NTT-PT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + NTT-FT + NTT-PT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

Measures of Contingency

- FNNTR = faculty non-tenure track rate = $(NTT-FT + NTT-PT) / \text{Total faculty}$
- CONTR = contingency rate = $(NTT-FT + NTT-PT + INST + GTA) / \text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of Alaska Fairbanks	AK	Public	200	119	116	293	348	222	56.2%	75.4%
Auburn University	AL	Public	820	217	160	166	0	780	23.9%	51.6%
The University of Alabama	AL	Public	598	261	394	548	0	880	52.3%	68.0%
University of Alabama at Birmingham	AL	Public	396	161	364	73	0	170	44.0%	52.1%
University of Alabama in Huntsville	AL	Public	153	76	83	164	0	151	51.9%	63.5%
University of South Alabama	AL	Public	231	111	207	319	0	0	60.6%	60.6%
University of Arkansas	AR	Public	560	212	319	181	6	708	39.3%	61.1%
University of Arkansas at Little Rock	AR	Public	266	109	96	0	302	119	20.4%	58.0%
Arizona State University-Tempe	AZ	Public	1014	285	531	196	0	1872	35.9%	66.7%
Northcentral University	AZ	Private FP	0	0	86	540	1	0	100.0%	100.0%
Northern Arizona University	AZ	Public	432	80	446	616	0	377	67.5%	73.8%
University of Arizona	AZ	Public	1055	271	309	443	0	1582	36.2%	63.8%
University of Phoenix-Online Campus	AZ	Private FP	0	0	311	14890	0	0	100.0%	100.0%
Alliant International University	CA	Private NP	0	0	180	50	0	0	100.0%	100.0%
Argosy University-Orange County	CA	Private FP	0	0	7	144	0	0	100.0%	100.0%
Azusa Pacific University	CA	Private NP	0	0	433	571	0	0	100.0%	100.0%
Biola University	CA	Private NP	107	74	73	3	207	0	29.6%	61.0%
California Institute of Integral Studies	CA	Private NP	0	0	56	119	0	33	100.0%	100.0%
California Institute of Technology	CA	Private NP	235	45	33	15	10	237	14.6%	51.3%
Claremont Graduate University	CA	Private NP	68	14	15	10	97	46	23.4%	67.2%
Fielding Graduate University	CA	Private NP	0	0	58	84	0	8	100.0%	100.0%
Pacifica Graduate Institute	CA	Private FP	0	0	34	96	0	0	100.0%	100.0%
Pepperdine University	CA	Private NP	197	77	110	322	0	34	61.2%	63.0%
San Diego State University	CA	Public	617	99	140	635	0	567	52.0%	65.2%
Stanford University	CA	Private NP	810	234	35	2	547	1039	3.4%	60.9%
Trident University International	CA	Private FP	0	0	38	302	0	0	100.0%	100.0%
University of California-Berkeley	CA	Public	1176	217	275	587	76	2841	38.2%	73.1%
University of California-Davis	CA	Public	1057	175	215	244	10	1912	27.1%	65.9%
University of California-Irvine	CA	Public	761	192	106	274	14	1329	28.5%	64.4%
University of California-Los Angeles	CA	Public	1218	186	319	645	41	2330	40.7%	70.4%
University of California-Riverside	CA	Public	475	152	104	144	0	1058	28.3%	67.6%
University of California-San Diego	CA	Public	780	167	107	190	49	1885	23.9%	70.2%
University of California-Santa Barbara	CA	Public	710	76	118	174	2	1176	27.1%	65.2%
University of California-Santa Cruz	CA	Public	426	81	46	219	28	966	34.3%	71.3%
University of La Verne	CA	Private NP	121	59	48	517	0	0	75.8%	75.8%
University of San Diego	CA	Private NP	266	102	59	454	0	18	58.2%	59.1%
University of San Francisco	CA	Private NP	240	101	118	651	0	0	69.3%	69.3%
University of Southern California	CA	Private NP	910	242	674	1451	8	1162	64.8%	74.1%
University of the Pacific	CA	Private NP	296	83	65	322	0	41	50.5%	53.0%
Colorado School of Mines	CO	Public	132	60	68	21	113	202	31.7%	67.8%
Colorado State University-Fort Collins	CO	Public	826	254	271	476	257	830	40.9%	62.9%
Colorado Technical University-Colorado Springs	CO	Private FP	0	0	0	0	208	0	NA	100.0%
University of Colorado Boulder	CO	Public	816	277	320	683	0	1349	47.9%	68.3%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of Colorado Denver	CO	Public	299	225	319	481	0	252	60.4%	66.8%
University of Denver	CO	Private NP	341	122	223	686	0	141	66.3%	69.4%
University of Northern Colorado	CO	Public	289	115	100	260	0	395	47.1%	65.1%
University of Connecticut	CT	Public	889	255	345	42	0	1419	25.3%	61.2%
Yale University	CT	Private NP	580	270	313	406	0	1535	45.8%	72.6%
American University	DC	Private NP	317	120	330	618	0	771	68.4%	79.7%
Catholic University of America	DC	Private NP	210	118	72	425	0	228	60.2%	68.9%
George Washington University	DC	Private NP	548	235	304	1305	0	415	67.3%	72.1%
Georgetown University	DC	Private NP	516	118	369	935	0	429	67.3%	73.2%
Howard University	DC	Private NP	341	95	249	229	21	29	52.3%	54.8%
University of Delaware	DE	Public	675	166	276	45	0	514	27.6%	49.8%
Wilmington University	DE	Private NP	0	0	99	1254	0	0	100.0%	100.0%
Argosy University-Sarasota	FL	Private FP	0	0	9	66	0	0	100.0%	100.0%
Barry University	FL	Private NP	16	15	327	488	0	0	96.3%	96.3%
Florida Agricultural and Mechanical University	FL	Public	253	136	162	0	157	20	29.4%	46.6%
Florida Atlantic University	FL	Public	420	103	205	427	0	731	54.7%	72.3%
Florida Institute of Technology	FL	Private NP	0	0	264	0	222	150	100.0%	100.0%
Florida International University	FL	Public	466	238	402	5	704	700	36.6%	72.0%
Florida State University	FL	Public	759	246	280	385	0	1731	39.8%	70.4%
Lynn University	FL	Private NP	0	0	90	20	52	0	100.0%	100.0%
Nova Southeastern University	FL	Private NP	32	1	470	736	0	0	97.3%	97.3%
The University of West Florida	FL	Public	145	78	89	0	289	204	28.5%	72.3%
University of Central Florida	FL	Public	590	169	398	4	647	939	34.6%	72.4%
University of Florida	FL	Public	1337	283	452	332	0	1261	32.6%	55.8%
University of Miami	FL	Private NP	532	154	377	383	0	557	52.6%	65.8%
University of South Florida-Main Campus	FL	Public	647	233	497	435	0	1483	51.4%	73.3%
Argosy University-Atlanta	GA	Private FP	0	0	26	184	0	0	100.0%	100.0%
Clark Atlanta University	GA	Private NP	100	38	35	120	0	0	52.9%	52.9%
Emory University	GA	Private NP	560	145	262	477	0	182	51.2%	56.6%
Georgia Institute of Technology-Main Campus	GA	Public	713	230	91	10	201	867	9.7%	55.4%
Georgia Southern University	GA	Public	348	197	231	112	0	162	38.6%	48.1%
Georgia State University	GA	Public	502	270	408	34	392	496	36.4%	63.3%
University of Georgia	GA	Public	1216	405	273	320	0	882	26.8%	47.6%
University of Hawaii at Manoa	HI	Public	723	241	189	426	0	596	38.9%	55.7%
Iowa State University	IA	Public	935	292	247	256	4	873	29.1%	52.9%
University of Iowa	IA	Public	872	273	299	156	0	1420	28.4%	62.1%
Idaho State University	ID	Public	228	103	231	30	176	163	44.1%	64.4%
University of Idaho	ID	Public	326	131	100	171	6	293	37.2%	55.5%
Argosy University-Chicago	IL	Private FP	0	0	20	126	0	0	100.0%	100.0%
Benedictine University	IL	Private NP	84	39	43	545	1	0	82.7%	82.7%
DePaul University	IL	Private NP	588	208	179	962	0	15	58.9%	59.2%
Illinois Institute of Technology	IL	Private NP	195	82	145	0	0	432	34.4%	67.6%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Illinois State University	IL	Public	470	226	184	353	0	461	43.6%	58.9%
Loyola University Chicago	IL	Private NP	380	132	265	774	0	389	67.0%	73.6%
National Louis University	IL	Private NP	72	16	51	20	312	0	44.7%	81.3%
Northern Illinois University	IL	Public	469	208	245	246	0	797	42.0%	65.5%
Northwestern University	IL	Private NP	780	188	443	263	0	672	42.2%	58.7%
Southern Illinois University-Carbondale	IL	Public	444	152	308	151	0	786	43.5%	67.6%
Trinity International University-Illinois	IL	Private NP	47	18	5	252	0	0	79.8%	79.8%
University of Chicago	IL	Private NP	683	240	262	278	0	203	36.9%	44.6%
University of Illinois at Chicago	IL	Public	665	215	444	581	0	1280	53.8%	72.4%
University of Illinois at Urbana-Champaign	IL	Public	1343	410	461	273	0	2699	29.5%	66.2%
Ball State University	IN	Public	435	213	313	211	0	327	44.7%	56.8%
Indiana State University	IN	Public	255	112	103	210	0	135	46.0%	55.0%
Indiana University-Bloomington	IN	Public	991	366	589	369	48	1734	41.4%	66.9%
Indiana University-Purdue University-Indianapolis	IN	Public	379	234	325	827	1	95	65.3%	67.1%
Purdue University-Main Campus	IN	Public	1289	336	75	27	380	1795	5.9%	58.4%
University of Notre Dame	IN	Private NP	666	211	235	176	8	510	31.9%	51.4%
Kansas State University	KS	Public	612	225	275	152	0	619	33.8%	55.5%
University of Kansas	KS	Public	817	240	259	337	1	1089	36.1%	61.5%
Wichita State University	KS	Public	276	111	135	0	3	184	25.9%	45.4%
Spalding University	KY	Private NP	43	25	32	90	0	0	64.2%	64.2%
University of Kentucky	KY	Public	899	287	206	327	0	1059	31.0%	57.3%
University of Louisville	KY	Public	558	206	229	511	0	740	49.2%	66.0%
Louisiana State University and Agricultural & Mechanical College	LA	Public	707	225	311	168	0	838	33.9%	58.6%
Louisiana Tech University	LA	Public	188	92	91	69	11	294	36.4%	62.4%
Tulane University of Louisiana	LA	Private NP	353	149	181	462	0	483	56.2%	69.2%
University of Louisiana at Lafayette	LA	Public	286	112	209	145	0	0	47.1%	47.1%
University of New Orleans	LA	Public	161	52	76	123	0	181	48.3%	64.1%
Boston College	MA	Private NP	455	135	189	531	0	492	55.0%	67.3%
Boston University	MA	Private NP	688	229	729	956	32	1088	64.8%	75.4%
Brandeis University	MA	Private NP	211	51	103	166	0	109	50.7%	59.1%
Clark University	MA	Private NP	126	38	32	149	2	95	52.5%	62.9%
Harvard University	MA	Private NP	897	362	461	265	0	1187	36.6%	60.3%
Massachusetts Institute of Technology	MA	Private NP	772	233	8	1	566	616	0.9%	54.2%
Northeastern University	MA	Private NP	534	207	394	408	0	445	52.0%	62.7%
Tufts University	MA	Private NP	309	111	279	311	0	300	58.4%	67.9%
University of Massachusetts-Amherst	MA	Public	750	276	237	248	0	1358	32.1%	64.2%
University of Massachusetts-Boston	MA	Public	292	174	142	565	0	346	60.3%	69.3%
University of Massachusetts-Lowell	MA	Public	318	95	128	462	0	230	58.8%	66.5%
Worcester Polytechnic Institute	MA	Private NP	178	65	89	116	0	137	45.8%	58.5%
Bowie State University	MD	Public	94	59	75	212	0	8	65.2%	65.8%
Johns Hopkins University	MD	Private NP	385	208	635	240	0	722	59.6%	72.9%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Morgan State University	MD	Public	138	95	138	72	0	77	47.4%	55.2%
University of Maryland-Baltimore County	MD	Public	283	99	127	265	1	523	50.6%	70.6%
University of Maryland-College Park	MD	Public	1116	304	317	672	0	2692	41.1%	72.2%
University of Maine	ME	Public	343	62	84	308	0	558	49.2%	70.1%
Andrews University	MI	Private NP	72	145	16	0	94	18	6.9%	37.1%
Central Michigan University	MI	Public	475	133	164	345	1	386	45.6%	59.6%
Michigan State University	MI	Public	1326	356	528	341	161	1320	34.1%	58.3%
Michigan Technological University	MI	Public	220	116	68	50	0	242	26.0%	51.7%
Oakland University	MI	Public	327	165	58	522	10	234	54.1%	62.6%
University of Michigan-Ann Arbor	MI	Public	1566	449	1563	798	0	1808	54.0%	67.4%
Wayne State University	MI	Public	541	211	289	984	0	475	62.9%	69.9%
Western Michigan University	MI	Public	663	153	69	556	0	544	43.4%	58.9%
Capella University	MN	Private FP	0	0	247	1190	0	0	100.0%	100.0%
Saint Mary's University of Minnesota	MN	Private NP	56	21	22	461	0	0	86.3%	86.3%
University of Minnesota-Twin Cities	MN	Public	1608	346	206	259	973	1964	19.2%	63.5%
University of St Thomas	MN	Private NP	305	111	45	424	0	0	53.0%	53.0%
Walden University	MN	Private FP	0	0	165	2763	0	36	100.0%	100.0%
Maryville University of Saint Louis	MO	Private NP	63	33	20	385	1	0	80.8%	80.9%
Missouri University of Science and Technology	MO	Public	202	77	63	97	0	155	36.4%	53.0%
Saint Louis University	MO	Private NP	398	169	221	549	0	147	57.6%	61.8%
University of Missouri-Columbia	MO	Public	704	227	479	663	74	1258	55.1%	72.7%
University of Missouri-Kansas City	MO	Public	328	98	277	437	7	343	62.6%	71.4%
University of Missouri-St Louis	MO	Public	247	51	181	398	10	185	66.0%	72.2%
Washington University in St Louis	MO	Private NP	486	178	228	515	0	774	52.8%	69.6%
Jackson State University	MS	Public	175	77	134	148	0	30	52.8%	55.3%
Mississippi State University	MS	Public	455	277	209	147	0	415	32.7%	51.3%
University of Mississippi	MS	Public	365	184	269	168	2	976	44.3%	72.0%
University of Southern Mississippi	MS	Public	339	181	193	210	0	459	43.7%	62.4%
Montana State University	MT	Public	346	147	30	59	343	331	15.3%	60.7%
The University of Montana	MT	Public	395	120	80	245	12	354	38.7%	57.3%
Duke University	NC	Private NP	691	149	524	85	0	642	42.0%	59.8%
East Carolina University	NC	Public	652	276	328	291	0	695	40.0%	58.6%
North Carolina A & T State University	NC	Public	267	136	74	204	0	194	40.8%	53.9%
North Carolina State University at Raleigh	NC	Public	851	266	396	294	0	1337	38.2%	64.5%
University of North Carolina at Chapel Hill	NC	Public	871	303	460	378	0	1563	41.7%	67.2%
University of North Carolina at Charlotte	NC	Public	509	199	309	415	0	485	50.6%	63.1%
University of North Carolina at Greensboro	NC	Public	424	122	252	190	0	283	44.7%	57.0%
Wake Forest University	NC	Private NP	305	97	166	109	13	205	40.6%	55.1%
North Dakota State University-Main Campus	ND	Public	248	167	58	3	113	343	12.8%	55.5%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of North Dakota	ND	Public	330	111	137	51	18	329	29.9%	54.8%
University of Nebraska at Omaha	NE	Public	314	96	101	519	0	273	60.2%	68.5%
University of Nebraska-Lincoln	NE	Public	782	270	200	87	0	833	21.4%	51.6%
Dartmouth College	NH	Private NP	355	120	74	115	0	217	28.5%	46.1%
University of New Hampshire-Main Campus	NH	Public	451	106	44	402	0	444	44.5%	61.5%
New Jersey Institute of Technology	NJ	Public	237	44	126	240	6	158	56.6%	65.4%
Princeton University	NJ	Private NP	575	178	153	139	0	508	27.9%	51.5%
Rutgers University-New Brunswick	NJ	Public	1171	304	631	2080	0	1058	64.8%	71.9%
Rutgers University-Newark	NJ	Public	260	123	101	364	0	186	54.8%	63.0%
Seton Hall University	NJ	Private NP	254	75	139	0	484	101	29.7%	68.8%
Stevens Institute of Technology	NJ	Private NP	86	57	106	0	158	0	42.6%	64.9%
New Mexico State University-Main Campus	NM	Public	416	176	103	33	257	675	18.7%	64.3%
University of New Mexico-Main Campus	NM	Public	594	278	235	478	0	896	45.0%	64.9%
University of Nevada-Las Vegas	NV	Public	512	149	210	0	589	894	24.1%	71.9%
University of Nevada-Reno	NV	Public	386	123	165	5	449	382	25.0%	66.3%
Adelphi University	NY	Private NP	195	87	33	696	0	43	72.1%	73.2%
Clarkson University	NY	Private NP	120	51	43	29	0	109	29.6%	51.4%
Columbia University in the City of New York	NY	Private NP	773	353	429	1366	0	1668	61.5%	75.5%
Cornell University	NY	Private NP	1216	278	346	99	0	1495	22.9%	56.5%
CUNY Graduate School and University Center	NY	Public	132	7	66	248	0	1315	69.3%	92.1%
Fordham University	NY	Private NP	444	149	0	0	988	168	0.0%	66.1%
Hofstra University	NY	Private NP	389	81	25	575	0	0	56.1%	56.1%
New York University	NY	Private NP	1161	279	1206	3915	0	0	78.1%	78.1%
Pace University-New York	NY	Private NP	320	64	34	0	812	18	8.1%	69.2%
Polytechnic Institute of New York University	NY	Private NP	65	10	73	0	213	64	49.3%	82.4%
Rensselaer Polytechnic Institute	NY	Private NP	279	57	54	84	7	359	29.1%	60.0%
Rockefeller University	NY	Private NP	41	13	29	3	0	0	37.2%	37.2%
Saint John Fisher College	NY	Private NP	106	82	31	0	209	11	14.2%	57.2%
St John's University-New York	NY	Private NP	463	139	48	817	0	62	59.0%	60.6%
Stony Brook University	NY	Public	504	198	265	604	0	959	55.3%	72.3%
SUNY at Albany	NY	Public	396	159	80	452	0	599	48.9%	67.1%
SUNY at Binghamton	NY	Public	367	139	125	257	0	655	43.0%	67.2%
SUNY College of Environmental Science and Forestry	NY	Public	88	19	6	41	0	154	30.5%	65.3%
Syracuse University	NY	Private NP	658	228	167	556	5	833	44.9%	63.8%
Teachers College at Columbia University	NY	Private NP	103	34	67	348	0	134	75.2%	80.0%
The New School	NY	Private NP	106	77	244	1716	0	77	91.5%	91.8%
University at Buffalo	NY	Public	665	234	237	670	0	1163	50.2%	69.7%
University of Rochester	NY	Private NP	381	121	120	31	0	550	23.1%	58.3%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Yeshiva University	NY	Private NP	174	48	353	314	0	3	75.0%	75.1%
Ashland University	OH	Private NP	153	62	41	302	0	0	61.5%	61.5%
Bowling Green State University-Main Campus	OH	Public	392	122	236	272	43	704	49.7%	70.9%
Case Western Reserve University	OH	Private NP	369	138	292	197	0	114	49.1%	54.3%
Cleveland State University	OH	Public	330	82	99	0	558	241	19.4%	68.5%
Kent State University at Kent	OH	Public	471	165	321	183	640	573	44.2%	73.0%
Miami University-Oxford	OH	Public	495	120	263	0	183	418	30.0%	58.4%
Ohio State University-Main Campus	OH	Public	1582	424	154	1165	0	2195	39.7%	63.7%
Ohio University-Main Campus	OH	Public	517	149	227	433	0	1249	49.8%	74.1%
Union Institute & University	OH	Private NP	0	0	46	273	0	0	100.0%	100.0%
University of Akron Main Campus	OH	Public	444	165	171	896	0	804	63.7%	75.4%
University of Cincinnati-Main Campus	OH	Public	674	112	443	1366	0	1393	69.7%	80.3%
University of Dayton	OH	Private NP	307	92	144	365	7	112	56.1%	61.1%
University of Toledo	OH	Public	395	137	202	283	2	612	47.7%	67.4%
Wright State University-Main Campus	OH	Public	360	105	238	9	194	582	34.7%	68.8%
Oklahoma State University-Main Campus	OK	Public	634	238	244	180	0	1066	32.7%	63.1%
University of Oklahoma-Norman Campus	OK	Public	697	219	244	248	0	909	34.9%	60.5%
University of Tulsa	OK	Private NP	180	81	75	96	0	46	39.6%	45.4%
Oregon State University	OR	Public	393	241	315	362	0	979	51.6%	72.3%
Portland State University	OR	Public	401	176	202	778	0	528	62.9%	72.3%
University of Oregon	OR	Public	484	201	270	391	3	1488	49.1%	75.9%
Carnegie Mellon University	PA	Private NP	456	222	359	72	298	0	38.9%	51.8%
Drexel University	PA	Private NP	407	188	556	995	377	375	72.3%	79.5%
Duquesne University	PA	Private NP	256	128	97	512	0	252	61.3%	69.2%
Immaculata University	PA	Private NP	39	46	0	0	299	0	0.0%	77.9%
Indiana University of Pennsylvania-Main Campus	PA	Public	418	117	75	331	0	34	43.1%	45.1%
Lehigh University	PA	Private NP	326	116	59	114	0	237	28.1%	48.1%
Pennsylvania State University-Main Campus	PA	Public	1214	343	1072	793	35	2940	54.5%	75.7%
Temple University	PA	Public	630	194	650	1470	0	734	72.0%	77.6%
University of Pennsylvania	PA	Private NP	802	253	278	47	1	2	23.6%	23.7%
University of Pittsburgh-Pittsburgh Campus	PA	Public	717	255	822	621	0	1109	59.8%	72.4%
Widener University-Main Campus	PA	Private NP	129	50	48	322	0	14	67.4%	68.2%
Inter American University of Puerto Rico-Metro	PR	Private NP	168	23	12	0	217	0	5.9%	54.5%
Pontifical Catholic University of Puerto Rico-Ponce	PR	Private NP	0	0	249	207	0	1	100.0%	100.0%
Universidad Del Turabo	PR	Private NP	37	0	129	0	528	0	77.7%	94.7%
University of Puerto Rico-Mayaguez	PR	Public	580	64	42	14	0	306	8.0%	36.0%
University of Puerto Rico-Rio Piedras	PR	Public	663	53	119	302	152	185	37.0%	51.4%
Brown University	RI	Private NP	494	149	143	94	44	461	26.9%	53.6%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of Rhode Island	RI	Public	450	92	152	502	0	324	54.7%	64.3%
Clemson University	SC	Public	591	261	253	94	0	1039	28.9%	61.9%
South Carolina State University	SC	Public	85	74	46	68	59	0	41.8%	52.1%
University of South Carolina-Columbia	SC	Public	739	314	311	614	0	386	46.8%	55.5%
South Dakota State University	SD	Public	235	127	208	145	0	185	49.4%	59.8%
University of South Dakota	SD	Public	138	87	93	101	0	143	46.3%	60.0%
East Tennessee State University	TN	Public	344	140	142	281	0	200	46.6%	56.3%
Middle Tennessee State University	TN	Public	544	167	200	354	0	459	43.8%	58.8%
Tennessee State University	TN	Public	241	64	49	131	1	44	37.1%	42.5%
The University of Tennessee-Knoxville	TN	Public	951	320	470	333	0	1480	38.7%	64.2%
Trevecca Nazarene University	TN	Private NP	27	60	0	0	113	0	0.0%	56.5%
University of Memphis	TN	Public	449	197	241	561	0	339	55.4%	63.9%
Vanderbilt University	TN	Private NP	538	132	298	195	0	464	42.4%	58.8%
Baylor University	TX	Private NP	470	166	308	227	0	520	45.7%	62.4%
Lamar University	TX	Public	209	89	125	114	0	13	44.5%	45.8%
Our Lady of the Lake University	TX	Private NP	33	25	26	164	16	3	76.6%	78.3%
Rice University	TX	Private NP	415	93	143	174	0	0	38.4%	38.4%
Sam Houston State University	TX	Public	311	183	167	275	0	74	47.2%	51.1%
Southern Methodist University	TX	Private NP	363	130	234	429	0	244	57.4%	64.8%
Texas A & M University-College Station	TX	Public	1460	378	671	268	6	1520	33.8%	57.3%
Texas A & M University-Commerce	TX	Public	82	92	186	260	3	143	71.9%	77.3%
Texas A & M University-Corpus Christi	TX	Public	166	100	116	177	0	139	52.4%	61.9%
Texas A & M University-Kingsville	TX	Public	204	120	236	299	0	0	62.3%	62.3%
Texas Christian University	TX	Private NP	300	120	171	7	234	42	29.8%	51.9%
Texas Southern University	TX	Public	248	60	126	129	0	93	45.3%	53.0%
Texas Tech University	TX	Public	703	310	309	213	111	1332	34.0%	66.0%
Texas Woman's University	TX	Public	198	114	101	12	366	438	26.6%	74.6%
The University of Texas at Arlington	TX	Public	392	175	57	426	234	862	46.0%	73.6%
The University of Texas at Austin	TX	Public	1509	389	854	283	0	3085	37.5%	69.0%
The University of Texas at Dallas	TX	Public	372	134	189	259	0	728	47.0%	69.9%
The University of Texas at El Paso	TX	Public	345	140	200	293	0	447	50.4%	66.0%
The University of Texas at San Antonio	TX	Public	428	171	309	364	2	356	52.9%	63.3%
University of Houston	TX	Public	689	238	224	157	167	1387	29.1%	67.6%
University of North Texas	TX	Public	588	173	289	0	370	674	27.5%	63.7%
Brigham Young University-Provo	UT	Private NP	838	313	85	497	0	462	33.6%	47.6%
University of Utah	UT	Public	713	275	977	157	0	578	53.4%	63.4%
Utah State University	UT	Public	496	223	178	16	0	266	21.2%	39.0%
College of William and Mary	VA	Public	393	120	123	172	0	165	36.5%	47.3%
George Mason University	VA	Public	699	217	333	1078	0	636	60.6%	69.1%
Old Dominion University	VA	Public	401	174	224	40	517	380	31.5%	66.9%
Regent University	VA	Private NP	75	53	28	8	0	0	22.0%	22.0%
University of Virginia-Main Campus	VA	Public	808	161	298	61	0	926	27.0%	57.0%
Virginia Commonwealth University	VA	Public	473	209	543	878	86	562	67.6%	75.2%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Virginia Polytechnic Institute and State University	VA	Public	1057	336	335	12	242	1409	19.9%	58.9%
University of Vermont	VT	Public	368	97	142	148	0	274	38.4%	54.8%
University of Washington-Seattle Campus	WA	Public	1076	225	761	682	0	1469	52.6%	69.1%
Washington State University	WA	Public	699	225	368	375	0	931	44.6%	64.4%
Cardinal Stritch University	WI	Private NP	52	24	26	359	0	18	83.5%	84.1%
Edgewood College	WI	Private NP	65	24	73	160	0	2	72.4%	72.5%
Marquette University	WI	Private NP	350	124	163	536	0	253	59.6%	66.8%
University of Wisconsin-Madison	WI	Public	1282	378	489	419	62	2210	35.4%	65.7%
University of Wisconsin-Milwaukee	WI	Public	596	228	322	525	9	991	50.7%	69.2%
West Virginia University	WV	Public	594	281	274	371	21	840	42.4%	63.3%
University of Wyoming	WY	Public	433	185	156	64	0	904	26.3%	64.5%

SECTION THREE:

2013 INSTRUCTIONAL STAFF EMPLOYMENT

MASTERS DEGREE UNIVERSITIES

Note: Table is arranged alphabetically by state and then by institution name.

Definitions

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- NTT-FT = Full-time non-tenure track faculty
- NTT-PT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + NTT-FT + NTT-PT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

Measures of Contingency

- FNNTR = faculty non-tenure track rate = $(NTT-FT + NTT-PT) / \text{Total faculty}$
- CONTR = contingency rate = $(NTT-FT + NTT-PT + INST + GTA) / \text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Alaska Pacific University	AK	Private NP	0	0	46	0	40	0	100.0%	100.0%
University of Alaska Anchorage	AK	Public	262	156	159	658	335	32	66.2%	73.9%
University of Alaska Southeast	AK	Public	34	43	27	117	57	3	65.2%	72.6%
Alabama A & M University	AL	Public	119	46	98	76	0	5	51.3%	52.0%
Alabama State University	AL	Public	110	71	82	133	13	4	54.3%	56.2%
Auburn University at Montgomery	AL	Public	111	69	33	6	119	17	17.8%	49.3%
Columbia Southern University	AL	Private FP	0	0	90	462	0	0	100.0%	100.0%
Jacksonville State University	AL	Public	150	79	89	170	0	45	53.1%	57.0%
Samford University	AL	Private NP	154	68	80	0	169	0	26.5%	52.9%
Spring Hill College	AL	Private NP	43	28	6	49	0	0	43.7%	43.7%
Troy University	AL	Public	166	86	239	821	0	18	80.8%	81.1%
University of Montevallo	AL	Public	88	47	1	100	0	0	42.8%	42.8%
University of North Alabama	AL	Public	135	47	39	1	103	0	18.0%	44.0%
University of West Alabama	AL	Public	52	35	31	106	0	14	61.2%	63.4%
Virginia College-Birmingham	AL	Private FP	0	0	0	0	273	0	#DIV/0!	100.0%
Arkansas State University-Main Campus	AR	Public	234	107	164	184	0	23	50.5%	52.1%
Arkansas Tech University	AR	Public	154	77	104	0	235	23	31.0%	61.0%
Harding University	AR	Private NP	0	0	289	126	0	0	100.0%	100.0%
Henderson State University	AR	Public	86	37	50	0	82	32	28.9%	57.1%
Southern Arkansas University Main Campus	AR	Public	65	39	57	75	8	0	55.9%	57.4%
University of Arkansas at Monticello	AR	Public	69	21	67	0	59	12	42.7%	60.5%
University of Central Arkansas	AR	Public	226	116	191	190	0	239	52.7%	64.4%
Grand Canyon University	AZ	Private FP	6	3	281	2343	5	0	99.7%	99.7%
Ottawa University-Phoenix	AZ	Private NP	4	0	4	0	0	0	50.0%	50.0%
Prescott College	AZ	Private NP	0	0	59	27	0	8	100.0%	100.0%
University of Phoenix-Phoenix Campus	AZ	Private FP	0	0	29	488	0	0	100.0%	100.0%
University of Phoenix-Southern Arizona Campus	AZ	Private FP	0	0	20	185	0	0	100.0%	100.0%
Western International University	AZ	Private FP	0	0	6	327	0	0	100.0%	100.0%
Antioch University-Los Angeles	CA	Private NP	0	0	32	1	0	0	100.0%	100.0%
Antioch University-Santa Barbara	CA	Private NP	0	0	10	53	0	0	100.0%	100.0%
Brandman University	CA	Private NP	0	0	70	735	0	0	100.0%	100.0%
California Baptist University	CA	Private NP	68	162	24	295	0	1	58.1%	58.2%
California Lutheran University	CA	Private NP	76	49	42	0	242	0	25.1%	69.4%
California Polytechnic State University-San Luis Obispo	CA	Public	489	142	152	312	0	89	42.4%	46.7%
California State Polytechnic University-Pomona	CA	Public	396	102	75	486	0	100	53.0%	57.0%
California State University-Bakersfield	CA	Public	155	30	83	119	0	16	52.2%	54.1%
California State University-Channel Islands	CA	Public	71	24	72	181	0	18	72.7%	74.0%
California State University-Chico	CA	Public	374	68	78	389	0	58	51.4%	54.3%
California State University-Dominguez Hills	CA	Public	171	43	88	446	0	3	71.4%	71.5%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
California State University-East Bay	CA	Public	253	62	36	396	0	69	57.8%	61.4%
California State University-Fresno	CA	Public	405	128	157	583	0	146	58.1%	62.4%
California State University-Fullerton	CA	Public	551	201	186	994	0	176	61.1%	64.3%
California State University-Long Beach	CA	Public	635	144	211	907	0	209	58.9%	63.0%
California State University-Los Angeles	CA	Public	430	78	95	524	0	90	54.9%	58.3%
California State University-Monterey Bay	CA	Public	86	30	56	200	0	2	68.8%	69.0%
California State University-Northridge	CA	Public	585	205	151	1006	0	190	59.4%	63.0%
California State University-Sacramento	CA	Public	524	86	98	655	0	58	55.2%	57.1%
California State University-San Bernardino	CA	Public	330	63	74	397	0	72	54.5%	58.0%
California State University-San Marcos	CA	Public	186	47	71	306	0	33	61.8%	63.8%
California State University-Stanislaus	CA	Public	197	45	54	196	0	12	50.8%	52.0%
Chapman University	CA	Private NP	188	84	120	0	449	12	30.6%	68.1%
Concordia University-Irvine	CA	Private NP	0	0	88	242	3	0	100.0%	100.0%
Dominican University of California	CA	Private NP	44	24	30	251	0	0	80.5%	80.5%
Fresno Pacific University	CA	Private NP	44	32	29	14	262	0	36.1%	80.1%
Golden Gate University-San Francisco	CA	Private NP	40	8	34	0	158	30	41.5%	82.2%
Holy Names University	CA	Private NP	17	20	17	155	0	0	82.3%	82.3%
Humboldt State University	CA	Public	183	47	59	230	0	58	55.7%	60.1%
International Technological University	CA	Private NP	0	0	11	32	0	0	100.0%	100.0%
John F Kennedy University	CA	Private NP	0	0	42	171	0	0	100.0%	100.0%
La Sierra University	CA	Private NP	48	28	30	10	0	0	34.5%	34.5%
Loyola Marymount University	CA	Private NP	347	93	112	544	0	66	59.9%	62.1%
Mills College	CA	Private NP	66	14	23	90	0	146	58.5%	76.4%
Monterey Institute of International Studies	CA	Private NP	0	0	67	0	0	0	100.0%	100.0%
Mount St Mary's College	CA	Private NP	54	21	42	300	0	0	82.0%	82.0%
National University	CA	Private NP	0	0	269	777	0	0	100.0%	100.0%
Naval Postgraduate School	CA	Public	158	74	114	78	0	0	45.3%	45.3%
Notre Dame de Namur University	CA	Private NP	35	8	19	170	0	0	81.5%	81.5%
Point Loma Nazarene University	CA	Private NP	75	62	0	0	160	0	0.0%	53.9%
Saint Mary's College of California	CA	Private NP	162	43	27	531	8	0	73.1%	73.4%
San Francisco State University	CA	Public	518	202	107	793	0	225	55.6%	61.0%
San Jose State University	CA	Public	540	121	82	988	0	183	61.8%	65.5%
Santa Clara University	CA	Private NP	286	89	133	336	0	0	55.6%	55.6%
Sonoma State University	CA	Public	199	30	34	248	0	28	55.2%	57.5%
University of Phoenix-Bay Area Campus	CA	Private FP	0	0	17	230	0	0	100.0%	100.0%
University of Phoenix-Central Valley Campus	CA	Private FP	0	0	36	257	0	0	100.0%	100.0%
University of Phoenix-Sacramento Valley Campus	CA	Private FP	0	0	44	392	0	0	100.0%	100.0%
University of Phoenix-San Diego Campus	CA	Private FP	0	0	51	507	0	0	100.0%	100.0%

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University of Phoenix-Southern California Campus	CA	Private FP	0	0	72	890	0	0	100.0%	100.0%
University of Redlands	CA	Private NP	148	26	30	2	177	0	15.5%	54.6%
Woodbury University	CA	Private NP	0	0	79	215	0	34	100.0%	100.0%
Adams State University	CO	Public	73	36	12	101	0	0	50.9%	50.9%
Colorado Christian University	CO	Private NP	0	0	74	392	0	0	100.0%	100.0%
Colorado State University-Pueblo	CO	Public	108	28	57	215	0	39	66.7%	69.6%
Colorado Technical University-Greenwood Village	CO	Private FP	0	0	0	0	81	0	NA	100.0%
Colorado Technical University-Online	CO	Private FP	0	0	0	0	1062	0	NA	100.0%
Jones International University	CO	Private FP	0	0	16	94	0	0	100.0%	100.0%
Naropa University	CO	Private NP	0	0	46	112	0	1	100.0%	100.0%
Regis University	CO	Private NP	70	31	171	595	0	0	88.4%	88.4%
University of Colorado Colorado Springs	CO	Public	140	77	181	371	3	14	71.8%	72.4%
University of Phoenix-Colorado Campus	CO	Private FP	0	0	35	252	0	0	100.0%	100.0%
Albertus Magnus College	CT	Private NP	9	0	37	108	0	0	94.2%	94.2%
Central Connecticut State University	CT	Public	316	97	21	482	0	12	54.9%	55.5%
Eastern Connecticut State University	CT	Public	144	31	26	0	286	0	12.9%	64.1%
Fairfield University	CT	Private NP	179	54	29	1	0	0	11.4%	11.4%
Quinnipiac University	CT	Private NP	178	108	133	0	0	0	31.7%	31.7%
Rensselaer Hartford Graduate Center Inc	CT	Private NP	0	0	13	5	0	0	100.0%	100.0%
Sacred Heart University	CT	Private NP	89	56	104	0	415	0	41.8%	78.2%
Southern Connecticut State University	CT	Public	292	92	37	643	0	11	63.9%	64.3%
University of Bridgeport	CT	Private NP	54	36	31	0	357	0	25.6%	81.2%
University of Hartford	CT	Private NP	215	65	67	399	0	3	62.5%	62.6%
University of New Haven	CT	Private NP	112	56	73	379	0	45	72.9%	74.7%
University of Saint Joseph	CT	Private NP	46	50	24	8	215	0	25.0%	72.0%
Western Connecticut State University	CT	Public	146	61	6	0	401	19	2.8%	67.3%
Gallaudet University	DC	Private NP	119	56	7	0	0	0	3.8%	3.8%
Strayer University-District of Columbia	DC	Private FP	0	0	8	81	0	0	100.0%	100.0%
Trinity Washington University	DC	Private NP	25	16	30	0	215	0	42.3%	85.7%
University of the District of Columbia	DC	Public	158	45	72	353	12	0	67.7%	68.3%
Delaware State University	DE	Public	116	67	32	124	0	0	46.0%	46.0%
Argosy University-Tampa	FL	Private FP	0	0	6	69	0	0	100.0%	100.0%
Carlos Albizu University-Miami	FL	Private NP	0	0	21	76	0	0	100.0%	100.0%
Embry-Riddle Aeronautical University-Daytona Beach	FL	Private NP	119	59	105	46	0	0	45.9%	45.9%
Everest University-Brandon	FL	Private FP	0	0	0	0	204	0	#DIV/0!	100.0%
Everest University-Pompano Beach	FL	Private FP	0	0	0	0	108	0	#DIV/0!	100.0%
Florida Gulf Coast University	FL	Public	7	0	422	226	1	57	98.9%	99.0%
Florida Memorial University	FL	Private NP	33	39	12	30	0	0	36.8%	36.8%
Full Sail University	FL	Private FP	0	0	967	0	0	0	100.0%	100.0%
Hodges University	FL	Private NP	0	0	86	88	1	0	100.0%	100.0%
Jacksonville University	FL	Private NP	90	52	38	4	4	0	22.8%	24.5%

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Palm Beach Atlantic University	FL	Private NP	0	0	162	0	130	0	100.0%	100.0%
Rollins College	FL	Private NP	122	41	48	0	0	0	22.7%	22.7%
Saint Leo University	FL	Private NP	45	66	53	0	0	0	32.3%	32.3%
St Thomas University	FL	Private NP	18	3	85	0	51	0	80.2%	86.6%
Stetson University	FL	Private NP	172	43	41	165	0	0	48.9%	48.9%
The University of Tampa	FL	Private NP	150	82	47	0	350	0	16.8%	63.1%
University of North Florida	FL	Public	228	13 1	126	283	0	118	53.3%	59.5%
University of Phoenix-Central Florida Campus	FL	Private FP	0	0	20	252	0	0	100.0%	100.0%
University of Phoenix-North Florida Campus	FL	Private FP	0	0	15	158	0	0	100.0%	100.0%
University of Phoenix-South Florida Campus	FL	Private FP	0	0	11	237	0	0	100.0%	100.0%
University of South Florida-Sarasota-Manatee	FL	Public	17	14	39	74	0	1	78.5%	78.6%
University of South Florida-St Petersburg	FL	Public	59	28	41	135	0	25	66.9%	69.8%
Warner University	FL	Private NP	0	0	40	76	0	0	100.0%	100.0%
Albany State University	GA	Public	65	54	32	24	56	0	32.0%	48.5%
American InterContinental University-Atlanta	GA	Private FP	0	0	0	0	50	0	NA	100.0%
Armstrong Atlantic State University	GA	Public	113	60	90	6	152	0	35.7%	58.9%
Brenau University	GA	Private NP	0	0	108	149	0	0	100.0%	100.0%
Columbus State University	GA	Public	150	84	63	204	2	21	53.3%	55.3%
Georgia College and State University	GA	Public	151	12 2	42	89	1	23	32.4%	36.2%
Georgia Southwestern State University	GA	Public	54	24	30	2	44	0	29.1%	49.4%
Kennesaw State University	GA	Public	337	17 5	195	682	1	63	63.1%	64.8%
Mercer University	GA	Private NP	224	88	100	4	242	0	25.0%	52.6%
Piedmont College	GA	Private NP	32	0	98	123	0	0	87.4%	87.4%
Shorter University-College of Adult & Professional Programs	GA	Private NP	1	21	2	43	0	0	67.2%	67.2%
South University-Savannah	GA	Private FP	0	0	47	87	0	0	100.0%	100.0%
Southern Polytechnic State University	GA	Public	79	85	63	95	0	0	49.1%	49.1%
University of Phoenix-Atlanta Campus	GA	Private FP	0	0	12	177	0	0	100.0%	100.0%
University of West Georgia	GA	Public	216	14 5	150	122	0	0	43.0%	43.0%
Valdosta State University	GA	Public	223	15 1	103	6	129	60	22.6%	44.3%
University of Guam	GU	Public	71	41	27	116	0	0	56.1%	56.1%
Argosy University-Hawaii	HI	Private FP	0	0	8	66	0	0	100.0%	100.0%
Chaminade University of Honolulu	HI	Private NP	35	10	44	0	155	0	49.4%	81.6%
Hawaii Pacific University	HI	Private NP	4	0	225	351	0	0	99.3%	99.3%
University of Phoenix-Hawaii Campus	HI	Private FP	0	0	21	180	0	0	100.0%	100.0%
Ashford University	IA	Private FP	0	0	302	3417	0	6	100.0%	100.0%
Drake University	IA	Private NP	170	70	51	158	0	0	46.5%	46.5%
Graceland University-Lamoni	IA	Private NP	46	42	1	0	17	0	1.1%	17.0%
Kaplan University-Davenport Campus	IA	Private FP	0	0	176	3118	0	0	100.0%	100.0%
Maharishi University of Management	IA	Private NP	0	0	68	26	1	2	100.0%	100.0%
Saint Ambrose University	IA	Private NP	111	60	60	0	145	0	26.0%	54.5%

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University of Dubuque	IA	Private NP	23	12	54	0	134	0	60.7%	84.3%
University of Northern Iowa	IA	Public	403	12 0	83	171	0	7	32.7%	33.3%
Upper Iowa University	IA	Private NP	18	53	6	1	531	0	9.0%	88.3%
Boise State University	ID	Public	371	12 2	163	519	0	102	58.0%	61.4%
Northwest Nazarene University	ID	Private NP	53	44	6	1	107	0	6.7%	54.0%
University of Phoenix-Idaho Campus	ID	Private FP	0	0	7	72	0	0	100.0%	100.0%
American InterContinental University-Online	IL	Private FP	0	0	0	0	502	0	NA	100.0%
Aurora University	IL	Private NP	48	36	40	407	0	0	84.2%	84.2%
Bradley University	IL	Private NP	216	75	54	244	0	0	50.6%	50.6%
Chicago State University	IL	Public	95	40	164	121	0	0	67.9%	67.9%
Columbia College-Chicago	IL	Private NP	232	74	72	1007	0	73	77.9%	79.0%
Concordia University-Chicago	IL	Private NP	36	99	104	151	0	0	65.4%	65.4%
Dominican University	IL	Private NP	68	66	24	217	0	0	64.3%	64.3%
Eastern Illinois University	IL	Public	307	10 1	167	136	0	27	42.6%	44.7%
Elmhurst College	IL	Private NP	90	38	32	191	6	0	63.5%	64.1%
Governors State University	IL	Public	87	70	67	226	0	61	65.1%	69.3%
Lewis University	IL	Private NP	94	31	91	406	0	0	79.9%	79.9%
McKendree University	IL	Private NP	54	23	21	0	187	0	21.4%	73.0%
North Central College	IL	Private NP	73	32	29	138	0	0	61.4%	61.4%
North Park University	IL	Private NP	69	19	30	0	187	0	25.4%	71.1%
Northeastern Illinois University	IL	Public	148	95	129	231	0	0	59.7%	59.7%
Olivet Nazarene University	IL	Private NP	24	0	106	295	0	1	94.4%	94.4%
Quincy University	IL	Private NP	21	16	19	71	0	0	70.9%	70.9%
Robert Morris University Illinois	IL	Private NP	0	0	110	100	0	0	100.0%	100.0%
Rockford University	IL	Private NP	35	33	7	93	5	0	59.5%	60.7%
Roosevelt University	IL	Private NP	145	60	42	453	0	0	70.7%	70.7%
Saint Xavier University	IL	Private NP	113	50	22	208	8	0	58.5%	59.4%
Southern Illinois University-Edwardsville	IL	Public	320	14 8	158	277	0	291	48.2%	60.8%
University of Illinois at Springfield	IL	Public	114	52	44	138	0	9	52.3%	53.5%
University of St Francis	IL	Private NP	32	34	37	0	228	0	35.9%	80.1%
Western Illinois University	IL	Public	363	15 1	136	70	0	88	28.6%	36.4%
Anderson University	IN	Private NP	77	35	27	0	17	9	19.4%	32.1%
Butler University	IN	Private NP	183	63	102	0	181	0	29.3%	53.5%
Calumet College of Saint Joseph	IN	Private NP	16	8	8	94	0	0	81.0%	81.0%
Indiana University-Northwest	IN	Public	68	49	57	217	0	0	70.1%	70.1%
Indiana University-Purdue University-Fort Wayne	IN	Public	190	66	24	9	471	51	11.4%	68.4%
Indiana University-South Bend	IN	Public	112	72	96	222	0	0	63.3%	63.3%
Indiana University-Southeast	IN	Public	81	48	71	0	294	1	35.5%	73.9%
Indiana Wesleyan University	IN	Private NP	0	0	246	0	925	0	100.0%	100.0%
ITT Technical Institute-Indianapolis	IN	Private FP	0	0	11	430	0	0	100.0%	100.0%

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Oakland City University	IN	Private NP	0	0	97	29	0	0	100.0%	100.0%
Purdue University-Calumet Campus	IN	Public	163	34	15	0	218	62	7.1%	60.0%
University of Evansville	IN	Private NP	114	46	23	92	0	0	41.8%	41.8%
University of Indianapolis	IN	Private NP	100	72	69	3	341	1	29.5%	70.6%
University of Saint Francis-Fort Wayne	IN	Private NP	37	38	65	140	0	0	73.2%	73.2%
University of Southern Indiana	IN	Public	112	10 6	105	320	0	0	66.1%	66.1%
Valparaiso University	IN	Private NP	156	59	47	140	0	0	46.5%	46.5%
Baker University	KS	Private NP	38	15	16	356	0	0	87.5%	87.5%
Emporia State University	KS	Public	159	47	47	21	0	95	24.8%	44.2%
Fort Hays State University	KS	Public	134	79	92	47	0	167	39.5%	59.0%
Friends University	KS	Private NP	21	56	2	0	148	0	2.5%	66.1%
MidAmerica Nazarene University	KS	Private NP	0	0	86	5	338	0	100.0%	100.0%
Newman University	KS	Private NP	31	50	0	0	182	0	0.0%	69.2%
Pittsburg State University	KS	Public	198	63	57	87	0	101	35.6%	48.4%
Southwestern College	KS	Private NP	28	9	14	0	360	0	27.5%	91.0%
University of Saint Mary	KS	Private NP	22	25	10	0	158	0	17.5%	78.1%
Washburn University	KS	Public	159	55	72	251	0	0	60.1%	60.1%
Bellarmine University	KY	Private NP	69	51	35	198	0	0	66.0%	66.0%
Campbellsville University	KY	Private NP	53	70	30	0	109	0	19.6%	53.1%
Eastern Kentucky University	KY	Public	341	16 8	79	85	0	0	24.4%	24.4%
Lindsey Wilson College	KY	Private NP	0	0	112	113	1	0	100.0%	100.0%
Morehead State University	KY	Public	232	55	84	113	0	0	40.7%	40.7%
Murray State University	KY	Public	218	11 8	93	155	0	42	42.5%	46.3%
Northern Kentucky University	KY	Public	257	12 2	173	1	422	1	31.5%	61.2%
Sullivan University	KY	Private FP	0	0	144	175	0	0	100.0%	100.0%
Thomas More College	KY	Private NP	58	16	4	69	0	0	49.7%	49.7%
Union College	KY	Private NP	20	25	11	29	0	0	47.1%	47.1%
University of the Cumberlands	KY	Private NP	40	92	1	107	0	0	45.0%	45.0%
Western Kentucky University	KY	Public	402	19 3	193	460	0	162	52.3%	57.8%
Grambling State University	LA	Public	114	40	40	24	0	45	29.4%	41.4%
Louisiana State University-Shreveport	LA	Public	85	11	28	51	3	0	45.1%	46.1%
Loyola University New Orleans	LA	Private NP	146	83	80	106	0	0	44.8%	44.8%
McNeese State University	LA	Public	153	49	68	0	143	48	25.2%	56.2%
Nicholls State University	LA	Public	101	40	94	0	48	18	40.0%	53.2%
Northwestern State University of Louisiana	LA	Public	153	40	74	2	121	0	28.3%	50.5%
Our Lady of Holy Cross College	LA	Private NP	0	0	46	64	0	5	100.0%	100.0%
Southeastern Louisiana University	LA	Public	204	46	214	130	0	5	57.9%	58.3%
Southern University and A & M College	LA	Public	143	30	42	3	228	77	20.6%	66.9%
Southern University at New Orleans	LA	Public	94	52	9	0	0	2	5.8%	7.0%
University of Louisiana at Monroe	LA	Public	166	57	72	1	90	168	24.7%	59.7%

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American International College	MA	Private NP	41	27	11	374	0	9	85.0%	85.3%
Anna Maria College	MA	Private NP	17	27	6	142	0	0	77.1%	77.1%
Assumption College	MA	Private NP	95	27	28	124	1	0	55.5%	55.6%
Bentley University	MA	Private NP	158	33	90	183	0	0	58.8%	58.8%
Bridgewater State University	MA	Public	210	10 1	17	0	456	0	5.2%	60.3%
Cambridge College	MA	Private NP	0	0	26	0	344	0	100.0%	100.0%
Curry College	MA	Private NP	1	0	112	309	0	0	99.8%	99.8%
Emerson College	MA	Private NP	96	27	64	250	0	26	71.9%	73.4%
Emmanuel College	MA	Private NP	38	27	32	120	0	0	70.0%	70.0%
Endicott College	MA	Private NP	0	0	94	252	1	0	100.0%	100.0%
Fitchburg State University	MA	Public	127	56	9	158	0	0	47.7%	47.7%
Framingham State University	MA	Public	100	59	23	0	136	0	12.6%	50.0%
Lesley University	MA	Private NP	0	0	157	34	0	0	100.0%	100.0%
Salem State University	MA	Public	238	88	19	0	411	0	5.5%	56.9%
Simmons College	MA	Private NP	103	38	75	421	0	59	77.9%	79.7%
Springfield College	MA	Private NP	117	22	45	0	186	156	24.5%	73.6%
Suffolk University	MA	Private NP	231	72	57	420	0	19	61.2%	62.1%
University of Massachusetts-Dartmouth	MA	Public	229	73	74	247	0	149	51.5%	60.9%
Western New England University	MA	Private NP	122	52	47	142	0	0	52.1%	52.1%
Westfield State University	MA	Public	143	74	15	269	0	0	56.7%	56.7%
Wheelock College	MA	Private NP	38	9	21	21	83	0	47.2%	72.7%
Worcester State University	MA	Public	131	53	17	0	204	0	8.5%	54.6%
Coppin State University	MD	Public	76	52	2	144	0	1	53.3%	53.5%
Frostburg State University	MD	Public	155	59	38	140	0	0	45.4%	45.4%
Hood College	MD	Private NP	59	30	10	142	0	0	63.1%	63.1%
Loyola University Maryland	MD	Private NP	183	87	87	219	1	0	53.1%	53.2%
Maryland University of Integrative Health	MD	Private NP	0	0	25	0	84	4	100.0%	100.0%
Mount St Mary's University	MD	Private NP	53	27	34	0	110	0	29.8%	64.3%
Notre Dame of Maryland University	MD	Private NP	39	25	63	204	0	0	80.7%	80.7%
Salisbury University	MD	Public	232	79	98	247	5	26	52.6%	54.7%
Stevenson University	MD	Private NP	0	0	129	341	0	0	100.0%	100.0%
Towson University	MD	Public	348	24 6	279	781	0	45	64.1%	65.0%
University of Baltimore	MD	Public	105	64	30	231	0	1	60.7%	60.8%
University of Maryland Eastern Shore	MD	Public	99	56	62	148	0	46	57.5%	62.3%
University of Maryland-College Park	MD	Public	0	0	214	2393	0	211	100.0%	100.0%
Husson University	ME	Private NP	0	0	137	234	18	0	100.0%	100.0%
Saint Joseph's College of Maine	ME	Private NP	37	12	35	0	208	0	41.7%	83.2%
University of New England	ME	Private NP	81	39	102	204	0	0	71.8%	71.8%
University of Southern Maine	ME	Public	240	33	41	363	0	11	59.7%	60.3%
Aquinas College	MI	Private NP	57	28	2	141	0	0	62.7%	62.7%
Baker College Center for Graduate Studies	MI	Private NP	0	0	14	532	0	0	100.0%	100.0%
Cornerstone University	MI	Private NP	39	17	14	0	0	0	20.0%	20.0%

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Davenport University	MI	Private NP	0	0	145	409	0	0	100.0%	100.0%
Eastern Michigan University	MI	Public	473	18 0	98	0	605	101	13.0%	55.2%
Ferris State University	MI	Public	337	11 5	147	381	0	0	53.9%	53.9%
Grand Valley State University	MI	Public	618	22 2	248	535	0	42	48.2%	49.5%
Kettering University	MI	Private NP	70	35	13	0	0	2	11.0%	12.5%
Lawrence Technological University	MI	Private NP	57	34	19	264	0	0	75.7%	75.7%
Madonna University	MI	Private NP	0	0	120	0	0	0	100.0%	100.0%
Marygrove College	MI	Private NP	38	12	5	10	144	0	23.1%	76.1%
Northern Michigan University	MI	Public	173	62	97	152	0	98	51.4%	59.6%
Saginaw Valley State University	MI	Public	157	95	51	408	4	0	64.6%	64.8%
Siena Heights University	MI	Private NP	0	0	81	0	171	0	100.0%	100.0%
Spring Arbor University	MI	Private NP	41	58	9	359	0	0	78.8%	78.8%
University of Detroit Mercy	MI	Private NP	166	72	89	0	407	0	27.2%	67.6%
University of Michigan-Dearborn	MI	Public	207	76	43	237	7	7	49.7%	51.0%
University of Michigan-Flint	MI	Public	99	87	115	262	0	4	67.0%	67.2%
University of Phoenix-Detroit Campus	MI	Private FP	0	0	22	208	0	0	100.0%	100.0%
Argosy University-Twin Cities	MN	Private FP	0	0	34	152	0	0	100.0%	100.0%
Augsburg College	MN	Private NP	101	33	38	189	0	0	62.9%	62.9%
Bemidji State University	MN	Public	81	40	23	97	0	20	49.8%	53.6%
Bethel University	MN	Private NP	142	37	24	251	1	1	60.6%	60.7%
Concordia University-Saint Paul	MN	Private NP	19	26	29	270	0	0	86.9%	86.9%
Hamline University	MN	Private NP	106	42	35	225	0	0	63.7%	63.7%
Metropolitan State University	MN	Public	82	39	8	478	0	0	80.1%	80.1%
Minnesota School of Business-Richfield	MN	Private FP	0	0	21	99	0	0	100.0%	100.0%
Minnesota State University-Mankato	MN	Public	291	96	57	317	0	141	49.1%	57.1%
Minnesota State University-Moorhead	MN	Public	188	28	41	160	0	10	48.2%	49.4%
Saint Cloud State University	MN	Public	339	44	76	268	0	20	47.3%	48.7%
Southwest Minnesota State University	MN	Public	77	17	17	116	0	0	58.6%	58.6%
St Catherine University	MN	Private NP	102	34	148	227	0	0	73.4%	73.4%
The College of Saint Scholastica	MN	Private NP	63	51	73	204	0	0	70.8%	70.8%
University of Minnesota-Duluth	MN	Public	261	83	161	114	13	163	44.4%	56.7%
University of Phoenix-Minneapolis St Paul Campus	MN	Private FP	0	0	9	54	0	0	100.0%	100.0%
Winona State University	MN	Public	184	70	73	200	0	20	51.8%	53.6%
Avila University	MO	Private NP	44	21	3	152	0	3	70.5%	70.9%
Columbia College	MO	Private NP	35	23	12	0	762	0	17.1%	93.0%
Drury University	MO	Private NP	106	33	20	5	392	0	15.2%	75.0%
Fontbonne University	MO	Private NP	37	16	22	196	0	20	80.4%	81.8%
Grantham University	MO	Private FP	0	0	0	1	28	0	100.0%	100.0%
Lincoln University	MO	Public	65	25	31	83	0	0	55.9%	55.9%
Lindenwood University	MO	Private NP	0	0	264	0	1302	0	100.0%	100.0%
Missouri Baptist University	MO	Private NP	0	0	72	228	0	0	100.0%	100.0%

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MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Missouri State University-Springfield	MO	Public	433	97	180	396	0	173	52.1%	58.6%
Northwest Missouri State University	MO	Public	100	68	73	45	0	76	41.3%	53.6%
Park University	MO	Private NP	52	34	47	1	1090	0	35.8%	93.0%
Rockhurst University	MO	Private NP	68	32	26	148	0	0	63.5%	63.5%
Southeast Missouri State University	MO	Public	206	55	133	0	0	108	33.8%	48.0%
Southwest Baptist University	MO	Private NP	66	29	27	0	165	0	22.1%	66.9%
Truman State University	MO	Public	225	20	67	50	0	44	32.3%	39.7%
University of Central Missouri	MO	Public	232	10 1	132	2	87	43	28.7%	44.2%
University of Phoenix-Kansas City Campus	MO	Private FP	0	0	11	97	0	0	100.0%	100.0%
Webster University	MO	Private NP	141	53	16	0	1292	0	7.6%	87.1%
William Woods University	MO	Private NP	12	31	15	231	0	0	85.1%	85.1%
Alcorn State University	MS	Public	64	38	65	52	0	1	53.4%	53.6%
Belhaven University	MS	Private NP	37	31	30	0	111	0	30.6%	67.5%
Delta State University	MS	Public	73	65	47	64	4	0	44.6%	45.5%
Mississippi College	MS	Private NP	76	65	70	243	0	4	68.9%	69.2%
Mississippi University for Women	MS	Public	51	39	45	80	0	0	58.1%	58.1%
Mississippi Valley State University	MS	Public	63	42	23	0	20	0	18.0%	29.1%
William Carey University	MS	Private NP	18	10 8	0	126	0	0	50.0%	50.0%
Montana State University-Billings	MT	Public	80	47	37	177	1	13	62.8%	64.2%
Appalachian State University	NC	Public	491	20 2	208	368	0	222	45.4%	53.5%
Campbell University	NC	Private NP	50	16 7	1	267	0	1	55.3%	55.3%
Elon University	NC	Private NP	207	81	106	168	0	0	48.8%	48.8%
Fayetteville State University	NC	Public	156	77	38	63	0	0	30.2%	30.2%
Gardner-Webb University	NC	Private NP	69	32	58	0	234	0	36.5%	74.3%
Montreat College	NC	Private NP	19	9	2	0	0	0	6.7%	6.7%
North Carolina Central University	NC	Public	175	11 6	122	160	0	0	49.2%	49.2%
Pfeiffer University	NC	Private NP	0	0	86	51	0	0	100.0%	100.0%
Queens University of Charlotte	NC	Private NP	50	26	55	125	0	0	70.3%	70.3%
University of North Carolina at Pembroke	NC	Public	129	84	94	102	0	0	47.9%	47.9%
University of North Carolina Wilmington	NC	Public	367	13 9	120	270	0	325	43.5%	58.6%
Western Carolina University	NC	Public	203	13 0	114	196	0	121	48.2%	56.4%
Wingate University	NC	Private NP	0	0	155	0	121	0	100.0%	100.0%
Winston-Salem State University	NC	Public	108	13 6	78	89	0	0	40.6%	40.6%
Minot State University	ND	Public	96	38	66	93	0	0	54.3%	54.3%
University of Mary	ND	Private NP	0	0	105	199	0	0	100.0%	100.0%
Bellevue University	NE	Private NP	0	0	92	1	272	0	100.0%	100.0%
College of Saint Mary	NE	Private NP	0	0	60	0	0	0	100.0%	100.0%
Concordia University-Nebraska	NE	Private NP	0	0	60	9	126	2	100.0%	100.0%

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MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Creighton University	NE	Private NP	312	95	110	232	0	0	45.7%	45.7%
Doane College-Lincoln Grand Island and Master	NE	Private NP	0	0	7	125	0	0	100.0%	100.0%
Peru State College	NE	Public	27	16	9	0	53	0	17.3%	59.0%
University of Nebraska at Kearney	NE	Public	162	86	77	125	0	28	44.9%	48.1%
Wayne State College	NE	Public	81	32	13	78	0	15	44.6%	48.4%
Antioch University-New England	NH	Private NP	0	0	46	61	0	0	100.0%	100.0%
Franklin Pierce University	NH	Private NP	0	0	97	227	0	32	100.0%	100.0%
Keene State College	NH	Public	150	55	18	213	0	0	53.0%	53.0%
New England College	NH	Private NP	0	0	61	74	0	0	100.0%	100.0%
Plymouth State University	NH	Public	136	40	30	284	0	55	64.1%	67.7%
Rivier University	NH	Private NP	26	12	35	5	0	0	51.3%	51.3%
Southern New Hampshire University	NH	Private NP	0	0	128	0	1666	0	100.0%	100.0%
Caldwell College	NJ	Private NP	59	20	9	0	124	12	10.2%	64.7%
Centenary College	NJ	Private NP	11	11	54	0	159	0	71.1%	90.6%
College of Saint Elizabeth	NJ	Private NP	35	17	12	0	129	0	18.8%	73.1%
Fairleigh Dickinson University-College at Florham	NJ	Private NP	70	44	31	282	15	0	73.3%	74.2%
Fairleigh Dickinson University-Metropolitan Campus	NJ	Private NP	89	41	49	565	87	0	82.5%	84.4%
Felician College	NJ	Private NP	0	0	110	88	4	0	100.0%	100.0%
Georgian Court University	NJ	Private NP	56	41	3	126	0	0	57.1%	57.1%
Kean University	NJ	Public	248	57	43	992	0	17	77.2%	77.5%
Monmouth University	NJ	Private NP	133	53	81	304	0	0	67.4%	67.4%
Montclair State University	NJ	Public	428	11 1	54	1096	0	23	68.1%	68.5%
New Jersey City University	NJ	Public	195	41	8	0	522	0	3.3%	69.2%
Ramapo College of New Jersey	NJ	Public	155	49	12	0	229	0	5.6%	54.2%
Rider University	NJ	Private NP	196	51	5	300	0	0	55.3%	55.3%
Rowan University	NJ	Public	269	11 6	5	826	1	0	68.3%	68.4%
Rutgers University-Camden	NJ	Public	152	80	60	285	0	28	59.8%	61.7%
Saint Peter's University	NJ	Private NP	77	19	19	150	0	0	63.8%	63.8%
The College of New Jersey	NJ	Public	283	47	14	474	3	0	59.7%	59.8%
The Richard Stockton College of New Jersey	NJ	Public	214	61	16	315	0	0	54.6%	54.6%
William Paterson University of New Jersey	NJ	Public	311	76	12	14	802	0	6.3%	68.1%
Eastern New Mexico University-Main Campus	NM	Public	71	51	36	152	0	36	60.6%	64.7%
New Mexico Highlands University	NM	Public	58	38	37	9	147	114	32.4%	76.2%
New Mexico Institute of Mining and Technology	NM	Public	74	33	18	75	1	89	46.5%	63.1%
University of Phoenix-Albuquerque Campus	NM	Private FP	0	0	36	322	0	0	100.0%	100.0%
Western New Mexico University	NM	Public	45	55	17	152	0	0	62.8%	62.8%
Sierra Nevada College	NV	Private NP	0	0	36	113	0	0	100.0%	100.0%
University of Phoenix-Las Vegas Campus	NV	Private FP	0	0	26	219	0	0	100.0%	100.0%
University of Phoenix-Northern Nevada Campus	NV	Private FP	0	0	8	42	0	0	100.0%	100.0%

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Alfred University	NY	Private NP	101	36	17	31	1	97	25.9%	51.6%
Buffalo State SUNY	NY	Public	275	98	46	422	0	26	55.6%	57.0%
Canisius College	NY	Private NP	152	46	8	237	0	0	55.3%	55.3%
College of Mount Saint Vincent	NY	Private NP	43	31	6	147	0	0	67.4%	67.4%
College of Staten Island CUNY	NY	Public	236	12 6	12	711	0	43	66.6%	67.9%
CUNY Bernard M Baruch College	NY	Public	347	13 5	34	600	0	0	56.8%	56.8%
CUNY Brooklyn College	NY	Public	361	14 8	38	666	0	93	58.0%	61.0%
CUNY City College	NY	Public	418	16 5	27	904	0	96	61.5%	63.8%
CUNY Hunter College	NY	Public	485	15 3	84	1235	0	74	67.4%	68.6%
CUNY John Jay College of Criminal Justice	NY	Public	246	14 5	23	663	0	28	63.7%	64.6%
CUNY Lehman College	NY	Public	223	12 9	26	415	0	2	55.6%	55.7%
CUNY Queens College	NY	Public	419	16 2	31	901	0	63	61.6%	63.1%
Daemen College	NY	Private NP	61	34	40	139	0	0	65.3%	65.3%
Dominican College of Blauvelt	NY	Private NP	30	16	29	161	0	0	80.5%	80.5%
Dowling College	NY	Private NP	67	14	4	312	0	0	79.6%	79.6%
D'Youville College	NY	Private NP	54	59	75	129	0	0	64.4%	64.4%
Excelsior College	NY	Private NP	0	0	0	0	891	0	NA	100.0%
Fashion Institute of Technology	NY	Public	209	25	6	0	704	0	2.5%	75.2%
Iona College	NY	Private NP	120	40	26	174	0	0	55.6%	55.6%
Ithaca College	NY	Private NP	259	11 3	121	246	0	56	49.7%	53.2%
Keuka College	NY	Private NP	34	38	12	4	145	0	18.2%	69.1%
Le Moyne College	NY	Private NP	112	26	21	190	0	0	60.5%	60.5%
LIU Brooklyn	NY	Private NP	159	56	73	416	0	241	69.5%	77.2%
LIU Post	NY	Private NP	193	59	13	453	0	24	64.9%	66.0%
LIU Riverhead	NY	Private NP	1	0	6	25	0	0	96.9%	96.9%
Manhattan College	NY	Private NP	129	64	25	213	0	0	55.2%	55.2%
Manhattanville College	NY	Private NP	63	31	15	213	0	0	70.8%	70.8%
Marist College	NY	Private NP	93	62	78	351	0	0	73.5%	73.5%
Medaille College	NY	Private NP	37	6	37	114	0	0	77.8%	77.8%
Mercy College	NY	Private NP	43	42	109	699	0	0	90.5%	90.5%
Metropolitan College of New York	NY	Private NP	0	0	25	223	0	0	100.0%	100.0%
Molloy College	NY	Private NP	124	59	1	558	0	0	75.3%	75.3%
Monroe College	NY	Private FP	0	0	331	136	0	0	100.0%	100.0%
Mount Saint Mary College	NY	Private NP	53	33	0	172	0	0	66.7%	66.7%
Nazareth College	NY	Private NP	108	47	25	233	0	0	62.5%	62.5%
New York Institute of Technology	NY	Private NP	160	60	4	925	3	0	80.9%	80.9%
Niagara University	NY	Private NP	103	46	14	0	249	0	8.6%	63.8%
Nyack College	NY	Private NP	40	56	14	157	0	0	64.0%	64.0%

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Roberts Wesleyan College	NY	Private NP	57	31	7	9	0	0	15.4%	15.4%
Rochester Institute of Technology	NY	Private NP	548	17 1	260	502	0	152	51.5%	56.0%
Saint Joseph's College-New York	NY	Private NP	70	11 0	0	0	396	0	0.0%	68.8%
St Bonaventure University	NY	Private NP	98	26	33	83	0	1	48.3%	48.5%
St Thomas Aquinas College	NY	Private NP	32	16	5	98	0	0	68.2%	68.2%
State University of New York at New Paltz	NY	Public	173	10 7	68	296	0	67	56.5%	60.6%
SUNY at Fredonia	NY	Public	155	74	31	235	0	26	53.7%	56.0%
SUNY College at Brockport	NY	Public	182	10 2	49	251	0	41	51.4%	54.6%
SUNY College at Cortland	NY	Public	173	74	57	278	0	13	57.6%	58.5%
SUNY College at Geneseo	NY	Public	173	25	55	99	0	1	43.8%	43.9%
SUNY College at Oswego	NY	Public	176	83	77	229	0	49	54.2%	57.8%
SUNY College at Plattsburgh	NY	Public	163	67	48	214	0	7	53.3%	53.9%
SUNY College at Potsdam	NY	Public	178	56	32	101	0	6	36.2%	37.3%
SUNY Empire State College	NY	Public	97	10 6	11	937	0	0	82.4%	82.4%
SUNY Institute of Technology at Utica-Rome	NY	Public	53	23	7	108	0	0	60.2%	60.2%
SUNY Oneonta	NY	Public	139	87	50	179	0	19	50.3%	52.3%
The College of New Rochelle	NY	Private NP	57	12	37	347	0	0	84.8%	84.8%
The College of Saint Rose	NY	Private NP	141	49	17	212	0	0	54.7%	54.7%
The Sage Colleges	NY	Private NP	52	46	65	7	0	0	42.4%	42.4%
Touro College	NY	Private NP	39	3	382	785	11	0	96.5%	96.6%
Union Graduate College	NY	Private NP	10	2	10	83	0	0	88.6%	88.6%
Utica College	NY	Private NP	75	47	27	258	0	0	70.0%	70.0%
Wagner College	NY	Private NP	66	19	13	0	193	0	13.3%	70.8%
Antioch University-Midwest	OH	Private NP	0	0	17	40	0	0	100.0%	100.0%
Baldwin Wallace University	OH	Private NP	115	34	24	246	4	0	64.4%	64.8%
Capital University	OH	Private NP	109	26	41	221	0	0	66.0%	66.0%
College of Mount St Joseph	OH	Private NP	48	24	39	0	119	0	35.1%	68.7%
Franciscan University of Steubenville	OH	Private NP	72	24	19	0	103	0	16.5%	56.0%
Heidelberg University	OH	Private NP	20	15	16	0	44	3	31.4%	64.3%
John Carroll University	OH	Private NP	140	35	15	0	202	34	7.9%	58.9%
Lake Erie College	OH	Private NP	17	14	10	0	76	0	24.4%	73.5%
Lourdes University	OH	Private NP	0	0	87	158	0	0	100.0%	100.0%
Malone University	OH	Private NP	62	25	15	137	0	0	63.6%	63.6%
Mount Vernon Nazarene University	OH	Private NP	0	0	90	154	0	0	100.0%	100.0%
Muskingum University	OH	Private NP	55	14	27	65	0	9	57.1%	59.4%
Ohio Dominican University	OH	Private NP	40	20	13	0	115	0	17.8%	68.1%
Otterbein University	OH	Private NP	105	40	26	0	121	0	15.2%	50.3%
The University of Findlay	OH	Private NP	95	49	65	69	0	25	48.2%	52.5%
Tiffin University	OH	Private NP	0	0	84	287	0	0	100.0%	100.0%
University of Phoenix-Cleveland Campus	OH	Private FP	0	0	8	67	0	0	100.0%	100.0%

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University of Rio Grande	OH	Private NP	54	16	19	93	0	0	61.5%	61.5%
Ursuline College	OH	Private NP	36	4	30	143	0	0	81.2%	81.2%
Walsh University	OH	Private NP	51	42	38	165	0	0	68.6%	68.6%
Xavier University	OH	Private NP	188	65	105	319	0	15	62.6%	63.4%
Youngstown State University	OH	Public	269	108	44	0	629	77	10.5%	66.5%
Cameron University	OK	Public	80	53	56	124	0	14	57.5%	59.3%
East Central University	OK	Public	74	32	61	0	98	10	36.5%	61.5%
Langston University	OK	Public	33	47	52	0	2	12	39.4%	45.2%
Northeastern State University	OK	Public	126	96	106	226	0	23	59.9%	61.5%
Northwestern Oklahoma State University	OK	Public	28	24	38	0	77	0	42.2%	68.9%
Oklahoma Christian University	OK	Private NP	62	40	5	0	102	0	4.7%	51.2%
Oklahoma City University	OK	Private NP	92	53	62	140	3	0	58.2%	58.6%
Oral Roberts University	OK	Private NP	46	95	22	93	0	13	44.9%	47.6%
Southeastern Oklahoma State University	OK	Public	91	18	23	0	106	1	17.4%	54.4%
Southern Nazarene University	OK	Private NP	0	0	77	2	262	0	100.0%	100.0%
Southwestern Oklahoma State University	OK	Public	90	37	89	0	66	0	41.2%	55.0%
University of Central Oklahoma	OK	Public	281	129	88	0	434	83	17.7%	59.6%
Concordia University-Portland	OR	Private NP	0	0	71	356	0	0	100.0%	100.0%
Eastern Oregon University	OR	Public	59	28	29	10	0	3	31.0%	32.6%
George Fox University	OR	Private NP	70	72	35	215	0	15	63.8%	65.1%
Marylhurst University	OR	Private NP	0	0	45	201	0	0	100.0%	100.0%
Pacific University	OR	Private NP	124	70	79	141	12	0	53.1%	54.5%
Southern Oregon University	OR	Public	127	33	63	91	9	16	49.0%	52.8%
University of Phoenix-Oregon Campus	OR	Private FP	0	0	13	130	0	0	100.0%	100.0%
University of Portland	OR	Private NP	125	53	49	160	12	0	54.0%	55.4%
Western Oregon University	OR	Public	127	36	64	176	0	22	59.6%	61.6%
Alvernia University	PA	Private NP	53	19	32	0	203	0	30.8%	76.5%
Arcadia University	PA	Private NP	69	38	45	317	0	0	77.2%	77.2%
Bloomsburg University of Pennsylvania	PA	Public	241	95	83	90	0	0	34.0%	34.0%
Cabrini College	PA	Private NP	42	14	21	148	0	0	75.1%	75.1%
Cairn University-Langhorne	PA	Private NP	0	0	50	53	0	0	100.0%	100.0%
California University of Pennsylvania	PA	Public	171	66	29	139	0	0	41.5%	41.5%
Carlow University	PA	Private NP	47	17	34	0	165	4	34.7%	76.0%
Chatham University	PA	Private NP	11	0	95	0	219	0	89.6%	96.6%
Chestnut Hill College	PA	Private NP	23	33	12	221	0	0	80.6%	80.6%
Cheyney University of Pennsylvania	PA	Public	41	14	8	27	0	0	38.9%	38.9%
Clarion University of Pennsylvania	PA	Public	174	33	16	87	0	8	33.2%	34.9%
DeSales University	PA	Private NP	36	53	20	208	0	0	71.9%	71.9%
East Stroudsburg University of Pennsylvania	PA	Public	198	33	37	64	0	0	30.4%	30.4%
Eastern University	PA	Private NP	65	30	52	349	0	18	80.8%	81.5%
Edinboro University of Pennsylvania	PA	Public	220	44	52	52	0	0	28.3%	28.3%
Gannon University	PA	Private NP	96	47	56	157	0	5	59.8%	60.4%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Gratz College	PA	Private NP	2	3	0	5	0	0	50.0%	50.0%
Gwynedd Mercy University	PA	Private NP	30	6	44	238	0	0	88.7%	88.7%
Holy Family University	PA	Private NP	0	0	87	243	0	0	100.0%	100.0%
King's College	PA	Private NP	65	30	37	96	0	0	58.3%	58.3%
Kutztown University of Pennsylvania	PA	Public	248	10 3	59	41	0	0	22.2%	22.2%
La Salle University	PA	Private NP	137	51	46	331	0	0	66.7%	66.7%
Lincoln University of Pennsylvania	PA	Public	55	31	7	0	74	0	7.5%	48.5%
Lock Haven University	PA	Public	171	27	30	17	0	0	19.2%	19.2%
Mansfield University of Pennsylvania	PA	Public	107	28	12	87	0	0	42.3%	42.3%
Marywood University	PA	Private NP	61	61	36	273	0	0	71.7%	71.7%
Mercyhurst University	PA	Private NP	69	52	42	96	0	0	53.3%	53.3%
Millersville University of Pennsylvania	PA	Public	230	45	8	162	0	0	38.2%	38.2%
Misericordia University	PA	Private NP	57	24	30	0	219	0	27.0%	75.5%
Neumann University	PA	Private NP	0	0	104	173	0	0	100.0%	100.0%
Pennsylvania State University-Penn State Erie-Behrend College	PA	Public	89	48	114	51	6	4	54.6%	56.1%
Pennsylvania State University-Penn State Great Valley	PA	Public	17	5	13	0	10	1	37.1%	52.2%
Pennsylvania State University-Penn State Harrisburg	PA	Public	104	38	86	117	10	40	58.8%	64.1%
Philadelphia University	PA	Private NP	46	14	51	0	422	0	45.9%	88.7%
Point Park University	PA	Private NP	89	33	3	406	11	0	77.0%	77.5%
Robert Morris University	PA	Private NP	140	50	10	0	287	0	5.0%	61.0%
Rosemont College	PA	Private NP	13	4	9	102	0	0	86.7%	86.7%
Saint Francis University	PA	Private NP	39	40	37	0	98	0	31.9%	63.1%
Saint Joseph's University	PA	Private NP	192	74	51	0	339	73	16.1%	63.5%
Shippensburg University of Pennsylvania	PA	Public	237	64	24	119	0	0	32.2%	32.2%
Slippery Rock University of Pennsylvania	PA	Public	256	74	26	55	0	0	19.7%	19.7%
University of Scranton	PA	Private NP	188	60	33	108	0	73	36.2%	46.3%
Villanova University	PA	Private NP	378	10 2	168	401	0	260	54.2%	63.3%
Waynesburg University	PA	Private NP	30	29	19	203	0	2	79.0%	79.2%
West Chester University of Pennsylvania	PA	Public	355	17 1	110	247	0	32	40.4%	42.5%
Wilkes University	PA	Private NP	98	46	22	212	0	0	61.9%	61.9%
York College Pennsylvania	PA	Private NP	118	48	25	317	0	0	67.3%	67.3%
Bayamon Central University	PR	Private NP	0	35	1	0	122	0	2.8%	77.8%
Caribbean University-Bayamon	PR	Private NP	0	0	38	124	9	0	100.0%	100.0%
Caribbean University-Carolina	PR	Private NP	0	0	16	75	0	0	100.0%	100.0%
Caribbean University-Ponce	PR	Private NP	0	0	27	100	0	0	100.0%	100.0%
Caribbean University-Vega Baja	PR	Private NP	0	0	22	53	0	0	100.0%	100.0%
Columbia Centro Universitario-Caguas	PR	Private FP	0	0	21	118	0	0	100.0%	100.0%
Inter American University of Puerto Rico-Aguadilla	PR	Private NP	62	10	4	0	183	0	5.3%	72.2%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Inter American University of Puerto Rico-Arecibo	PR	Private NP	56	24	11	0	212	0	12.1%	73.6%
Inter American University of Puerto Rico-San German	PR	Private NP	81	31	7	0	218	0	5.9%	66.8%
Pontifical Catholic University of Puerto Rico-Arecibo	PR	Private NP	0	0	19	42	0	0	100.0%	100.0%
Universidad Del Este	PR	Private NP	19	0	99	0	541	0	83.9%	97.1%
Universidad del Sagrado Corazon	PR	Private NP	92	9	0	344	0	0	77.3%	77.3%
Universidad Metropolitana	PR	Private NP	25	0	122	0	548	0	83.0%	96.4%
Bryant University	RI	Private NP	104	17	40	102	0	0	54.0%	54.0%
Johnson & Wales University-Providence	RI	Private NP	0	0	298	0	246	0	100.0%	100.0%
Providence College	RI	Private NP	181	72	33	180	0	3	45.7%	46.1%
Rhode Island College	RI	Public	244	54	29	0	426	16	8.9%	61.2%
Roger Williams University	RI	Private NP	162	38	6	260	0	0	57.1%	57.1%
Salve Regina University	RI	Private NP	56	36	26	0	150	0	22.0%	65.7%
Charleston Southern University	SC	Private NP	22	79	51	112	0	0	61.7%	61.7%
Citadel Military College of South Carolina	SC	Public	115	48	23	82	0	0	39.2%	39.2%
Coastal Carolina University	SC	Public	169	12 3	118	0	184	39	28.8%	53.9%
College of Charleston	SC	Public	311	12 4	100	338	0	8	50.2%	50.6%
Columbia College	SC	Private NP	44	7	25	53	0	0	60.5%	60.5%
Columbia International University	SC	Private NP	0	0	45	5	32	0	100.0%	100.0%
Converse College	SC	Private NP	60	20	2	4	0	0	7.0%	7.0%
Francis Marion University	SC	Public	116	52	36	63	0	0	37.1%	37.1%
South University-Columbia	SC	Private FP	0	0	33	88	0	0	100.0%	100.0%
Southern Wesleyan University	SC	Private NP	13	36	7	0	76	0	12.5%	62.9%
Winthrop University	SC	Public	179	55	54	236	0	32	55.3%	57.9%
Black Hills State University	SD	Public	58	27	34	11	102	0	34.6%	63.4%
Colorado Technical University-Sioux Falls	SD	Private FP	0	0	0	0	59	0	#DIV/0!	100.0%
Dakota State University	SD	Public	37	27	34	26	0	1	48.4%	48.8%
National American University-Rapid City	SD	Private FP	0	0	11	335	0	0	100.0%	100.0%
Austin Peay State University	TN	Public	191	13 3	36	0	267	0	10.0%	48.3%
Belmont University	TN	Private NP	169	11 7	45	404	0	9	61.1%	61.6%
Bethel University	TN	Private NP	39	27	38	0	441	0	36.5%	87.9%
Christian Brothers University	TN	Private NP	53	22	25	1	63	0	25.7%	54.3%
Cumberland University	TN	Private NP	0	0	54	88	0	0	100.0%	100.0%
Freed-Hardeman University	TN	Private NP	52	40	5	4	37	0	8.9%	33.3%
King University	TN	Private NP	0	0	101	0	119	0	100.0%	100.0%
Lee University	TN	Private NP	97	51	13	0	335	0	8.1%	70.2%
Lincoln Memorial University	TN	Private NP	0	11	111	57	0	0	93.9%	93.9%
Lipscomb University	TN	Private NP	59	13 0	20	0	266	6	9.6%	60.7%
Tennessee Technological University	TN	Public	243	88	57	0	262	89	14.7%	55.2%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
The University of Tennessee-Chattanooga	TN	Public	239	91	135	299	0	60	56.8%	60.0%
The University of Tennessee-Martin	TN	Public	157	89	42	84	0	0	33.9%	33.9%
Tusculum College	TN	Private NP	1	0	80	0	125	0	98.8%	99.5%
Union University	TN	Private NP	97	14 4	0	179	5	0	42.6%	43.3%
University of Phoenix-Memphis Campus	TN	Private FP	0	0	19	134	0	0	100.0%	100.0%
Abilene Christian University	TX	Private NP	135	72	44	19	0	81	23.3%	41.0%
Amberton University	TX	Private NP	0	0	14	43	0	0	100.0%	100.0%
Angelo State University	TX	Public	117	78	79	75	0	11	44.1%	45.8%
Concordia University-Texas	TX	Private NP	11	53	7	0	216	0	9.9%	77.7%
Dallas Baptist University	TX	Private NP	1	0	123	0	1	0	99.2%	99.2%
Hardin-Simmons University	TX	Private NP	109	22	7	58	0	0	33.2%	33.2%
Houston Baptist University	TX	Private NP	0	0	122	99	0	0	100.0%	100.0%
LeTourneau University	TX	Private NP	51	30	15	110	9	1	60.7%	62.5%
Lubbock Christian University	TX	Private NP	59	33	9	85	0	0	50.5%	50.5%
Midwestern State University	TX	Public	114	49	64	74	0	15	45.8%	48.4%
Prairie View A & M University	TX	Public	134	70	146	70	20	24	51.4%	56.0%
Saint Edward's University	TX	Private NP	68	12 5	33	248	0	0	59.3%	59.3%
Southwestern Assemblies of God University	TX	Private NP	0	0	67	58	0	0	100.0%	100.0%
St Mary's University	TX	Private NP	134	31	44	137	0	0	52.3%	52.3%
Stephen F Austin State University	TX	Public	261	13 3	131	132	0	61	40.0%	45.1%
Sul Ross State University	TX	Public	63	21	22	48	0	29	45.5%	54.1%
Tarleton State University	TX	Public	136	86	120	297	0	29	65.3%	66.8%
Texas A & M International University	TX	Public	71	53	73	94	0	0	57.4%	57.4%
Texas A & M University-Texarkana	TX	Public	32	11	34	200	0	1	84.5%	84.5%
Texas State University	TX	Public	507	19 9	429	432	0	669	54.9%	68.4%
Texas Wesleyan University	TX	Private NP	77	24	25	89	0	0	53.0%	53.0%
The University of Texas at Brownsville	TX	Public	127	70	153	100	54	4	56.2%	61.2%
The University of Texas at Tyler	TX	Public	96	90	94	95	14	153	50.4%	65.7%
The University of Texas of the Permian Basin	TX	Public	54	21	43	80	0	2	62.1%	62.5%
The University of Texas-Pan American	TX	Public	329	16 2	201	117	0	170	39.3%	49.8%
Trinity University	TX	Private NP	157	53	20	66	0	17	29.1%	32.9%
University of Dallas	TX	Private NP	65	40	24	119	0	0	57.7%	57.7%
University of Houston-Clear Lake	TX	Public	138	69	43	203	5	106	54.3%	63.3%
University of Houston-Victoria	TX	Public	43	38	20	71	36	0	52.9%	61.1%
University of Mary Hardin-Baylor	TX	Private NP	52	60	38	0	116	0	25.3%	57.9%
University of St Thomas	TX	Private NP	84	40	56	1	131	0	31.5%	60.3%
University of the Incarnate Word	TX	Private NP	121	10 5	80	405	0	1	68.2%	68.3%
Wayland Baptist University	TX	Private NP	0	0	165	0	395	0	100.0%	100.0%
West Texas A & M University	TX	Public	119	67	102	94	0	10	51.3%	52.6%
Southern Utah University	UT	Public	124	80	46	80	0	5	38.2%	39.1%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
University of Phoenix-Utah Campus	UT	Private FP	0	0	40	194	0	0	100.0%	100.0%
Weber State University	UT	Public	271	16 0	90	4	478	0	17.9%	57.0%
Western Governors University	UT	Private NP	0	0	1093	561	0	0	100.0%	100.0%
Westminster College	UT	Private NP	0	0	163	0	209	0	100.0%	100.0%
Averett University-Non-Traditional Programs	VA	Private NP	8	3	0	0	149	0	0.0%	93.1%
Christopher Newport University	VA	Public	120	50	98	148	0	5	59.1%	59.6%
Hampton University	VA	Private NP	77	33	164	4	54	0	60.4%	66.9%
James Madison University	VA	Public	512	23 8	210	375	0	64	43.8%	46.4%
Liberty University	VA	Private NP	5	13	1657	1005	0	188	99.3%	99.4%
Longwood University	VA	Public	116	73	43	0	54	5	18.5%	35.1%
Lynchburg College	VA	Private NP	99	42	41	0	0	0	22.5%	22.5%
Mary Baldwin College	VA	Private NP	52	17	11	214	0	9	76.5%	77.2%
Marymount University	VA	Private NP	84	55	23	241	0	17	65.5%	66.9%
Norfolk State University	VA	Public	132	56	94	0	118	4	33.3%	53.5%
Radford University	VA	Public	259	93	81	215	0	91	45.7%	52.4%
Shenandoah University	VA	Private NP	0	0	239	166	0	31	100.0%	100.0%
Stratford University	VA	Private FP	0	0	58	276	38	0	100.0%	100.0%
University of Mary Washington	VA	Public	155	58	32	141	0	0	44.8%	44.8%
Virginia State University	VA	Public	142	15 4	0	150	0	0	33.6%	33.6%
College of St Joseph	VT	Private NP	0	0	12	0	40	0	100.0%	100.0%
Goddard College	VT	Private NP	0	0	16	87	0	0	100.0%	100.0%
Johnson State College	VT	Public	29	15	1	0	154	0	2.2%	77.9%
Norwich University	VT	Private NP	78	43	35	160	0	0	61.7%	61.7%
SIT Graduate Institute	VT	Private NP	0	0	23	0	15	0	100.0%	100.0%
Antioch University-Seattle	WA	Private NP	0	0	41	72	2	0	100.0%	100.0%
Argosy University-Seattle	WA	Private FP	0	0	5	52	0	0	100.0%	100.0%
Central Washington University	WA	Public	259	11 6	98	196	0	41	43.9%	47.2%
City University of Seattle	WA	Private NP	0	0	27	0	609	0	100.0%	100.0%
Eastern Washington University	WA	Public	228	85	146	265	0	118	56.8%	62.8%
Gonzaga University	WA	Private NP	215	90	118	296	0	0	57.6%	57.6%
Heritage University	WA	Private NP	0	0	60	117	0	0	100.0%	100.0%
Pacific Lutheran University	WA	Private NP	139	52	42	33	0	0	28.2%	28.2%
Saint Martin's University	WA	Private NP	54	23	4	125	0	0	62.6%	62.6%
Seattle Pacific University	WA	Private NP	123	49	36	169	0	0	54.4%	54.4%
Seattle University	WA	Private NP	243	88	177	223	0	0	54.7%	54.7%
The Evergreen State College	WA	Public	0	0	166	66	0	0	100.0%	100.0%
University of Washington-Bothell Campus	WA	Public	52	52	75	104	0	4	63.3%	63.8%
University of Washington-Tacoma Campus	WA	Public	83	35	76	75	0	1	56.1%	56.3%
Walla Walla University	WA	Private NP	82	23	13	1	64	0	11.8%	42.6%
Western Washington University	WA	Public	386	81	95	296	0	191	45.6%	55.5%
Whitworth University	WA	Private NP	65	44	37	13	147	9	31.4%	65.4%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Alverno College	WI	Private NP	82	37	0	146	0	0	55.1%	55.1%
Carroll University	WI	Private NP	42	31	63	201	0	1	78.3%	78.4%
Concordia University-Wisconsin	WI	Private NP	0	0	178	0	607	0	100.0%	100.0%
Lakeland College	WI	Private NP	36	14	8	266	0	0	84.6%	84.6%
Marian University	WI	Private NP	36	23	35	172	0	0	77.8%	77.8%
Milwaukee School of Engineering	WI	Private NP	0	0	134	111	0	0	100.0%	100.0%
Mount Mary University	WI	Private NP	40	18	16	4	108	0	25.6%	68.8%
University of Wisconsin-Eau Claire	WI	Public	248	13 6	93	96	0	31	33.0%	36.4%
University of Wisconsin-Green Bay	WI	Public	112	46	33	89	0	9	43.6%	45.3%
University of Wisconsin-La Crosse	WI	Public	197	18 2	118	77	0	77	34.0%	41.8%
University of Wisconsin-Oshkosh	WI	Public	233	92	108	189	2	63	47.7%	52.7%
University of Wisconsin-Platteville	WI	Public	162	83	92	82	0	0	41.5%	41.5%
University of Wisconsin-River Falls	WI	Public	159	44	43	116	0	9	43.9%	45.3%
University of Wisconsin-Stevens Point	WI	Public	217	11 3	72	90	0	51	32.9%	39.2%
University of Wisconsin-Stout	WI	Public	167	11 5	75	144	0	66	43.7%	50.3%
University of Wisconsin-Superior	WI	Public	62	49	22	34	0	0	33.5%	33.5%
University of Wisconsin-Whitewater	WI	Public	222	14 1	115	129	0	46	40.2%	44.4%
Viterbo University	WI	Private NP	58	45	19	198	0	0	67.8%	67.8%
American Public University System	WV	Private FP	0	0	432	1698	0	0	100.0%	100.0%
Fairmont State University	WV	Public	96	40	24	5	119	10	17.6%	53.7%
Marshall University	WV	Public	303	13 7	104	227	0	58	42.9%	46.9%
Salem International University	WV	Private FP	0	0	23	16	0	0	100.0%	100.0%
Shepherd University	WV	Public	78	55	10	177	0	0	58.4%	58.4%

SECTION FOUR: 2013 INSTRUCTIONAL STAFF EMPLOYMENT BACCALAUREATE COLLEGES

***Note:** Table is arranged alphabetically by state and then by institution name.*

Definitions

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- FT-NTT = Full-time non-tenure track faculty
- PT-NTT = Part-time non-tenure track faculty
- Total faculty = $TEN + TT + FT-NTT + PT-NTT$
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

Measures of Contingency

- FNNTR = faculty non-tenure track rate = $(FT-NTT + PT-NTT)/\text{Total faculty}$
- CONTR = contingency rate = $(FT-NTT + PT-NTT + INST + GTA)/\text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Charter College-Anchorage	AK	Private FP	0	0	50	196	0	0	100.0%	100.0%
Amridge University	AL	Private NP	0	0	41	20	0	0	100.0%	100.0%
Athens State University	AL	Public	68	16	0	114	0	0	57.6%	57.6%
Birmingham Southern College	AL	Private NP	55	25	6	34	0	0	33.3%	33.3%
Concordia College Alabama	AL	Private NP	0	0	21	13	0	0	100.0%	100.0%
Faulkner University	AL	Private NP	53	38	20	151	0	0	65.3%	65.3%
Herzing University-Birmingham	AL	Private FP	0	0	8	18	0	0	100.0%	100.0%
Huntingdon College	AL	Private NP	17	19	5	71	0	0	67.9%	67.9%
Judson College	AL	Private NP	4	21	2	0	33	0	7.4%	58.3%
Miles College	AL	Private NP	8	93	0	29	0	0	22.3%	22.3%
Oakwood University	AL	Private NP	21	57	32	0	33	0	29.1%	45.5%
South University-Montgomery	AL	Private FP	0	0	12	70	0	0	100.0%	100.0%
Stillman College	AL	Private NP	20	35	0	0	11	0	0.0%	16.7%
Talladega College	AL	Private NP	10	33	0	10	0	0	18.9%	18.9%
Tuskegee University	AL	Private NP	83	82	98	0	7	26	37.3%	44.3%
University of Mobile	AL	Private NP	8	40	35	0	63	0	42.2%	67.1%
Virginia College-Huntsville	AL	Private FP	0	0	0	0	65	0	NA	100.0%
Arkansas Baptist College	AR	Private NP	0	0	35	20	0	0	100.0%	100.0%
Central Baptist College	AR	Private NP	0	0	29	43	0	0	100.0%	100.0%
Hendrix College	AR	Private NP	73	30	12	58	1	0	40.5%	40.8%
John Brown University	AR	Private NP	0	0	82	3	134	0	100.0%	100.0%
Lyon College	AR	Private NP	28	13	0	17	0	0	29.3%	29.3%
Ouachita Baptist University	AR	Private NP	63	29	6	0	40	0	6.1%	33.3%
Philander Smith College	AR	Private NP	11	17	20	0	37	0	41.7%	67.1%
University of Arkansas at Pine Bluff	AR	Public	78	19	62	37	0	0	50.5%	50.5%
University of Arkansas-Fort Smith	AR	Public	24	0	215	201	0	0	94.5%	94.5%
University of the Ozarks	AR	Private NP	26	11	7	0	16	0	15.9%	38.3%
Williams Baptist College	AR	Private NP	9	20	0	0	21	0	0.0%	42.0%
American Indian College of the Assemblies of God Inc	AZ	Private NP	0	0	5	0	0	0	100.0%	100.0%
Argosy University-Phoenix Online Division	AZ	Private FP	0	0	87	1119	0	0	100.0%	100.0%
Arizona Christian University	AZ	Private NP	0	0	16	62	0	0	100.0%	100.0%
Brookline College-Phoenix	AZ	Private FP	0	0	8	46	0	0	100.0%	100.0%
Brown Mackie College-Tucson	AZ	Private FP	0	0	5	70	0	0	100.0%	100.0%
Embry-Riddle Aeronautical University-Prescott	AZ	Private NP	28	27	25	34	0	0	51.8%	51.8%
University of Advancing Technology	AZ	Private FP	0	0	23	60	0	0	100.0%	100.0%
American Jewish University	CA	Private NP	13	0	2	0	0	0	13.3%	13.3%
Argosy University-Inland Empire	CA	Private FP	0	0	0	77	0	0	100.0%	100.0%
Argosy University-Los Angeles	CA	Private FP	0	0	0	50	0	0	100.0%	100.0%
Argosy University-San Diego	CA	Private FP	0	0	0	49	0	0	100.0%	100.0%
California Maritime Academy	CA	Public	29	21	12	27	0	0	43.8%	43.8%
Claremont McKenna College	CA	Private NP	95	32	33	14	0	11	27.0%	31.4%
Cogswell College	CA	Private FP	0	0	19	0	0	0	100.0%	100.0%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Coleman University	CA	Private NP	0	0	0	0	80	2	NA	100.0%
Everest College-Ontario Metro	CA	Private FP	0	0	0	0	39	0	NA	100.0%
Harvey Mudd College	CA	Private NP	67	18	10	10	1	0	19.0%	19.8%
Hope International University	CA	Private NP	0	0	42	5	0	0	100.0%	100.0%
Humphreys College-Stockton and Modesto Campuses	CA	Private NP	0	0	22	0	3	0	100.0%	100.0%
ITT Technical Institute-Oxnard	CA	Private FP	0	0	3	26	0	0	100.0%	100.0%
ITT Technical Institute-San Bernardino	CA	Private FP	0	0	6	42	0	0	100.0%	100.0%
ITT Technical Institute-Sylmar	CA	Private FP	0	0	6	49	0	0	100.0%	100.0%
Menlo College	CA	Private NP	0	0	30	56	0	0	100.0%	100.0%
Mt Sierra College	CA	Private FP	0	0	0	56	0	0	100.0%	100.0%
Occidental College	CA	Private NP	111	28	37	66	0	0	42.6%	42.6%
Pacific Union College	CA	Private NP	40	32	24	5	0	0	28.7%	28.7%
Pitzer College	CA	Private NP	51	19	14	22	0	0	34.0%	34.0%
Platt College-Los Angeles	CA	Private FP	0	0	0	0	55	0	NA	100.0%
Platt College-Ontario	CA	Private FP	0	0	0	0	44	0	NA	100.0%
Pomona College	CA	Private NP	156	30	3	2	63	0	2.6%	26.8%
San Diego Christian College	CA	Private NP	0	0	19	78	0	0	100.0%	100.0%
Scripps College	CA	Private NP	62	17	9	0	33	0	10.2%	34.7%
Simpson University	CA	Private NP	0	0	50	0	181	0	100.0%	100.0%
Soka University of America	CA	Private NP	29	9	9	22	0	0	44.9%	44.9%
Southern California Institute of Technology	CA	Private FP	0	0	6	26	2	0	100.0%	100.0%
The Master's College and Seminary	CA	Private NP	0	0	55	117	0	0	100.0%	100.0%
The National Hispanic University	CA	Private FP	0	0	13	165	0	0	100.0%	100.0%
Thomas Aquinas College	CA	Private NP	0	0	31	1	0	0	100.0%	100.0%
United States University	CA	Private FP	0	0	4	40	0	0	100.0%	100.0%
University of the West	CA	Private NP	4	2	10	0	0	0	62.5%	62.5%
Vanguard University of Southern California	CA	Private NP	46	15	6	0	150	0	9.0%	71.9%
Westmont College	CA	Private NP	66	14	16	56	0	0	47.4%	47.4%
Westwood College-Anaheim	CA	Private FP	0	0	0	0	73	0	NA	100.0%
Westwood College-Inland Empire	CA	Private FP	0	0	0	0	84	0	NA	100.0%
Westwood College-Los Angeles	CA	Private FP	0	0	0	0	270	0	NA	100.0%
Westwood College-South Bay	CA	Private FP	0	0	0	0	53	0	NA	100.0%
Whittier College	CA	Private NP	85	33	29	94	0	0	51.0%	51.0%
Argosy University-Denver	CO	Private FP	0	0	3	70	0	0	100.0%	100.0%
College America-Colorado Springs	CO	Private NP	0	0	11	0	17	0	100.0%	100.0%
College America-Denver	CO	Private NP	0	0	11	20	7	0	100.0%	100.0%
Colorado College	CO	Private NP	120	38	24	24	0	0	23.3%	23.3%
Colorado Mesa University	CO	Public	86	79	85	304	1	0	70.2%	70.3%
Fort Lewis College	CO	Public	92	22	51	58	0	0	48.9%	48.9%
Johnson & Wales University-Denver	CO	Private NP	0	0	52	0	39	0	100.0%	100.0%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Metropolitan State University of Denver	CO	Public	276	176	95	0	901	0	17.4%	68.8%
National American University-Colorado Springs	CO	Private FP	0	0	1	31	0	0	100.0%	100.0%
National American University-Denver	CO	Private FP	0	0	11	20	0	0	100.0%	100.0%
Platt College-Aurora	CO	Private FP	0	0	9	29	0	0	100.0%	100.0%
United States Air Force Academy	CO	Public	0	0	168	5	0	0	100.0%	100.0%
Western State Colorado University	CO	Public	56	21	34	42	0	0	49.7%	49.7%
Westwood College-Denver North	CO	Private FP	0	0	0	0	41	0	NA	100.0%
Westwood College-Denver South	CO	Private FP	0	0	0	0	35	0	NA	100.0%
Charter Oak State College	CT	Public	0	0	0	169	0	0	100.0%	100.0%
Connecticut College	CT	Private NP	107	48	49	0	0	0	24.0%	24.0%
Lincoln College of New England-Southington	CT	Private FP	0	0	41	108	0	0	100.0%	100.0%
Mitchell College	CT	Private NP	6	0	17	0	64	0	73.9%	93.1%
Post University	CT	Private FP	0	0	62	448	0	0	100.0%	100.0%
Trinity College	CT	Private NP	122	34	61	73	0	0	46.2%	46.2%
United States Coast Guard Academy	CT	Public	49	12	79	14	17	0	60.4%	64.3%
Wesleyan University	CT	Private NP	184	69	86	46	0	105	34.3%	48.4%
Wesley College	DE	Private NP	45	16	11	0	0	0	15.3%	15.3%
American InterContinental University-South Florida	FL	Private FP	0	0	0	0	32	0	NA	100.0%
Ave Maria University	FL	Private NP	0	0	56	1	14	0	100.0%	100.0%
Beacon College	FL	Private NP	0	0	46	0	0	0	100.0%	100.0%
Bethune-Cookman University	FL	Private NP	30	84	71	74	0	0	56.0%	56.0%
City College-Fort Lauderdale	FL	Private NP	0	0	13	80	0	0	100.0%	100.0%
City College-Gainesville	FL	Private NP	0	0	2	45	0	0	100.0%	100.0%
City College-Miami	FL	Private NP	0	0	8	44	0	0	100.0%	100.0%
Clearwater Christian College	FL	Private NP	0	0	26	22	0	0	100.0%	100.0%
Digital Media Arts College	FL	Private FP	0	0	9	0	0	0	100.0%	100.0%
Eckerd College	FL	Private NP	80	29	17	60	0	0	41.4%	41.4%
Edward Waters College	FL	Private NP	4	18	23	34	0	0	72.2%	72.2%
Everest University-Lakeland	FL	Private FP	0	0	0	0	32	0	NA	100.0%
Everest University-Largo	FL	Private FP	0	0	0	0	29	0	NA	100.0%
Everest University-Melbourne	FL	Private FP	0	0	0	0	41	0	NA	100.0%
Everest University-North Orlando	FL	Private FP	0	0	0	0	50	0	NA	100.0%
Everest University-Orange Park	FL	Private FP	0	0	0	0	40	0	NA	100.0%
Everest University-South Orlando	FL	Private FP	0	0	0	0	919	0	NA	100.0%
Everest University-Tampa	FL	Private FP	0	0	0	0	65	0	NA	100.0%
Everglades University	FL	Private NP	0	0	85	141	0	0	100.0%	100.0%
Flagler College-St Augustine	FL	Private NP	0	0	106	137	0	0	100.0%	100.0%
Flagler College-Tallahassee	FL	Private NP	0	0	11	42	0	0	100.0%	100.0%
Florida College	FL	Private NP	25	11	0	15	0	0	29.4%	29.4%
Florida Southern College	FL	Private NP	22	28	70	0	117	0	58.3%	78.9%
Herzing University-Winter Park	FL	Private FP	0	0	22	14	0	0	100.0%	100.0%

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Johnson & Wales University-North Miami	FL	Private NP	0	0	61	0	36	0	100.0%	100.0%
Jones College-Jacksonville	FL	Private NP	0	0	2	51	9	0	100.0%	100.0%
Keiser University-Ft Lauderdale	FL	Private NP	0	0	982	615	0	0	100.0%	100.0%
New College of Florida	FL	Public	55	12	10	24	0	0	33.7%	33.7%
Rasmussen College-Florida	FL	Private FP	0	0	87	982	0	0	100.0%	100.0%
Remington College-Tampa Campus	FL	Private NP	0	0	0	0	19	0	NA	100.0%
South University-Tampa	FL	Private FP	0	0	22	125	0	0	100.0%	100.0%
South University-West Palm Beach	FL	Private FP	0	0	23	56	0	0	100.0%	100.0%
Southeastern University	FL	Private NP	0	0	101	0	110	0	100.0%	100.0%
Southwest Florida College	FL	Private FP	0	0	31	141	0	0	100.0%	100.0%
St Petersburg College	FL	Public	257	124	27	1531	0	0	80.4%	80.4%
Trinity International University-Florida	FL	Private NP	2	0	0	0	53	0	0.0%	96.4%
Webber International University	FL	Private NP	0	0	21	0	6	0	100.0%	100.0%
Agnes Scott College	GA	Private NP	58	17	0	32	0	0	29.9%	29.9%
Bauder College	GA	Private FP	0	0	25	64	0	0	100.0%	100.0%
Berry College	GA	Private NP	90	26	50	27	0	0	39.9%	39.9%
Brewton-Parker College	GA	Private NP	11	14	0	0	23	0	0.0%	47.9%
Clayton State University	GA	Public	98	55	65	62	16	0	45.4%	48.3%
Covenant College	GA	Private NP	28	37	3	1	28	0	5.8%	33.0%
Dalton State College	GA	Public	57	69	21	3	59	0	16.0%	39.7%
Emmanuel College	GA	Private NP	0	0	51	32	0	0	100.0%	100.0%
Fort Valley State University	GA	Public	71	40	15	4	36	0	14.6%	33.1%
Georgia Gwinnett College	GA	Public	0	0	344	189	0	0	100.0%	100.0%
Herzing University-Atlanta	GA	Private FP	0	0	9	28	0	0	100.0%	100.0%
LaGrange College	GA	Private NP	40	15	15	0	37	0	21.4%	48.6%
Life University	GA	Private NP	0	0	124	60	0	0	100.0%	100.0%
Morehouse College	GA	Private NP	76	34	46	46	0	0	45.5%	45.5%
Oglethorpe University	GA	Private NP	33	9	19	0	49	0	31.1%	61.8%
Paine College	GA	Private NP	6	34	12	18	0	0	42.9%	42.9%
Point University	GA	Private NP	0	0	35	58	0	0	100.0%	100.0%
Reinhardt University	GA	Private NP	18	24	33	137	0	0	80.2%	80.2%
Savannah State University	GA	Public	44	57	70	2	47	0	41.6%	54.1%
Shorter University	GA	Private NP	14	85	2	50	9	2	34.4%	38.9%
Spelman College	GA	Private NP	85	46	45	74	0	0	47.6%	47.6%
Thomas University	GA	Private NP	0	0	54	0	74	0	100.0%	100.0%
Toccoa Falls College	GA	Private NP	15	12	14	46	0	0	69.0%	69.0%
Truett-McConnell College	GA	Private NP	0	0	38	4	65	0	100.0%	100.0%
University of Phoenix-Columbus Georgia Campus	GA	Private FP	0	0	10	81	0	0	100.0%	100.0%
Wesleyan College	GA	Private NP	31	15	2	0	22	0	4.2%	34.3%
Westwood College-Atlanta Midtown	GA	Private FP	0	0	0	0	45	0	NA	100.0%
Westwood College-Northlake	GA	Private FP	0	0	0	0	54	0	NA	100.0%
Brigham Young University-Hawaii	HI	Private NP	0	0	130	0	142	0	100.0%	100.0%

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Remington College-Honolulu Campus	HI	Private NP	0	0	0	0	45	0	NA	100.0%
University of Hawaii at Hilo	HI	Public	128	58	35	87	0	4	39.6%	40.4%
University of Hawaii-West Oahu	HI	Public	32	12	10	59	0	0	61.1%	61.1%
Briar Cliff University	IA	Private NP	31	32	0	0	31	0	0.0%	33.0%
Buena Vista University	IA	Private NP	45	23	13	362	0	0	84.7%	84.7%
Central College	IA	Private NP	63	22	10	16	37	0	23.4%	42.6%
Clarke University	IA	Private NP	38	28	21	61	0	0	55.4%	55.4%
Coe College	IA	Private NP	65	18	6	72	9	0	48.4%	51.2%
Cornell College	IA	Private NP	68	11	0	0	76	0	0.0%	49.0%
Dordt College	IA	Private NP	0	0	77	0	0	0	100.0%	100.0%
Grand View University	IA	Private NP	35	36	24	137	0	0	69.4%	69.4%
Grinnell College	IA	Private NP	98	51	47	23	0	0	32.0%	32.0%
Iowa Wesleyan College	IA	Private NP	29	16	6	0	42	0	11.8%	51.6%
Kaplan University-Cedar Falls Campus	IA	Private FP	0	0	9	12	0	0	100.0%	100.0%
Kaplan University-Cedar Rapids Campus	IA	Private FP	0	0	6	20	0	0	100.0%	100.0%
Kaplan University-Des Moines Campus	IA	Private FP	0	0	9	32	0	0	100.0%	100.0%
Kaplan University-Mason City Campus	IA	Private FP	0	0	2	4	0	0	100.0%	100.0%
Loras College	IA	Private NP	79	27	7	42	0	0	31.6%	31.6%
Luther College	IA	Private NP	121	38	24	66	0	0	36.1%	36.1%
Morningside College	IA	Private NP	39	21	21	0	141	0	25.9%	73.0%
Mount Mercy University	IA	Private NP	36	31	16	0	76	0	19.3%	57.9%
Northwestern College	IA	Private NP	54	24	6	0	58	0	7.1%	45.1%
Simpson College	IA	Private NP	59	27	8	0	72	0	8.5%	48.2%
Waldorf College	IA	Private FP	16	16	9	16	3	0	43.9%	46.7%
Wartburg College	IA	Private NP	66	28	17	0	68	0	15.3%	47.5%
William Penn University	IA	Private NP	17	7	20	1	118	1	46.7%	85.4%
Brigham Young University-Idaho	ID	Private NP	361	126	54	702	0	0	60.8%	60.8%
Lewis-Clark State College	ID	Public	75	34	49	5	89	0	33.1%	56.7%
The College of Idaho	ID	Private NP	36	20	24	44	4	0	54.8%	56.3%
Augustana College	IL	Private NP	102	42	44	100	0	0	50.0%	50.0%
Blackburn College	IL	Private NP	24	13	0	0	27	0	0.0%	42.2%
East-West University	IL	Private NP	0	0	18	47	0	0	100.0%	100.0%
Eureka College	IL	Private NP	16	19	4	42	0	0	56.8%	56.8%
Greenville College	IL	Private NP	33	17	12	0	128	0	19.4%	73.7%
Illinois College	IL	Private NP	46	11	21	25	0	0	44.7%	44.7%
Illinois Wesleyan University	IL	Private NP	98	40	24	65	0	0	39.2%	39.2%
Judson University	IL	Private NP	36	24	5	93	0	0	62.0%	62.0%
Kendall College	IL	Private FP	0	0	40	237	0	0	100.0%	100.0%
Knox College	IL	Private NP	75	27	21	0	31	0	17.1%	33.8%
Lake Forest College	IL	Private NP	62	26	11	77	0	0	50.0%	50.0%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Lincoln College	IL	Private NP	21	14	5	68	0	0	67.6%	67.6%
MacMurray College	IL	Private NP	11	13	10	28	0	0	61.3%	61.3%
Midstate College	IL	Private FP	0	0	23	0	45	0	100.0%	100.0%
Millikin University	IL	Private NP	73	37	38	106	0	0	56.7%	56.7%
Monmouth College	IL	Private NP	47	24	16	43	0	0	45.4%	45.4%
Principia College	IL	Private NP	0	0	62	9	0	0	100.0%	100.0%
Shimer College	IL	Private NP	0	0	11	1	0	0	100.0%	100.0%
Trinity Christian College	IL	Private NP	33	22	27	62	0	0	61.8%	61.8%
Westwood College-Chicago Loop	IL	Private FP	0	0	0	0	58	0	NA	100.0%
Westwood College-Dupage	IL	Private FP	0	0	0	0	31	0	NA	100.0%
Westwood College-O'Hare Airport	IL	Private FP	0	0	0	0	42	0	NA	100.0%
Westwood College-River Oaks	IL	Private FP	0	0	0	0	41	0	NA	100.0%
Wheaton College	IL	Private NP	140	54	16	99	0	0	37.2%	37.2%
Bethel College-Indiana	IN	Private NP	39	23	19	0	91	0	23.5%	64.0%
DePauw University	IN	Private NP	164	28	32	40	0	0	27.3%	27.3%
Earlham College	IN	Private NP	55	23	20	6	1	0	25.0%	25.7%
Franklin College	IN	Private NP	34	30	13	31	2	0	40.7%	41.8%
Goshen College	IN	Private NP	37	17	21	22	2	0	44.3%	45.5%
Grace College and Theological Seminary	IN	Private NP	0	0	49	0	48	0	100.0%	100.0%
Hanover College	IN	Private NP	77	18	2	8	0	0	9.5%	9.5%
Harrison College-Indianapolis	IN	Private FP	0	0	0	0	379	0	NA	100.0%
Holy Cross College	IN	Private NP	5	8	10	30	0	0	75.5%	75.5%
Huntington University	IN	Private NP	32	20	4	0	85	0	7.1%	63.1%
Indiana University-East	IN	Public	20	36	44	180	0	0	80.0%	80.0%
Indiana University-Kokomo	IN	Public	23	37	38	106	0	0	70.6%	70.6%
International Business College-Fort Wayne	IN	Private FP	0	0	0	0	23	0	NA	100.0%
Manchester University	IN	Private NP	46	32	28	33	0	0	43.9%	43.9%
Marian University	IN	Private NP	32	20	63	143	0	0	79.8%	79.8%
Martin University	IN	Private NP	0	0	15	1	0	0	100.0%	100.0%
Purdue University-North Central Campus	IN	Public	55	22	12	1	174	0	14.4%	70.8%
Saint Josephs College	IN	Private NP	40	8	15	0	32	2	23.8%	50.5%
Saint Mary-of-the-Woods College	IN	Private NP	24	12	11	94	0	0	74.5%	74.5%
Saint Mary's College	IN	Private NP	84	34	23	71	0	0	44.3%	44.3%
Taylor University	IN	Private NP	82	29	19	75	0	7	45.9%	47.6%
Trine University	IN	Private NP	0	0	85	0	161	0	100.0%	100.0%
Wabash College	IN	Private NP	54	21	15	5	0	0	21.1%	21.1%
Benedictine College	KS	Private NP	35	40	27	59	0	0	53.4%	53.4%
Bethany College	KS	Private NP	19	13	8	0	40	0	20.0%	60.0%
Bethel College-North Newton	KS	Private NP	14	7	14	10	0	0	53.3%	53.3%
Central Christian College of Kansas	KS	Private NP	0	0	21	12	0	0	100.0%	100.0%
Donnelly College	KS	Private NP	0	0	20	0	36	0	100.0%	100.0%
Kansas Wesleyan University	KS	Private NP	20	12	7	27	0	0	51.5%	51.5%

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McPherson College	KS	Private NP	23	8	13	20	0	0	51.6%	51.6%
National American University-Overland Park	KS	Private FP	0	0	6	24	0	0	100.0%	100.0%
Ottawa University-Kansas City	KS	Private NP	1	0	3	0	0	0	75.0%	75.0%
Ottawa University-Ottawa	KS	Private NP	17	4	14	1	0	0	41.7%	41.7%
Sterling College	KS	Private NP	16	22	0	0	0	0	0.0%	0.0%
Tabor College	KS	Private NP	15	12	10	0	63	0	27.0%	73.0%
Alice Lloyd College	KY	Private NP	0	0	28	11	0	0	100.0%	100.0%
Asbury University	KY	Private NP	39	40	15	92	0	0	57.5%	57.5%
Berea College	KY	Private NP	75	30	36	27	0	0	37.5%	37.5%
Brescia University	KY	Private NP	24	13	6	57	0	0	63.0%	63.0%
Centre College	KY	Private NP	63	41	18	10	0	0	21.2%	21.2%
Georgetown College	KY	Private NP	84	19	6	39	0	0	30.4%	30.4%
Kentucky Christian University	KY	Private NP	0	0	36	0	25	0	100.0%	100.0%
Kentucky State University	KY	Public	67	23	36	36	0	0	44.4%	44.4%
Kentucky Wesleyan College	KY	Private NP	20	11	12	43	0	0	64.0%	64.0%
Mid-Continent University	KY	Private NP	4	3	42	188	0	0	97.0%	97.0%
Midway College	KY	Private NP	3	0	41	97	0	0	97.9%	97.9%
Saint Catharine College	KY	Private NP	0	0	63	45	0	12	100.0%	100.0%
Transylvania University	KY	Private NP	68	26	7	15	0	0	19.0%	19.0%
University of Pikeville	KY	Private NP	0	0	69	28	0	0	100.0%	100.0%
Centenary College of Louisiana	LA	Private NP	42	10	7	46	0	0	50.5%	50.5%
Dillard University	LA	Private NP	27	14	17	78	0	0	69.9%	69.9%
Herzing University-Kenner	LA	Private FP	0	0	11	20	0	0	100.0%	100.0%
Louisiana College	LA	Private NP	23	56	0	0	35	0	0.0%	30.7%
Louisiana State University-Alexandria	LA	Public	55	13	17	51	0	0	50.0%	50.0%
Xavier University of Louisiana	LA	Private NP	96	73	55	26	0	0	32.4%	32.4%
Amherst College	MA	Private NP	132	47	52	4	4	0	23.8%	25.1%
Bard College at Simon's Rock	MA	Private NP	0	0	50	12	0	0	100.0%	100.0%
Bay Path College	MA	Private NP	0	0	52	239	0	0	100.0%	100.0%
Becker College	MA	Private NP	0	0	44	122	0	0	100.0%	100.0%
College of Our Lady of the Elms	MA	Private NP	36	13	9	8	123	0	25.8%	74.1%
College of the Holy Cross	MA	Private NP	170	58	48	43	0	16	28.5%	31.9%
Eastern Nazarene College	MA	Private NP	17	16	9	126	0	0	80.4%	80.4%
Fisher College	MA	Private NP	0	0	30	144	0	0	100.0%	100.0%
Gordon College	MA	Private NP	56	26	16	6	84	0	21.2%	56.4%
Hampshire College	MA	Private NP	0	0	130	0	7	0	100.0%	100.0%
Lasell College	MA	Private NP	0	0	79	166	0	0	100.0%	100.0%
Massachusetts College of Liberal Arts	MA	Public	59	22	6	0	80	0	6.9%	51.5%
Massachusetts Maritime Academy	MA	Public	49	24	0	40	0	0	35.4%	35.4%
Merrimack College	MA	Private NP	93	32	17	0	168	0	12.0%	59.7%
Mount Holyoke College	MA	Private NP	142	30	76	9	5	0	33.1%	34.4%
Mount Ida College	MA	Private NP	25	8	23	91	0	0	77.6%	77.6%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Newbury College	MA	Private NP	0	0	33	81	0	0	100.0%	100.0%
Nichols College	MA	Private NP	11	6	26	53	0	2	82.3%	82.7%
Pine Manor College	MA	Private NP	12	2	6	24	0	0	68.2%	68.2%
Smith College	MA	Private NP	217	49	43	56	18	19	27.1%	33.8%
Stonehill College	MA	Private NP	88	30	48	95	0	0	54.8%	54.8%
Wellesley College	MA	Private NP	177	76	95	34	55	0	33.8%	42.1%
Wentworth Institute of Technology	MA	Private NP	0	0	147	0	215	0	100.0%	100.0%
Wheaton College	MA	Private NP	93	21	19	0	59	0	14.3%	40.6%
Williams College	MA	Private NP	207	48	42	61	1	0	28.8%	29.0%
Goucher College	MD	Private NP	67	27	47	68	0	0	55.0%	55.0%
McDaniel College	MD	Private NP	79	21	35	265	1	14	75.0%	75.9%
Sojourner-Douglass College	MD	Private NP	0	0	91	162	0	0	100.0%	100.0%
St John's College	MD	Private NP	56	13	0	0	0	0	0.0%	0.0%
St Mary's College of Maryland	MD	Public	100	34	19	50	0	0	34.0%	34.0%
United States Naval Academy	MD	Public	247	68	55	69	0	0	28.2%	28.2%
Washington Adventist University	MD	Private NP	0	0	53	95	0	0	100.0%	100.0%
Washington College	MD	Private NP	58	35	4	59	0	0	40.4%	40.4%
Bates College	ME	Private NP	105	25	35	25	0	0	31.6%	31.6%
Bowdoin College	ME	Private NP	119	45	40	27	0	0	29.0%	29.0%
Colby College	ME	Private NP	109	54	16	34	0	0	23.5%	23.5%
College of the Atlantic	ME	Private NP	0	0	25	0	0	0	100.0%	100.0%
Maine Maritime Academy	ME	Public	0	0	60	0	34	2	100.0%	100.0%
Thomas College	ME	Private NP	0	0	31	42	0	0	100.0%	100.0%
Unity College	ME	Private NP	0	0	37	0	35	0	100.0%	100.0%
University of Maine at Augusta	ME	Public	57	16	20	174	0	0	72.7%	72.7%
University of Maine at Farmington	ME	Public	79	20	20	58	0	0	44.1%	44.1%
University of Maine at Fort Kent	ME	Public	20	5	8	54	0	0	71.3%	71.3%
University of Maine at Machias	ME	Public	19	9	4	45	0	0	63.6%	63.6%
University of Maine at Presque Isle	ME	Public	25	13	8	50	0	0	60.4%	60.4%
Adrian College	MI	Private NP	54	27	10	99	0	0	57.4%	57.4%
Albion College	MI	Private NP	75	16	18	30	0	0	34.5%	34.5%
Alma College	MI	Private NP	62	12	18	67	0	0	53.5%	53.5%
Baker College of Allen Park	MI	Private NP	0	0	15	203	0	0	100.0%	100.0%
Baker College of Auburn Hills	MI	Private NP	0	0	26	195	0	0	100.0%	100.0%
Baker College of Cadillac	MI	Private NP	0	0	18	207	0	0	100.0%	100.0%
Baker College of Clinton Township	MI	Private NP	0	0	28	312	0	0	100.0%	100.0%
Baker College of Flint	MI	Private NP	0	0	45	326	0	0	100.0%	100.0%
Baker College of Jackson	MI	Private NP	0	0	8	197	0	0	100.0%	100.0%
Baker College of Muskegon	MI	Private NP	0	0	33	214	0	0	100.0%	100.0%
Baker College of Owosso	MI	Private NP	0	0	14	187	0	0	100.0%	100.0%
Baker College of Port Huron	MI	Private NP	0	0	11	110	0	0	100.0%	100.0%
Calvin College	MI	Private NP	196	67	28	0	107	0	9.6%	33.9%
Concordia University-Ann Arbor	MI	Private NP	0	0	35	0	70	0	100.0%	100.0%
Finlandia University	MI	Private NP	8	21	8	0	31	0	21.6%	57.4%

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Grace Bible College	MI	Private NP	0	0	11	0	96	0	100.0%	100.0%
Hope College	MI	Private NP	139	47	69	108	0	0	48.8%	48.8%
Kalamazoo College	MI	Private NP	62	18	23	24	0	0	37.0%	37.0%
Kuyper College	MI	Private NP	7	7	0	23	0	0	62.2%	62.2%
Lake Superior State University	MI	Public	62	51	1	8	52	0	7.4%	35.1%
Michigan Jewish Institute	MI	Private NP	0	0	2	4	0	0	100.0%	100.0%
Olivet College	MI	Private NP	23	20	1	0	47	0	2.3%	52.7%
Rochester College	MI	Private NP	17	29	0	0	110	0	0.0%	70.5%
The Robert B Miller College	MI	Private NP	0	0	4	32	0	0	100.0%	100.0%
University of Phoenix-West Michigan Campus	MI	Private FP	0	0	9	115	0	0	100.0%	100.0%
Bethany Lutheran College	MN	Private NP	0	0	43	22	11	0	100.0%	100.0%
Brown College-Mendota Heights	MN	Private FP	0	0	0	0	54	0	NA	100.0%
Carleton College	MN	Private NP	137	44	52	21	29	0	28.7%	36.0%
College of Saint Benedict	MN	Private NP	96	25	44	26	0	0	36.6%	36.6%
Concordia College at Moorhead	MN	Private NP	112	42	31	7	42	0	19.8%	34.2%
Crown College	MN	Private NP	5	19	12	109	0	0	83.4%	83.4%
Globe University-Woodbury	MN	Private FP	0	0	28	97	0	0	100.0%	100.0%
Gustavus Adolphus College	MN	Private NP	123	45	34	49	0	0	33.1%	33.1%
Macalester College	MN	Private NP	111	38	43	51	0	0	38.7%	38.7%
Martin Luther College	MN	Private NP	73	2	0	0	14	0	0.0%	15.7%
Minnesota School of Business-Brooklyn Center	MN	Private FP	0	0	7	9	0	0	100.0%	100.0%
Minnesota School of Business-Plymouth	MN	Private FP	0	0	7	29	0	0	100.0%	100.0%
Minnesota School of Business-Rochester	MN	Private FP	0	0	10	33	0	0	100.0%	100.0%
Minnesota School of Business-Shakopee	MN	Private FP	0	0	6	11	0	0	100.0%	100.0%
Minnesota School of Business-Waite Park	MN	Private FP	0	0	12	21	0	0	100.0%	100.0%
National American University-Bloomington	MN	Private FP	0	0	8	30	0	0	100.0%	100.0%
National American University-Brooklyn Center	MN	Private FP	0	0	2	31	0	0	100.0%	100.0%
National American University-Roseville	MN	Private FP	0	0	1	26	0	0	100.0%	100.0%
North Central University	MN	Private NP	0	0	42	85	0	0	100.0%	100.0%
Saint Johns University	MN	Private NP	90	27	38	23	0	0	34.3%	34.3%
St Olaf College	MN	Private NP	146	43	43	76	0	0	38.6%	38.6%
University of Minnesota-Crookston	MN	Public	27	13	7	0	47	0	14.9%	57.4%
University of Minnesota-Morris	MN	Public	69	23	5	1	66	2	6.1%	44.6%
University of Northwestern-St Paul	MN	Private NP	0	0	97	0	113	0	100.0%	100.0%
Central Methodist University-College of Graduate and Extended Studies	MO	Private NP	0	0	7	0	201	0	100.0%	100.0%
Central Methodist University-College of Liberal Arts and Sciences	MO	Private NP	22	13	30	46	0	1	68.5%	68.8%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
College of the Ozarks	MO	Private NP	6	0	79	48	0	0	95.5%	95.5%
Culver-Stockton College	MO	Private NP	17	14	17	26	3	0	58.1%	59.7%
Evangel University	MO	Private NP	67	32	6	94	0	0	50.3%	50.3%
Everest College-Springfield	MO	Private FP	0	0	0	0	17	0	NA	100.0%
Hannibal-LaGrange University	MO	Private NP	0	0	61	0	55	0	100.0%	100.0%
Harris-Stowe State University	MO	Public	8	20	18	121	0	0	83.2%	83.2%
Hickey College	MO	Private FP	0	0	20	17	0	0	100.0%	100.0%
Missouri College	MO	Private FP	0	0	0	0	82	0	NA	100.0%
Missouri Southern State University	MO	Public	122	15	60	0	113	0	30.5%	55.8%
Missouri Valley College	MO	Private NP	0	0	94	70	0	12	100.0%	100.0%
Missouri Western State University	MO	Public	109	59	27	192	0	3	56.6%	56.9%
National American University-Independence	MO	Private FP	0	0	3	39	0	0	100.0%	100.0%
Sanford-Brown College-Fenton	MO	Private FP	0	0	0	0	22	0	NA	100.0%
Stephens College	MO	Private NP	11	11	29	1	68	2	57.7%	82.0%
Stevens Institute of Business & Arts	MO	Private FP	0	0	7	10	0	0	100.0%	100.0%
Vatterott College-Sunset Hills	MO	Private FP	0	0	12	27	0	0	100.0%	100.0%
Westminster College	MO	Private NP	28	32	3	38	0	0	40.6%	40.6%
William Jewell College	MO	Private NP	43	20	15	60	0	0	54.3%	54.3%
Northern Marianas College	MP	Public	0	0	43	27	0	0	100.0%	100.0%
Blue Mountain College	MS	Private NP	0	0	34	2	10	0	100.0%	100.0%
Millsaps College	MS	Private NP	57	17	18	15	0	0	30.8%	30.8%
Rust College	MS	Private NP	0	0	47	4	0	0	100.0%	100.0%
Tougaloo College	MS	Private NP	31	37	8	23	0	0	31.3%	31.3%
Carroll College	MT	Private NP	51	33	6	59	0	0	43.6%	43.6%
Montana State University-Northern	MT	Public	34	19	9	30	0	0	42.4%	42.4%
Montana Tech of the University of Montana	MT	Public	64	66	7	73	0	53	38.1%	50.6%
Rocky Mountain College	MT	Private NP	40	16	11	40	10	0	47.7%	52.1%
The University of Montana-Western	MT	Public	25	18	35	19	1	0	55.7%	56.1%
University of Great Falls	MT	Private NP	25	16	4	53	0	0	58.2%	58.2%
Barton College	NC	Private NP	38	18	15	38	0	0	48.6%	48.6%
Belmont Abbey College	NC	Private NP	28	25	22	54	0	0	58.9%	58.9%
Bennett College	NC	Private NP	23	12	25	13	0	0	52.1%	52.1%
Brevard College	NC	Private NP	35	8	9	0	36	0	17.3%	51.1%
Catawba College	NC	Private NP	39	12	18	0	0	0	26.1%	26.1%
Chowan University	NC	Private NP	21	26	12	43	0	0	53.9%	53.9%
Davidson College	NC	Private NP	132	28	14	12	0	0	14.0%	14.0%
Elizabeth City State University	NC	Public	64	45	30	4	0	0	23.8%	23.8%
Greensboro College	NC	Private NP	15	3	24	0	107	0	57.1%	87.9%
Guilford College	NC	Private NP	81	10	27	71	0	0	51.9%	51.9%
High Point University	NC	Private NP	56	107	73	0	117	0	30.9%	53.8%
Johnson & Wales University-Charlotte	NC	Private NP	0	0	91	0	24	0	100.0%	100.0%
Johnson C Smith University	NC	Private NP	33	22	42	67	0	0	66.5%	66.5%

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Lees-McRae College	NC	Private NP	0	0	45	46	0	0	100.0%	100.0%
Lenoir-Rhyne University	NC	Private NP	55	25	27	0	96	0	25.2%	60.6%
Livingstone College	NC	Private NP	7	29	31	5	0	0	50.0%	50.0%
Mars Hill University	NC	Private NP	47	23	18	59	0	0	52.4%	52.4%
Meredith College	NC	Private NP	84	20	21	5	83	0	20.0%	51.2%
Methodist University	NC	Private NP	55	55	39	79	1	0	51.8%	52.0%
Mid-Atlantic Christian University	NC	Private NP	0	0	7	0	0	0	100.0%	100.0%
Mount Olive College	NC	Private NP	0	0	84	0	92	0	100.0%	100.0%
North Carolina Wesleyan College	NC	Private NP	34	11	1	181	0	0	80.2%	80.2%
Saint Augustine's University	NC	Private NP	10	69	0	0	94	0	0.0%	54.3%
Salem College	NC	Private NP	20	16	24	68	0	0	71.9%	71.9%
Shaw University	NC	Private NP	0	0	105	68	0	0	100.0%	100.0%
St Andrews University	NC	Private NP	9	4	16	20	0	0	73.5%	73.5%
University of North Carolina at Asheville	NC	Public	124	40	55	56	0	0	40.4%	40.4%
Warren Wilson College	NC	Private NP	0	0	72	39	0	0	100.0%	100.0%
William Peace University	NC	Private NP	13	0	11	113	0	0	90.5%	90.5%
Dickinson State University	ND	Public	40	28	22	61	2	0	55.0%	55.6%
Mayville State University	ND	Public	18	18	5	1	3	0	14.3%	20.0%
Rasmussen College-North Dakota	ND	Private FP	0	0	12	38	0	0	100.0%	100.0%
University of Jamestown	ND	Private NP	0	0	64	0	27	0	100.0%	100.0%
Valley City State University	ND	Public	33	30	5	51	0	0	47.1%	47.1%
Chadron State College	NE	Public	50	28	10	0	61	0	11.4%	47.7%
Doane College-Crete	NE	Private NP	41	21	18	49	0	0	51.9%	51.9%
Grace University	NE	Private NP	0	0	25	43	0	10	100.0%	100.0%
Hastings College	NE	Private NP	54	14	12	0	33	0	15.0%	39.8%
Midland University	NE	Private NP	13	21	3	0	97	0	8.1%	74.6%
Nebraska Wesleyan University	NE	Private NP	72	17	19	130	0	0	62.6%	62.6%
Union College	NE	Private NP	21	38	3	1	42	0	6.3%	43.8%
York College	NE	Private NP	11	16	3	12	0	0	35.7%	35.7%
Colby-Sawyer College	NH	Private NP	35	26	23	3	44	0	29.9%	53.4%
Daniel Webster College	NH	Private FP	0	0	20	110	0	0	100.0%	100.0%
Granite State College	NH	Public	0	0	6	182	0	0	100.0%	100.0%
Mount Washington College	NH	Private FP	0	0	19	229	0	0	100.0%	100.0%
Saint Anselm College	NH	Private NP	91	36	19	60	0	0	38.3%	38.3%
Thomas More College of Liberal Arts	NH	Private NP	0	0	7	0	0	0	100.0%	100.0%
University of New Hampshire at Manchester	NH	Public	22	5	1	74	0	0	73.5%	73.5%
Bloomfield College	NJ	Private NP	49	20	3	0	145	0	4.2%	68.2%
Drew University	NJ	Private NP	106	26	19	98	0	12	47.0%	49.4%
University of Phoenix-Jersey City Campus	NJ	Private FP	0	0	30	51	0	0	100.0%	100.0%
Northern New Mexico College	NM	Public	21	26	2	0	55	3	4.1%	56.1%
St John's College	NM	Private NP	48	12	0	0	0	0	0.0%	0.0%
University of the Southwest	NM	Private NP	0	0	16	32	0	0	100.0%	100.0%

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Great Basin College	NV	Public	34	14	13	129	0	0	74.7%	74.7%
Morrison University	NV	Private FP	0	0	4	22	0	0	100.0%	100.0%
Nevada State College	NV	Public	14	20	20	0	140	0	37.0%	82.5%
Bard College	NY	Private NP	83	46	68	150	0	0	62.8%	62.8%
Barnard College	NY	Private NP	102	39	66	135	0	0	58.8%	58.8%
Boricua College	NY	Private NP	0	0	49	59	0	0	100.0%	100.0%
Briarcliffe College	NY	Private FP	0	0	0	0	229	0	NA	100.0%
Bryant & Stratton College-Amherst	NY	Private FP	0	0	12	35	22	0	100.0%	100.0%
Cazenovia College	NY	Private NP	36	12	10	0	0	0	17.2%	17.2%
Colgate University	NY	Private NP	174	78	48	0	18	0	16.0%	20.8%
Concordia College-New York	NY	Private NP	0	0	47	0	108	0	100.0%	100.0%
Cooper Union for the Advancement of Science and Art	NY	Private NP	44	6	1	143	0	0	74.2%	74.2%
CUNY Medgar Evers College	NY	Public	102	54	22	290	0	0	66.7%	66.7%
CUNY New York City College of Technology	NY	Public	220	178	17	923	0	2	70.3%	70.3%
CUNY York College	NY	Public	109	78	11	348	0	1	65.8%	65.8%
Elmira College	NY	Private NP	43	19	28	85	10	0	64.6%	66.5%
Farmingdale State College	NY	Public	100	67	36	430	0	0	73.6%	73.6%
Five Towns College	NY	Private FP	0	0	22	0	71	2	100.0%	100.0%
Hamilton College	NY	Private NP	135	25	42	26	0	0	29.8%	29.8%
Hartwick College	NY	Private NP	81	19	16	2	84	0	15.3%	50.5%
Hilbert College	NY	Private NP	6	0	41	64	0	0	94.6%	94.6%
Hobart William Smith Colleges	NY	Private NP	121	66	17	29	0	0	19.7%	19.7%
Houghton College	NY	Private NP	49	17	10	36	0	0	41.1%	41.1%
Marymount Manhattan College	NY	Private NP	53	30	6	0	0	0	6.7%	6.7%
Morrisville State College	NY	Public	78	57	7	87	0	0	41.0%	41.0%
Paul Smiths College of Arts and Science	NY	Private NP	0	0	54	19	4	0	100.0%	100.0%
Plaza College	NY	Private FP	0	0	13	39	0	0	100.0%	100.0%
Sarah Lawrence College	NY	Private NP	109	20	9	171	0	0	58.3%	58.3%
Siena College	NY	Private NP	128	63	21	123	0	0	43.0%	43.0%
Skidmore College	NY	Private NP	132	43	90	53	1	0	45.0%	45.1%
St Francis College	NY	Private NP	50	24	12	252	0	0	78.1%	78.1%
St Lawrence University	NY	Private NP	122	36	32	5	47	1	19.0%	35.0%
SUNY at Purchase College	NY	Public	99	77	31	211	0	14	57.9%	59.3%
SUNY College at Old Westbury	NY	Public	84	49	15	171	0	0	58.3%	58.3%
SUNY College of Agriculture and Technology at Cobleskill	NY	Public	69	21	9	85	0	0	51.1%	51.1%
SUNY College of Technology at Alfred	NY	Public	79	66	23	60	0	0	36.4%	36.4%
SUNY College of Technology at Canton	NY	Public	49	47	38	94	0	0	57.9%	57.9%
SUNY College of Technology at Delhi	NY	Public	63	69	5	96	0	0	43.3%	43.3%
SUNY Maritime College	NY	Public	32	23	31	48	0	0	59.0%	59.0%
The King's College	NY	Private NP	0	0	24	20	0	0	100.0%	100.0%

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Union College	NY	Private NP	151	27	37	32	0	0	27.9%	27.9%
United States Merchant Marine Academy	NY	Public	57	26	0	0	49	0	0.0%	37.1%
United States Military Academy	NY	Public	0	0	205	0	0	0	100.0%	100.0%
Vassar College	NY	Private NP	190	46	53	46	0	0	29.6%	29.6%
Vaughn College of Aeronautics and Technology	NY	Private NP	22	5	12	0	149	0	30.8%	85.6%
Wells College	NY	Private NP	27	7	4	24	0	0	45.2%	45.2%
Bluffton University	OH	Private NP	33	16	10	3	33	0	21.0%	48.4%
Bryant & Stratton College-Cleveland	OH	Private FP	0	0	15	58	1	0	100.0%	100.0%
Bryant & Stratton College-Eastlake	OH	Private FP	0	0	21	54	0	0	100.0%	100.0%
Cedarville University	OH	Private NP	106	57	73	91	0	0	50.2%	50.2%
Central State University	OH	Public	40	51	14	0	91	0	13.3%	53.6%
Defiance College	OH	Private NP	19	14	6	84	0	0	73.2%	73.2%
Denison University	OH	Private NP	129	73	30	0	59	0	12.9%	30.6%
Hiram College	OH	Private NP	42	28	10	68	0	0	52.7%	52.7%
Kent State University at Salem	OH	Public	15	3	27	31	59	0	76.3%	86.7%
Kenyon College	OH	Private NP	112	25	21	6	0	0	16.5%	16.5%
Marietta College	OH	Private NP	61	22	31	0	57	0	27.2%	51.5%
Notre Dame College	OH	Private NP	0	0	57	1	172	0	100.0%	100.0%
Oberlin College	OH	Private NP	222	57	74	26	1	0	26.4%	26.6%
Ohio Christian University	OH	Private NP	0	0	161	0	366	0	100.0%	100.0%
Ohio Northern University	OH	Private NP	134	54	39	92	0	2	41.1%	41.4%
Ohio State University-Lima Campus	OH	Public	28	8	0	51	0	0	58.6%	58.6%
Ohio State University-Mansfield Campus	OH	Public	29	8	0	50	0	1	57.5%	58.0%
Ohio State University-Marion Campus	OH	Public	24	12	0	55	0	0	60.4%	60.4%
Ohio State University-Newark Campus	OH	Public	31	18	0	94	0	0	65.7%	65.7%
Ohio Wesleyan University	OH	Private NP	92	45	3	63	0	0	32.5%	32.5%
Shawnee State University	OH	Public	82	44	24	162	0	4	59.6%	60.1%
The College of Wooster	OH	Private NP	101	40	35	41	0	0	35.0%	35.0%
University of Mount Union	OH	Private NP	68	36	25	0	119	0	19.4%	58.1%
Urbana University	OH	Private NP	26	14	10	0	0	0	20.0%	20.0%
Wilberforce University	OH	Private NP	17	0	19	57	0	0	81.7%	81.7%
Wilmington College	OH	Private NP	45	8	16	2	24	0	25.4%	44.2%
Wittenberg University	OH	Private NP	103	21	10	62	0	0	36.7%	36.7%
Bacone College	OK	Private NP	0	0	34	58	17	0	100.0%	100.0%
Mid-America Christian University	OK	Private NP	0	0	37	0	287	0	100.0%	100.0%
Oklahoma Baptist University	OK	Private NP	50	46	26	61	13	16	47.5%	54.7%
Oklahoma Panhandle State University	OK	Public	11	28	8	33	0	0	51.3%	51.3%
Oklahoma Wesleyan University	OK	Private NP	0	0	32	72	0	0	100.0%	100.0%
Rogers State University	OK	Public	47	23	32	162	0	0	73.5%	73.5%
Saint Gregory's University	OK	Private NP	5	11	12	61	0	0	82.0%	82.0%

			Faculty				Non-Faculty		Contingency	
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Southwestern Christian University	OK	Private NP	0	0	22	55	0	0	100.0%	100.0%
University of Phoenix-Oklahoma City Campus	OK	Private FP	0	0	20	166	0	0	100.0%	100.0%
University of Science and Arts of Oklahoma	OK	Public	29	15	13	31	0	0	50.0%	50.0%
Corban University	OR	Private NP	0	0	58	3	66	0	100.0%	100.0%
Lewis & Clark College	OR	Private NP	121	45	80	196	0	0	62.4%	62.4%
Linfield College-McMinnville Campus	OR	Private NP	87	27	14	3	46	0	13.0%	35.6%
Northwest Christian University	OR	Private NP	0	0	27	1	0	0	100.0%	100.0%
Oregon Institute of Technology	OR	Public	73	54	17	16	0	6	20.6%	23.5%
Reed College	OR	Private NP	100	32	24	0	0	0	15.4%	15.4%
Warner Pacific College	OR	Private NP	0	0	32	37	0	0	100.0%	100.0%
Willamette University	OR	Private NP	142	43	44	79	9	0	39.9%	41.6%
Albright College	PA	Private NP	66	20	33	124	0	0	64.6%	64.6%
Allegheny College	PA	Private NP	96	47	40	0	34	0	21.9%	34.1%
Bryn Athyn College of the New Church	PA	Private NP	6	3	19	0	26	0	67.9%	83.3%
Bryn Mawr College	PA	Private NP	98	23	64	27	2	28	42.9%	50.0%
Bucknell University	PA	Private NP	240	107	52	14	0	0	16.0%	16.0%
Cedar Crest College	PA	Private NP	40	7	26	98	0	14	72.5%	74.6%
Central Penn College	PA	Private FP	0	0	29	112	0	0	100.0%	100.0%
Delaware Valley College	PA	Private NP	46	18	23	119	0	0	68.9%	68.9%
Dickinson College	PA	Private NP	122	61	43	56	0	0	35.1%	35.1%
Elizabethtown College	PA	Private NP	89	25	19	87	0	0	48.2%	48.2%
Franklin and Marshall College	PA	Private NP	128	56	14	39	0	0	22.4%	22.4%
Geneva College	PA	Private NP	53	18	11	0	126	12	13.4%	67.7%
Gettysburg College	PA	Private NP	135	62	24	72	0	0	32.8%	32.8%
Harrisburg University of Science and Technology	PA	Private NP	0	0	12	0	39	0	100.0%	100.0%
Haverford College	PA	Private NP	64	30	46	30	0	0	44.7%	44.7%
Juniata College	PA	Private NP	76	17	11	60	0	0	43.3%	43.3%
Keystone College	PA	Private NP	40	15	10	168	0	0	76.4%	76.4%
La Roche College	PA	Private NP	0	0	60	116	0	0	100.0%	100.0%
Lafayette College	PA	Private NP	150	55	24	39	0	0	23.5%	23.5%
Lebanon Valley College	PA	Private NP	73	27	8	134	0	0	58.7%	58.7%
Lycoming College	PA	Private NP	54	18	9	37	0	0	39.0%	39.0%
Messiah College	PA	Private NP	109	53	16	141	0	0	49.2%	49.2%
Moravian College	PA	Private NP	68	29	13	0	194	0	11.8%	68.1%
Mount Aloysius College	PA	Private NP	0	0	72	140	0	0	100.0%	100.0%
Muhlenberg College	PA	Private NP	109	30	37	117	0	0	52.6%	52.6%
Peirce College	PA	Private NP	0	0	36	0	155	0	100.0%	100.0%
Pennsylvania College of Technology	PA	Public	0	0	290	182	0	0	100.0%	100.0%
Pennsylvania State University-Penn State Abington	PA	Public	47	17	47	127	21	0	73.1%	75.3%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Pennsylvania State University-Penn State Altoona	PA	Public	73	32	78	113	3	2	64.5%	65.1%
Pennsylvania State University-Penn State Beaver	PA	Public	14	4	16	24	0	0	69.0%	69.0%
Pennsylvania State University-Penn State Berks	PA	Public	54	21	52	93	1	0	65.9%	66.1%
Pennsylvania State University-Penn State Brandywine	PA	Public	27	12	25	73	2	0	71.5%	71.9%
Pennsylvania State University-Penn State Dubois	PA	Public	13	7	27	16	1	0	68.3%	68.8%
Pennsylvania State University-Penn State Fayette- Eberly	PA	Public	20	3	31	33	7	0	73.6%	75.5%
Pennsylvania State University-Penn State Greater Allegheny	PA	Public	16	6	16	34	2	0	69.4%	70.3%
Pennsylvania State University-Penn State Hazleton	PA	Public	18	14	24	20	1	0	57.9%	58.4%
Pennsylvania State University-Penn State Lehigh Valley	PA	Public	16	3	24	32	14	0	74.7%	78.7%
Pennsylvania State University-Penn State Mont Alto	PA	Public	18	6	35	42	4	0	76.2%	77.1%
Pennsylvania State University-Penn State New Kensington	PA	Public	18	3	17	32	4	0	70.0%	71.6%
Pennsylvania State University-Penn State Schuylkill	PA	Public	16	4	21	27	3	0	70.6%	71.8%
Pennsylvania State University-Penn State Shenango	PA	Public	8	4	19	28	6	0	79.7%	81.5%
Pennsylvania State University-Penn State Wilkes-Barre	PA	Public	19	2	14	15	3	0	58.0%	60.4%
Pennsylvania State University-Penn State Worthington Scranton	PA	Public	20	7	25	46	2	0	72.4%	73.0%
Pennsylvania State University-Penn State York	PA	Public	21	10	21	48	6	0	69.0%	70.8%
Saint Vincent College	PA	Private NP	50	21	28	3	80	0	30.4%	61.0%
Seton Hill University	PA	Private NP	44	39	19	0	92	0	18.6%	57.2%
Susquehanna University	PA	Private NP	96	42	13	70	0	6	37.6%	39.2%
Swarthmore College	PA	Private NP	127	33	42	28	0	0	30.4%	30.4%
Thiel College	PA	Private NP	32	23	4	50	0	0	49.5%	49.5%
University of Pittsburgh-Bradford	PA	Public	35	11	30	22	0	0	53.1%	53.1%
University of Pittsburgh-Greensburg	PA	Public	33	10	37	20	0	0	57.0%	57.0%
University of Pittsburgh-Johnstown	PA	Public	56	29	49	13	0	0	42.2%	42.2%
Ursinus College	PA	Private NP	77	24	19	49	0	0	40.2%	40.2%
Valley Forge Christian College	PA	Private NP	0	0	33	0	46	0	100.0%	100.0%
Washington & Jefferson College	PA	Private NP	86	13	15	38	0	0	34.9%	34.9%
Westminster College	PA	Private NP	69	18	16	0	68	0	15.5%	49.1%
Wilson College	PA	Private NP	27	9	2	1	54	0	7.7%	61.3%
American University of Puerto Rico	PR	Private NP	21	0	0	68	0	0	76.4%	76.4%
American University of Puerto Rico	PR	Private NP	18	72	0	0	0	0	0.0%	0.0%
Atlantic University College	PR	Private NP	20	0	0	0	0	0	0.0%	0.0%
Colegio Universitario de San Juan	PR	Public	28	0	0	0	99	0	0.0%	78.0%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Dewey University-Hato Rey	PR	Private NP	0	0	225	0	20	0	100.0%	100.0%
EDP Univeristy of Puerto Rico Inc-San Juan	PR	Private NP	0	0	17	1	0	0	100.0%	100.0%
EDP University of Puerto Rico Inc-San Sebastian	PR	Private NP	0	0	16	0	0	0	100.0%	100.0%
Inter American University of Puerto Rico-Barranquitas	PR	Private NP	14	10	10	0	106	0	29.4%	82.9%
Inter American University of Puerto Rico-Bayamon	PR	Private NP	58	26	16	0	220	0	16.0%	73.8%
Inter American University of Puerto Rico-Fajardo	PR	Private NP	23	12	4	0	81	0	10.3%	70.8%
Inter American University of Puerto Rico-Guayama	PR	Private NP	28	8	7	0	131	0	16.3%	79.3%
Inter American University of Puerto Rico-Ponce	PR	Private NP	60	12	23	0	215	0	24.2%	76.8%
National University College-Arecibo	PR	Private FP	28	0	0	49	0	0	63.6%	63.6%
National University College-Bayamon	PR	Private FP	56	0	0	184	0	0	76.7%	76.7%
National University College-Rio Grande	PR	Private FP	16	0	0	84	0	0	84.0%	84.0%
Pontifical Catholic University of Puerto Rico-Mayaguez	PR	Private NP	0	0	39	43	0	0	100.0%	100.0%
Universidad Adventista de las Antillas	PR	Private NP	32	3	6	46	0	0	59.8%	59.8%
University of Puerto Rico-Aguadilla	PR	Public	85	8	20	37	0	0	38.0%	38.0%
University of Puerto Rico-Arecibo	PR	Public	165	13	6	16	1	0	11.0%	11.4%
University of Puerto Rico-Bayamon	PR	Public	137	22	44	62	0	0	40.0%	40.0%
University of Puerto Rico-Carolina	PR	Public	96	8	30	112	0	0	57.7%	57.7%
University of Puerto Rico-Cayey	PR	Public	84	9	0	17	0	0	15.5%	15.5%
University of Puerto Rico-Humacao	PR	Public	179	7	19	43	0	0	25.0%	25.0%
University of Puerto Rico-Ponce	PR	Public	90	5	19	47	0	0	41.0%	41.0%
University of Puerto Rico-Utuado	PR	Public	52	6	16	17	0	0	36.3%	36.3%
New England Institute of Technology	RI	Private NP	0	0	127	194	0	0	100.0%	100.0%
Allen University	SC	Private NP	0	0	44	3	0	0	100.0%	100.0%
Anderson University	SC	Private NP	44	16	49	155	3	0	77.3%	77.5%
Benedict College	SC	Private NP	40	39	59	48	0	0	57.5%	57.5%
Claflin University	SC	Private NP	35	52	26	49	1	5	46.3%	48.2%
Coker College	SC	Private NP	36	23	3	0	33	0	4.8%	37.9%
Erskine College	SC	Private NP	26	27	9	0	15	0	14.5%	31.2%
Furman University	SC	Private NP	177	60	7	84	0	0	27.7%	27.7%
Lander University	SC	Public	60	51	27	97	14	0	52.8%	55.4%
Limestone College	SC	Private NP	37	34	29	105	0	0	65.4%	65.4%
Morris College	SC	Private NP	0	0	47	16	0	0	100.0%	100.0%
Newberry College	SC	Private NP	24	26	12	0	44	0	19.4%	52.8%
North Greenville University	SC	Private NP	0	0	140	0	58	0	100.0%	100.0%
Presbyterian College	SC	Private NP	57	41	3	0	32	0	3.0%	26.3%
University of South Carolina-Aiken	SC	Public	62	37	41	125	0	1	62.6%	62.8%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of South Carolina-Beaufort	SC	Public	19	23	21	71	0	0	68.7%	68.7%
University of South Carolina-Upstate	SC	Public	79	62	81	0	207	0	36.5%	67.1%
Voorhees College	SC	Private NP	0	0	44	8	1	0	100.0%	100.0%
Wofford College	SC	Private NP	91	27	9	31	0	2	25.3%	26.3%
Augustana College	SD	Private NP	66	31	36	73	0	11	52.9%	55.3%
Dakota Wesleyan University	SD	Private NP	16	22	12	64	0	0	66.7%	66.7%
Mount Marty College	SD	Private NP	22	16	12	73	0	0	69.1%	69.1%
National American University-Sioux Falls	SD	Private FP	0	0	9	41	0	0	100.0%	100.0%
Northern State University	SD	Public	53	27	11	8	54	28	19.2%	55.8%
Presentation College	SD	Private NP	5	8	32	25	0	0	81.4%	81.4%
University of Sioux Falls	SD	Private NP	29	34	1	0	120	0	1.6%	65.8%
Aquinas College	TN	Private NP	0	0	33	62	0	0	100.0%	100.0%
Bryan College-Dayton	TN	Private NP	20	30	9	71	10	0	61.5%	64.3%
Carson-Newman University	TN	Private NP	77	24	12	77	0	7	46.8%	48.7%
Fisk University	TN	Private NP	28	7	11	29	0	0	53.3%	53.3%
Lane College	TN	Private NP	7	26	47	7	0	0	62.1%	62.1%
Le Moyne-Owen College	TN	Private NP	22	10	21	58	0	0	71.2%	71.2%
Martin Methodist College	TN	Private NP	19	1	34	0	40	0	63.0%	78.7%
Maryville College	TN	Private NP	53	5	15	0	79	0	20.5%	61.8%
Milligan College	TN	Private NP	49	19	3	0	0	0	4.2%	4.2%
Rhodes College	TN	Private NP	88	55	30	40	0	0	32.9%	32.9%
Sewanee-The University of the South	TN	Private NP	96	31	26	24	0	0	28.2%	28.2%
South College	TN	Private FP	0	0	87	33	0	0	100.0%	100.0%
Southern Adventist University	TN	Private NP	0	0	178	1	0	11	100.0%	100.0%
Tennessee Wesleyan College	TN	Private NP	34	14	13	11	0	0	33.3%	33.3%
Victory University	TN	Private FP	0	0	18	0	0	0	100.0%	100.0%
Welch College	TN	Private NP	0	0	16	18	0	0	100.0%	100.0%
Austin College	TX	Private NP	75	18	17	16	0	0	26.2%	26.2%
East Texas Baptist University	TX	Private NP	1	0	66	23	0	0	98.9%	98.9%
Howard Payne University	TX	Private NP	5	0	77	0	47	0	93.9%	96.1%
Huston-Tillotson University	TX	Private NP	9	4	42	32	0	0	85.1%	85.1%
Jarvis Christian College	TX	Private NP	5	5	16	0	0	0	61.5%	61.5%
McMurry University	TX	Private NP	49	10	24	2	0	0	30.6%	30.6%
Paul Quinn College	TX	Private NP	0	0	9	22	0	0	100.0%	100.0%
Schreiner University	TX	Private NP	20	23	15	49	0	0	59.8%	59.8%
Southwestern Adventist University	TX	Private NP	19	27	0	39	0	0	45.9%	45.9%
Southwestern Christian College	TX	Private NP	3	10	0	0	2	0	0.0%	13.3%
Southwestern University	TX	Private NP	94	21	6	58	0	0	35.8%	35.8%
Texas College	TX	Private NP	0	32	0	7	0	0	17.9%	17.9%
Texas Lutheran University	TX	Private NP	41	23	14	51	0	0	50.4%	50.4%
University of Houston-Downtown	TX	Public	166	72	82	291	0	0	61.0%	61.0%
Wiley College	TX	Private NP	1	0	67	41	0	0	99.1%	99.1%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Dixie State University	UT	Public	85	67	25	281	0	0	66.8%	66.8%
Stevens-Henager College of Business-Provo	UT	Private NP	0	0	6	24	4	0	100.0%	100.0%
Stevens-Henager College-Logan	UT	Private NP	0	0	5	10	0	0	100.0%	100.0%
Stevens-Henager College-Murray	UT	Private NP	0	0	38	181	38	0	100.0%	100.0%
Stevens-Henager College-Ogden	UT	Private NP	0	0	0	0	22	0	NA	100.0%
Utah Valley University	UT	Public	318	187	71	998	0	0	67.9%	67.9%
Averett University	VA	Private NP	31	21	4	0	37	0	7.1%	44.1%
Bluefield College	VA	Private NP	0	0	40	38	0	0	100.0%	100.0%
Bridgewater College	VA	Private NP	57	28	21	34	0	0	39.3%	39.3%
Bryant & Stratton College-Richmond	VA	Private FP	0	0	22	64	0	0	100.0%	100.0%
Bryant & Stratton College-Virginia Beach	VA	Private FP	0	0	18	62	0	0	100.0%	100.0%
Eastern Mennonite University	VA	Private NP	57	25	28	0	94	0	25.5%	59.8%
Emory & Henry College	VA	Private NP	43	12	17	0	26	0	23.6%	43.9%
Ferrum College	VA	Private NP	35	20	19	0	38	0	25.7%	50.9%
Hampden-Sydney College	VA	Private NP	68	14	25	8	0	0	28.7%	28.7%
Hollins University	VA	Private NP	47	8	27	44	4	6	56.3%	59.6%
ITT Technical Institute-Norfolk	VA	Private FP	0	0	12	45	0	0	100.0%	100.0%
Randolph College	VA	Private NP	48	14	7	1	0	0	11.4%	11.4%
Randolph-Macon College	VA	Private NP	68	21	11	57	0	0	43.3%	43.3%
Roanoke College	VA	Private NP	99	33	37	44	0	0	38.0%	38.0%
Sanford-Brown College-Tyson's Corner	VA	Private FP	0	0	0	0	36	0	NA	100.0%
Skyline College-Roanoke	VA	Private FP	0	0	15	5	0	0	100.0%	100.0%
Southern Virginia University	VA	Private NP	0	0	37	0	0	0	100.0%	100.0%
Sweet Briar College	VA	Private NP	47	13	24	22	0	0	43.4%	43.4%
The University of Virginia's College at Wise	VA	Public	48	21	23	69	0	0	57.1%	57.1%
University of Richmond	VA	Private NP	221	79	103	219	0	1	51.8%	51.8%
Virginia Intermont College	VA	Private NP	16	23	0	50	0	0	56.2%	56.2%
Virginia Military Institute	VA	Public	75	36	13	0	27	0	10.5%	26.5%
Virginia Union University	VA	Private NP	14	0	78	49	0	0	90.1%	90.1%
Virginia Wesleyan College	VA	Private NP	65	21	6	39	0	0	34.4%	34.4%
Washington and Lee University	VA	Private NP	163	46	52	76	0	0	38.0%	38.0%
Westwood College-Annandale	VA	Private FP	0	0	0	0	33	0	NA	100.0%
Westwood College-Arlington Ballston	VA	Private FP	0	0	0	0	37	0	NA	100.0%
University of the Virgin Islands	VI	Public	47	26	36	0	136	0	33.0%	70.2%
Bennington College	VT	Private NP	0	0	58	63	0	1	100.0%	100.0%
Burlington College	VT	Private NP	0	0	9	0	2	0	100.0%	100.0%
Castleton State College	VT	Public	54	39	4	0	162	1	4.1%	64.2%
Champlain College	VT	Private NP	0	0	102	1	242	0	100.0%	100.0%
Green Mountain College	VT	Private NP	0	0	42	0	38	0	100.0%	100.0%
Lyndon State College	VT	Public	35	17	2	0	85	0	3.7%	62.6%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Marlboro College	VT	Private NP	28	10	3	0	37	0	7.3%	51.3%
Middlebury College	VT	Private NP	181	61	74	32	0	0	30.5%	30.5%
Saint Michael's College	VT	Private NP	104	22	24	0	0	0	16.0%	16.0%
Southern Vermont College	VT	Private NP	0	0	23	23	0	0	100.0%	100.0%
Sterling College	VT	Private NP	0	0	12	17	0	0	100.0%	100.0%
Vermont Technical College	VT	Public	46	37	2	0	104	0	2.4%	56.1%
DigiPen Institute of Technology	WA	Private FP	0	0	49	47	0	0	100.0%	100.0%
Northwest University	WA	Private NP	28	28	1	178	0	1	76.2%	76.3%
Trinity Lutheran College	WA	Private NP	0	0	9	5	0	0	100.0%	100.0%
University of Puget Sound	WA	Private NP	133	47	60	45	0	0	36.8%	36.8%
Whitman College	WA	Private NP	82	49	57	45	0	0	43.8%	43.8%
Beloit College	WI	Private NP	72	22	19	22	0	0	30.4%	30.4%
Bryant & Stratton College-Wauwatosa	WI	Private FP	0	0	32	46	0	0	100.0%	100.0%
Carthage College	WI	Private NP	84	19	46	0	181	14	30.9%	70.1%
Herzing University-Madison	WI	Private FP	0	0	37	259	0	0	100.0%	100.0%
Lawrence University	WI	Private NP	101	27	35	38	1	0	36.3%	36.6%
Maranatha Baptist University	WI	Private NP	0	0	45	25	0	0	100.0%	100.0%
Northland College	WI	Private NP	23	19	9	7	0	0	27.6%	27.6%
Northland International University	WI	Private NP	0	0	15	10	0	6	100.0%	100.0%
Ripon College	WI	Private NP	40	20	10	21	0	0	34.1%	34.1%
Saint Norbert College	WI	Private NP	87	26	19	39	6	0	33.9%	36.2%
Silver Lake College of the Holy Family	WI	Private NP	0	0	36	63	0	0	100.0%	100.0%
University of Wisconsin-Parkside	WI	Public	80	43	55	69	0	0	50.2%	50.2%
Wisconsin Lutheran College	WI	Private NP	0	0	68	3	50	0	100.0%	100.0%
Alderson Broaddus University	WV	Private NP	33	28	2	0	23	0	3.2%	29.1%
Bethany College	WV	Private NP	28	19	1	23	0	0	33.8%	33.8%
Bluefield State College	WV	Public	42	20	16	0	71	0	20.5%	58.4%
Concord University	WV	Public	61	30	23	100	0	0	57.5%	57.5%
Davis & Elkins College	WV	Private NP	25	4	22	0	31	0	43.1%	64.6%
Glenville State College	WV	Public	31	29	9	42	0	0	45.9%	45.9%
Ohio Valley University	WV	Private NP	4	17	0	61	0	0	74.4%	74.4%
University of Charleston	WV	Private NP	0	0	105	61	0	0	100.0%	100.0%
West Liberty University	WV	Public	44	49	51	0	90	0	35.4%	60.3%
West Virginia State University	WV	Public	51	41	28	67	0	0	50.8%	50.8%
West Virginia University at Parkersburg	WV	Public	35	0	58	0	164	0	62.4%	86.4%
West Virginia University Institute of Technology	WV	Public	35	23	22	29	0	0	46.8%	46.8%
West Virginia Wesleyan College	WV	Private NP	42	26	20	43	0	0	48.1%	48.1%
Wheeling Jesuit University	WV	Private NP	35	35	19	53	1	1	50.7%	51.4%

SECTION FIVE: 2013 INSTRUCTIONAL STAFF EMPLOYMENT ASSOCIATES DEGREE COLLEGES

***Note:** Table is arranged alphabetically by state and then by institution name.*

Definitions

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- NTT-FT = Full-time non-tenure track faculty
- NTT-PT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + NTT-FT + NTT-PT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

Measures of Contingency

- FNNTR = faculty non-tenure track rate = $(\text{NTT-FT} + \text{NTT-PT}) / \text{Total faculty}$
- CONTR = contingency rate = $(\text{NTT-FT} + \text{NTT-PT} + \text{INST} + \text{GTA}) / \text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Prince William Sound Community College	AK	Public	4	1	4	30	6	0	87.2%	88.9%
Alabama Southern Community College	AL	Public	26	9	0	0	60	0	0.0%	63.2%
Bevill State Community College	AL	Public	94	21	2	204	0	0	64.2%	64.2%
Bishop State Community College	AL	Public	54	10	32	62	0	0	59.5%	59.5%
Central Alabama Community College	AL	Public	37	21	1	95	0	0	62.3%	62.3%
Chattahoochee Valley Community College	AL	Public	22	11	3	88	11	0	73.4%	75.6%
Enterprise State Community College	AL	Public	54	15	0	97	0	0	58.4%	58.4%
Gadsden State Community College	AL	Public	122	28	0	174	0	0	53.7%	53.7%
George C Wallace State Community College-Dothan	AL	Public	97	34	1	87	0	0	40.2%	40.2%
George C Wallace State Community College-Hanceville	AL	Public	86	39	0	254	4	0	67.0%	67.4%
George C Wallace State Community College-Selma	AL	Public	38	20	2	54	0	0	49.1%	49.1%
H Councill Trenholm State Technical College	AL	Public	52	14	2	36	0	0	36.5%	36.5%
ITT Technical Institute-Madison	AL	Private FP	0	0	10	47	0	0	100.0%	100.0%
ITT Technical Institute-Mobile	AL	Private FP	0	0	10	44	0	0	100.0%	100.0%
J F Drake State Community and Technical College	AL	Public	12	10	10	49	0	0	72.8%	72.8%
J F Ingram State Technical College	AL	Public	31	1	9	2	0	0	25.6%	25.6%
James H Faulkner State Community College	AL	Public	62	18	3	132	0	0	62.8%	62.8%
Jefferson Davis Community College	AL	Public	25	10	0	37	0	0	51.4%	51.4%
Jefferson State Community College	AL	Public	112	32	0	304	0	0	67.9%	67.9%
John C Calhoun State Community College	AL	Public	94	45	4	334	0	0	70.9%	70.9%
Lawson State Community College-Birmingham Campus	AL	Public	73	9	0	127	0	0	60.8%	60.8%
Lurleen B Wallace Community College	AL	Public	46	10	1	47	0	0	46.2%	46.2%
Marion Military Institute	AL	Public	16	4	0	4	0	0	16.7%	16.7%
Northeast Alabama Community College	AL	Public	49	0	20	92	0	0	69.6%	69.6%
Northwest-Shoals Community College	AL	Public	67	14	1	71	0	0	47.1%	47.1%
Reid State Technical College	AL	Public	19	5	0	12	0	0	33.3%	33.3%
Remington College-Mobile Campus	AL	Private NP	0	0	0	0	37	0	NA	100.0%
Shelton State Community College	AL	Public	75	17	1	129	0	0	58.6%	58.6%
Snead State Community College	AL	Public	30	8	5	101	0	0	73.6%	73.6%
Southern Union State Community College	AL	Public	69	16	3	180	0	0	68.3%	68.3%
Arkansas Northeastern College	AR	Public	0	0	62	20	0	0	100.0%	100.0%
Black River Technical College	AR	Public	0	0	74	69	0	0	100.0%	100.0%
College of the Ouachitas	AR	Public	0	0	36	68	0	0	100.0%	100.0%
East Arkansas Community College	AR	Public	0	0	31	0	66	0	100.0%	100.0%
Mid-South Community College	AR	Public	0	0	44	0	89	0	100.0%	100.0%
National Park Community College	AR	Public	0	0	101	0	107	0	100.0%	100.0%
North Arkansas College	AR	Public	0	0	65	75	0	0	100.0%	100.0%
NorthWest Arkansas Community College	AR	Public	0	0	147	308	0	0	100.0%	100.0%
Ozarka College	AR	Public	0	0	42	57	0	0	100.0%	100.0%
Pulaski Technical College	AR	Public	0	0	176	0	344	0	100.0%	100.0%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Rich Mountain Community College	AR	Public	0	0	21	48	0	0	100.0%	100.0%
South Arkansas Community College	AR	Public	0	0	53	0	55	0	100.0%	100.0%
Southeast Arkansas College	AR	Public	0	0	43	67	0	0	100.0%	100.0%
American Samoa Community College	AS	Public	33	4	32	0	0	0	46.4%	46.4%
Anthem College-Phoenix	AZ	Private FP	0	0	40	41	0	0	100.0%	100.0%
Arizona Western College	AZ	Public	0	0	116	279	0	0	100.0%	100.0%
Brown Mackie College-Phoenix	AZ	Private FP	0	0	8	54	0	0	100.0%	100.0%
Central Arizona College	AZ	Public	0	0	92	0	338	0	100.0%	100.0%
Chandler-Gilbert Community College	AZ	Public	105	24	3	0	485	0	2.3%	79.1%
Cochise College	AZ	Public	0	0	83	251	0	0	100.0%	100.0%
Coconino Community College	AZ	Public	0	0	38	151	0	0	100.0%	100.0%
Eastern Arizona College	AZ	Public	0	0	93	269	0	0	100.0%	100.0%
Estrella Mountain Community College	AZ	Public	58	21	11	0	349	0	12.2%	82.0%
Everest College-Mesa	AZ	Private FP	0	0	0	0	41	0	NA	100.0%
Everest College-Phoenix	AZ	Private FP	0	0	0	0	142	0	NA	100.0%
GateWay Community College	AZ	Public	78	24	0	0	288	0	0.0%	73.8%
Glendale Community College	AZ	Public	198	65	27	0	679	0	9.3%	72.9%
ITT Technical Institute-Phoenix	AZ	Private FP	0	0	6	20	0	0	100.0%	100.0%
Mesa Community College	AZ	Public	257	50	20	0	833	0	6.1%	73.5%
Mohave Community College	AZ	Public	0	0	80	307	0	0	100.0%	100.0%
Northland Pioneer College	AZ	Public	0	0	75	2	156	0	100.0%	100.0%
Paradise Valley Community College	AZ	Public	76	26	3	0	429	0	2.9%	80.9%
Phoenix College	AZ	Public	114	25	21	0	602	0	13.1%	81.8%
Pima Community College	AZ	Public	0	0	363	951	0	0	100.0%	100.0%
Rio Salado College	AZ	Public	12	8	0	0	790	0	0.0%	97.5%
Scottsdale Community College	AZ	Public	130	30	9	0	394	0	5.3%	71.6%
South Mountain Community College	AZ	Public	44	13	0	0	199	0	0.0%	77.7%
Yavapai College	AZ	Public	0	0	113	102	0	0	100.0%	100.0%
Allan Hancock College	CA	Public	118	20	7	410	0	0	75.1%	75.1%
American Academy of Dramatic Arts-Los Angeles	CA	Private NP	0	0	8	35	0	0	100.0%	100.0%
American River College	CA	Public	327	59	2	609	0	0	61.3%	61.3%
American University of Health Sciences	CA	Private FP	0	0	31	0	0	0	100.0%	100.0%
Antelope Valley College	CA	Public	161	8	14	396	0	0	70.8%	70.8%
Bakersfield College	CA	Public	200	49	0	215	0	0	46.3%	46.3%
Barstow Community College	CA	Public	27	8	2	107	0	0	75.7%	75.7%
Berkeley City College	CA	Public	27	23	6	159	0	0	76.7%	76.7%
Butte College	CA	Public	138	28	13	500	0	0	75.6%	75.6%
Cabrillo College	CA	Public	165	19	23	352	0	0	67.1%	67.1%
Canada College	CA	Public	49	21	5	180	0	0	72.5%	72.5%
Casa Loma College-Van Nuys	CA	Private NP	0	0	22	18	0	0	100.0%	100.0%
CBD College	CA	Private NP	0	0	7	16	0	0	100.0%	100.0%
Cerritos College	CA	Public	212	55	3	513	0	0	65.9%	65.9%
Cerro Coso Community College	CA	Public	37	20	1	99	0	0	63.7%	63.7%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Chabot College	CA	Public	99	66	19	265	0	0	63.3%	63.3%
Chaffey College	CA	Public	176	23	7	663	0	0	77.1%	77.1%
Citrus College	CA	Public	142	13	5	251	0	0	62.3%	62.3%
City College of San Francisco	CA	Public	481	157	27	850	0	0	57.9%	57.9%
Coastline Community College	CA	Public	29	13	0	243	0	0	85.3%	85.3%
College of Alameda	CA	Public	37	19	8	113	0	0	68.4%	68.4%
College of Marin	CA	Public	78	22	7	215	0	0	68.9%	68.9%
College of San Mateo	CA	Public	112	16	4	239	0	0	65.5%	65.5%
College of the Canyons	CA	Public	154	21	3	532	3	0	75.4%	75.5%
College of the Desert	CA	Public	88	6	9	320	0	0	77.8%	77.8%
College of the Redwoods	CA	Public	68	12	1	203	0	0	71.8%	71.8%
College of the Sequoias	CA	Public	138	12	8	259	0	0	64.0%	64.0%
College of the Siskiyous	CA	Public	30	6	1	151	0	0	80.9%	80.9%
Columbia College	CA	Public	37	7	3	106	0	0	71.2%	71.2%
Contra Costa College	CA	Public	68	11	9	216	0	0	74.0%	74.0%
Copper Mountain Community College	CA	Public	22	16	4	118	0	0	76.3%	76.3%
Cosumnes River College	CA	Public	145	31	2	243	0	0	58.2%	58.2%
Crafton Hills College	CA	Public	71	6	17	122	0	0	64.4%	64.4%
Cuesta College	CA	Public	131	10	12	292	0	0	68.3%	68.3%
Cuyamaca College	CA	Public	73	6	4	331	0	0	80.9%	80.9%
Cypress College	CA	Public	178	19	0	430	0	0	68.6%	68.6%
De Anza College	CA	Public	231	41	2	492	0	0	64.5%	64.5%
Diablo Valley College	CA	Public	208	15	31	480	0	0	69.6%	69.6%
East Los Angeles College	CA	Public	196	33	50	511	0	0	71.0%	71.0%
El Camino College-Compton Center	CA	Public	66	22	2	174	0	0	66.7%	66.7%
El Camino Community College District	CA	Public	239	89	1	548	0	0	62.6%	62.6%
Evergreen Valley College	CA	Public	69	35	15	225	0	0	69.8%	69.8%
Feather River Community College District	CA	Public	21	5	11	37	1	0	64.9%	65.3%
Folsom Lake College	CA	Public	84	21	0	165	0	0	61.1%	61.1%
Foothill College	CA	Public	153	28	5	363	0	0	67.0%	67.0%
Fresno City College	CA	Public	217	83	40	555	0	0	66.5%	66.5%
Fullerton College	CA	Public	264	23	0	600	0	0	67.6%	67.6%
Gavilan College	CA	Public	65	7	5	236	0	0	77.0%	77.0%
Glendale Community College	CA	Public	165	54	20	525	0	0	71.3%	71.3%
Golden West College	CA	Public	82	44	1	297	0	0	70.3%	70.3%
Grossmont College	CA	Public	181	15	4	595	0	0	75.3%	75.3%
Hartnell College	CA	Public	71	23	4	234	9	0	71.7%	72.4%
Imperial Valley College	CA	Public	108	13	35	159	0	0	61.6%	61.6%
International Academy of Design and Technology-Sacramento	CA	Private FP	0	0	0	0	33	0	NA	100.0%
Irvine Valley College	CA	Public	87	35	2	393	0	0	76.4%	76.4%
ITT Technical Institute-Clovis	CA	Private FP	0	0	4	40	0	0	100.0%	100.0%
ITT Technical Institute-Concord	CA	Private FP	0	0	2	19	0	0	100.0%	100.0%
Lake Tahoe Community College	CA	Public	37	3	0	124	0	0	75.6%	75.6%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Laney College	CA	Public	85	28	20	303	0	0	74.1%	74.1%
Las Positas College	CA	Public	85	10	17	219	0	0	71.3%	71.3%
Lassen Community College	CA	Public	23	10	2	74	0	0	69.7%	69.7%
Long Beach City College	CA	Public	211	69	1	693	0	0	71.3%	71.3%
Los Angeles City College	CA	Public	153	20	39	450	0	0	73.9%	73.9%
Los Angeles County College of Nursing and Allied Health	CA	Public	0	0	36	0	0	0	100.0%	100.0%
Los Angeles Harbor College	CA	Public	68	15	21	235	0	0	75.5%	75.5%
Los Angeles Mission College	CA	Public	54	18	19	248	0	0	78.8%	78.8%
Los Angeles ORT College-Los Angeles Campus	CA	Private NP	19	0	0	0	3	0	0.0%	13.6%
Los Angeles Pierce College	CA	Public	125	36	28	473	0	0	75.7%	75.7%
Los Angeles Southwest College	CA	Public	41	16	20	195	0	0	79.0%	79.0%
Los Angeles Trade Technical College	CA	Public	140	15	28	251	0	0	64.3%	64.3%
Los Angeles Valley College	CA	Public	138	18	24	420	0	0	74.0%	74.0%
Los Medanos College	CA	Public	74	22	29	202	0	0	70.6%	70.6%
Marymount California University	CA	Private NP	0	0	28	85	0	0	100.0%	100.0%
Mendocino College	CA	Public	32	19	1	240	0	0	82.5%	82.5%
Merced College	CA	Public	105	63	0	306	0	0	64.6%	64.6%
Merritt College	CA	Public	48	20	6	136	0	0	67.6%	67.6%
MiraCosta College	CA	Public	157	16	5	486	0	0	73.9%	73.9%
Mission College	CA	Public	112	33	5	205	0	0	59.2%	59.2%
Modesto Junior College	CA	Public	145	60	14	305	0	0	60.9%	60.9%
Monterey Peninsula College	CA	Public	79	24	4	278	0	0	73.2%	73.2%
Moorpark College	CA	Public	103	51	5	324	0	0	68.1%	68.1%
Mt San Antonio College	CA	Public	303	80	21	855	0	0	69.6%	69.6%
Mt San Jacinto Community College District	CA	Public	102	10	6	552	0	0	83.3%	83.3%
Napa Valley College	CA	Public	80	10	7	238	0	0	73.1%	73.1%
Ohlone College	CA	Public	90	22	2	337	0	0	75.2%	75.2%
Orange Coast College	CA	Public	193	49	1	437	0	0	64.4%	64.4%
Oxnard College	CA	Public	58	26	3	101	0	0	55.3%	55.3%
Palo Verde College	CA	Public	24	1	2	35	0	0	59.7%	59.7%
Palomar College	CA	Public	199	67	0	858	0	0	76.3%	76.3%
Pasadena City College	CA	Public	317	47	9	774	0	0	68.3%	68.3%
Porterville College	CA	Public	46	13	0	81	0	0	57.9%	57.9%
Reedley College	CA	Public	136	44	16	393	0	0	69.4%	69.4%
Rio Hondo College	CA	Public	162	18	0	343	0	0	65.6%	65.6%
Riverside City College	CA	Public	200	8	8	422	0	0	67.4%	67.4%
Sacramento City College	CA	Public	256	43	5	469	0	0	61.3%	61.3%
Saddleback College	CA	Public	160	69	17	603	0	0	73.0%	73.0%
San Bernardino Valley College	CA	Public	153	15	25	264	0	0	63.2%	63.2%
San Diego City College	CA	Public	149	5	3	430	0	0	73.8%	73.8%
San Diego Mesa College	CA	Public	227	12	0	522	0	0	68.6%	68.6%
San Diego Miramar College	CA	Public	99	8	1	235	0	0	68.8%	68.8%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
San Joaquin Delta College	CA	Public	183	13	2	294	0	0	60.2%	60.2%
San Jose City College	CA	Public	58	31	10	285	0	0	76.8%	76.8%
Santa Ana College	CA	Public	150	62	5	625	0	0	74.8%	74.8%
Santa Barbara City College	CA	Public	212	24	126	414	0	0	69.6%	69.6%
Santa Monica College	CA	Public	260	45	3	1047	0	0	77.5%	77.5%
Santa Rosa Junior College	CA	Public	215	59	14	937	0	0	77.6%	77.6%
Santiago Canyon College	CA	Public	64	32	5	309	0	0	76.6%	76.6%
Shasta College	CA	Public	85	35	2	233	0	0	66.2%	66.2%
Sierra College	CA	Public	172	38	5	604	0	0	74.4%	74.4%
Skyline College	CA	Public	89	34	8	236	0	0	66.5%	66.5%
Solano Community College	CA	Public	125	21	3	245	0	0	62.9%	62.9%
Southwestern College	CA	Public	157	25	1	720	3	0	79.8%	79.9%
Taft College	CA	Public	26	12	2	76	2	0	67.2%	67.8%
Ventura College	CA	Public	87	51	4	297	0	0	68.6%	68.6%
Victor Valley College	CA	Public	110	7	6	413	0	0	78.2%	78.2%
West Hills College-Coalinga	CA	Public	24	5	4	59	0	0	68.5%	68.5%
West Hills College-Lemoore	CA	Public	28	4	5	93	0	0	75.4%	75.4%
West Los Angeles College	CA	Public	64	14	17	264	0	0	78.3%	78.3%
West Valley College	CA	Public	110	57	1	219	0	0	56.8%	56.8%
Woodland Community College	CA	Public	23	6	5	101	0	0	78.5%	78.5%
Yuba College	CA	Public	54	14	14	193	0	0	75.3%	75.3%
Aims Community College	CO	Public	78	15	3	0	307	0	3.1%	76.9%
Arapahoe Community College	CO	Public	73	32	0	375	1	0	78.1%	78.2%
Colorado Mountain College	CO	Public	0	0	110	509	0	0	100.0%	100.0%
Colorado Northwestern Community College	CO	Public	0	0	46	59	0	0	100.0%	100.0%
Community College of Aurora	CO	Public	0	0	48	0	379	0	100.0%	100.0%
Community College of Denver	CO	Public	0	0	123	312	0	0	100.0%	100.0%
Front Range Community College	CO	Public	158	85	19	1	907	0	7.6%	79.2%
Lamar Community College	CO	Public	0	0	18	34	0	0	100.0%	100.0%
Morgan Community College	CO	Public	0	0	32	2	98	0	100.0%	100.0%
Northeastern Junior College	CO	Public	0	0	45	33	0	0	100.0%	100.0%
Otero Junior College	CO	Public	0	0	35	0	40	0	100.0%	100.0%
Pikes Peak Community College	CO	Public	0	0	168	19	535	0	100.0%	100.0%
Pueblo Community College	CO	Public	0	0	103	0	273	0	100.0%	100.0%
Red Rocks Community College	CO	Public	0	0	92	0	426	0	100.0%	100.0%
Trinidad State Junior College	CO	Public	0	0	74	0	62	0	100.0%	100.0%
Asnuntuck Community College	CT	Public	10	14	0	0	107	0	0.0%	81.7%
Capital Community College	CT	Public	33	28	9	259	0	0	81.5%	81.5%
Gateway Community College	CT	Public	75	30	4	480	0	0	82.2%	82.2%
Goodwin College	CT	Private NP	0	0	82	198	0	0	100.0%	100.0%
Housatonic Community College	CT	Public	41	33	0	295	0	0	79.9%	79.9%
Manchester Community College	CT	Public	75	28	2	391	0	0	79.2%	79.2%
Middlesex Community College	CT	Public	26	16	1	172	0	0	80.5%	80.5%

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Naugatuck Valley Community College	CT	Public	69	27	9	283	0	0	75.3%	75.3%
Northwestern Connecticut Community College	CT	Public	15	14	1	87	0	0	75.2%	75.2%
Norwalk Community College	CT	Public	75	20	8	275	0	0	74.9%	74.9%
Quinebaug Valley Community College	CT	Public	22	7	0	0	99	0	0.0%	77.3%
St Vincent's College	CT	Private NP	0	0	19	80	0	0	100.0%	100.0%
Three Rivers Community College	CT	Public	44	24	14	192	17	0	75.2%	76.6%
Tunxis Community College	CT	Public	47	10	3	294	0	0	83.9%	83.9%
Delaware College of Art and Design	DE	Private NP	0	0	5	25	0	0	100.0%	100.0%
Delaware Technical Community College-Owens	DE	Public	0	0	123	253	0	0	100.0%	100.0%
Delaware Technical Community College-Stanton/Wilmington	DE	Public	0	0	184	345	0	0	100.0%	100.0%
Delaware Technical Community College-Terry	DE	Public	0	0	86	192	0	0	100.0%	100.0%
Broward College	FL	Public	311	93	24	1230	0	0	75.6%	75.6%
Brown Mackie College-Miami	FL	Private FP	0	0	11	115	0	0	100.0%	100.0%
City College-Altamonte Springs	FL	Private NP	0	0	7	44	0	0	100.0%	100.0%
College of Central Florida	FL	Public	82	30	2	111	13	0	50.2%	52.9%
Eastern Florida State College	FL	Public	193	34	12	592	0	0	72.7%	72.7%
Everest University-Jacksonville	FL	Private FP	0	0	0	0	27	0	NA	100.0%
Florida Career College-Miami	FL	Private FP	0	0	135	0	162	0	100.0%	100.0%
Florida Gateway College	FL	Public	31	26	10	109	0	0	67.6%	67.6%
Florida Keys Community College	FL	Public	5	7	10	78	0	0	88.0%	88.0%
Florida National University-Main Campus	FL	Private FP	0	0	80	50	0	0	100.0%	100.0%
Gulf Coast State College	FL	Public	50	27	28	198	0	0	74.6%	74.6%
Hillsborough Community College	FL	Public	209	84	21	1258	0	0	81.4%	81.4%
International Academy of Design and Technology-Online	FL	Private FP	0	0	0	0	131	0	NA	100.0%
ITT Technical Institute-Fort Myers	FL	Private FP	0	0	9	29	0	0	100.0%	100.0%
ITT Technical Institute-St Petersburg	FL	Private FP	0	0	7	22	0	0	100.0%	100.0%
Lake-Sumter State College	FL	Public	28	47	0	0	163	0	0.0%	68.5%
Lincoln College of Technology-West Palm Beach	FL	Private FP	0	0	19	32	0	0	100.0%	100.0%
North Florida Community College	FL	Public	15	3	13	32	1	0	71.4%	71.9%
Palm Beach State College	FL	Public	218	62	5	900	0	0	76.4%	76.4%
Pasco-Hernando Community College	FL	Public	84	40	8	253	0	0	67.8%	67.8%
Pensacola State College	FL	Public	129	54	0	455	0	0	71.3%	71.3%
Polk State College	FL	Public	100	55	8	486	5	0	76.1%	76.3%
Saint Johns River State College	FL	Public	60	85	8	266	12	0	65.4%	66.4%
Santa Fe College	FL	Public	182	567	0	0	0	0	0.0%	0.0%
Seminole State College of Florida	FL	Public	154	76	0	549	1	0	70.5%	70.5%
South Florida State College	FL	Public	49	12	4	80	0	0	57.9%	57.9%
State College of Florida-Manatee-Sarasota	FL	Public	96	26	9	379	0	0	76.1%	76.1%
Tallahassee Community College	FL	Public	153	40	4	416	0	0	68.5%	68.5%
Valencia College	FL	Public	294	99	83	1074	0	0	74.6%	74.6%

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College of Micronesia-FSM	FM	Public	0	0	102	0	0	0	100.0%	100.0%
Albany Technical College	GA	Public	0	0	0	0	189	0	NA	100.0%
Altamaha Technical College	GA	Public	0	0	45	62	0	0	100.0%	100.0%
Andrew College	GA	Private NP	5	6	11	3	0	0	56.0%	56.0%
Athens Technical College	GA	Public	0	0	106	0	304	0	100.0%	100.0%
Atlanta Metropolitan State College	GA	Public	12	21	23	64	1	0	72.5%	72.7%
Atlanta Technical College	GA	Public	0	0	116	233	0	0	100.0%	100.0%
Augusta Technical College	GA	Public	0	0	132	152	0	0	100.0%	100.0%
Bainbridge State College	GA	Public	18	39	14	82	0	0	62.7%	62.7%
Chattahoochee Technical College	GA	Public	0	0	173	0	283	0	100.0%	100.0%
College of Coastal Georgia	GA	Public	19	37	34	82	0	0	67.4%	67.4%
Columbus Technical College	GA	Public	0	0	78	139	0	0	100.0%	100.0%
Darton State College	GA	Public	36	39	59	2	121	0	44.9%	70.8%
East Georgia State College	GA	Public	18	45	7	40	0	0	42.7%	42.7%
Georgia Highlands College	GA	Public	58	52	19	1	102	0	15.4%	52.6%
Georgia Military College	GA	Public	0	0	32	60	0	0	100.0%	100.0%
Georgia Northwestern Technical College	GA	Public	0	0	0	0	314	0	NA	100.0%
Georgia Perimeter College	GA	Public	183	199	80	0	438	0	17.3%	57.6%
Georgia Piedmont Technical College	GA	Public	6	0	71	304	0	0	98.4%	98.4%
Gwinnett Technical College	GA	Public	0	0	0	0	404	0	NA	100.0%
ITT Technical Institute-Atlanta	GA	Private FP	0	0	2	41	0	0	100.0%	100.0%
ITT Technical Institute-Kennesaw	GA	Private FP	0	0	4	26	0	0	100.0%	100.0%
Lanier Technical College	GA	Public	0	0	92	0	174	0	100.0%	100.0%
Moultrie Technical College	GA	Public	0	0	56	105	0	0	100.0%	100.0%
North Georgia Technical College	GA	Public	0	0	71	84	0	0	100.0%	100.0%
Oconee Fall Line Technical College	GA	Public	0	0	0	0	183	0	NA	100.0%
Ogeechee Technical College	GA	Public	0	0	0	0	123	0	NA	100.0%
Okefenokee Technical College	GA	Public	0	0	45	52	0	0	100.0%	100.0%
Savannah Technical College	GA	Public	0	0	87	219	0	0	100.0%	100.0%
South Georgia Technical College	GA	Public	0	0	53	90	0	0	100.0%	100.0%
Southeastern Technical College	GA	Public	0	0	71	74	0	0	100.0%	100.0%
Southern Crescent Technical College	GA	Public	0	0	0	0	277	0	NA	100.0%
Southwest Georgia Technical College	GA	Public	0	0	45	68	0	0	100.0%	100.0%
West Georgia Technical College	GA	Public	0	0	136	392	0	0	100.0%	100.0%
Wiregrass Georgia Technical College	GA	Public	0	0	112	184	0	0	100.0%	100.0%
Young Harris College	GA	Private NP	22	42	10	37	0	0	42.3%	42.3%
Guam Community College	GU	Public	50	6	3	0	0	0	5.1%	5.1%
Des Moines Area Community College	IA	Public	0	0	342	3	852	0	100.0%	100.0%
Eastern Iowa Community College District	IA	Public	0	0	144	0	528	0	100.0%	100.0%
Ellsworth Community College	IA	Public	0	0	32	0	0	0	100.0%	100.0%
Hawkeye Community College	IA	Public	0	0	119	0	397	0	100.0%	100.0%
Indian Hills Community College	IA	Public	0	0	139	136	0	0	100.0%	100.0%
Iowa Central Community College	IA	Public	0	0	90	0	335	0	100.0%	100.0%
Iowa Lakes Community College	IA	Public	0	0	88	2	83	0	100.0%	100.0%

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Iowa Western Community College	IA	Public	0	0	136	0	482	0	100.0%	100.0%
ITT Technical Institute-Clive	IA	Private FP	0	0	2	28	0	0	100.0%	100.0%
Kirkwood Community College	IA	Public	0	0	278	463	285	0	100.0%	100.0%
Marshalltown Community College	IA	Public	0	0	41	3	0	0	100.0%	100.0%
North Iowa Area Community College	IA	Public	0	0	79	2	75	0	100.0%	100.0%
Northeast Iowa Community College-Calmar	IA	Public	0	0	121	187	203	0	100.0%	100.0%
Northwest Iowa Community College	IA	Public	0	0	40	84	0	0	100.0%	100.0%
Southeastern Community College	IA	Public	0	0	72	0	114	0	100.0%	100.0%
Southwestern Community College	IA	Public	0	0	41	70	0	0	100.0%	100.0%
St Luke's College	IA	Private NP	0	0	19	21	0	0	100.0%	100.0%
Western Iowa Tech Community College	IA	Public	0	0	79	335	134	0	100.0%	100.0%
Brown Mackie College-Boise	ID	Private FP	0	0	4	36	0	0	100.0%	100.0%
College of Southern Idaho	ID	Public	0	0	158	186	0	0	100.0%	100.0%
College of Western Idaho	ID	Public	0	0	140	292	247	0	100.0%	100.0%
Eastern Idaho Technical College	ID	Public	0	0	35	0	155	0	100.0%	100.0%
North Idaho College	ID	Public	107	38	15	0	312	0	9.4%	69.3%
Black Hawk College	IL	Public	100	32	1	188	0	0	58.9%	58.9%
Carl Sandburg College	IL	Public	44	5	1	132	0	0	73.1%	73.1%
Chicago ORT Technical Institute	IL	Private NP	0	0	0	35	1	0	100.0%	100.0%
City Colleges of Chicago-Harold Washington College	IL	Public	93	20	0	240	0	0	68.0%	68.0%
City Colleges of Chicago-Harry S Truman College	IL	Public	69	19	3	279	9	0	76.2%	76.8%
City Colleges of Chicago-Kennedy-King College	IL	Public	40	23	10	161	5	0	73.1%	73.6%
City Colleges of Chicago-Malcolm X College	IL	Public	48	27	0	191	9	0	71.8%	72.7%
City Colleges of Chicago-Olive-Harvey College	IL	Public	41	15	2	113	5	0	67.3%	68.2%
City Colleges of Chicago-Richard J Daley College	IL	Public	38	19	0	226	0	0	79.9%	79.9%
City Colleges of Chicago-Wilbur Wright College	IL	Public	76	27	0	304	6	0	74.7%	75.1%
College of DuPage	IL	Public	223	51	1	1245	0	0	82.0%	82.0%
College of Lake County	IL	Public	185	20	3	761	0	0	78.8%	78.8%
Danville Area Community College	IL	Public	52	22	0	70	5	0	48.6%	50.3%
Elgin Community College	IL	Public	118	11	3	483	2	0	79.0%	79.1%
Frontier Community College	IL	Public	5	1	0	107	0	0	94.7%	94.7%
Harper College	IL	Public	171	35	0	613	0	0	74.8%	74.8%
Heartland Community College	IL	Public	76	13	0	213	0	0	70.5%	70.5%
Highland Community College	IL	Public	40	6	0	101	0	0	68.7%	68.7%
Illinois Central College	IL	Public	142	36	2	410	0	0	69.8%	69.8%
Illinois Valley Community College	IL	Public	72	7	0	137	0	0	63.4%	63.4%
John A Logan College	IL	Public	85	11	0	194	0	0	66.9%	66.9%
John Wood Community College	IL	Public	42	12	0	200	0	0	78.7%	78.7%

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Joliet Junior College	IL	Public	197	21	1	673	0	0	75.6%	75.6%
Kankakee Community College	IL	Public	51	23	0	207	4	0	73.7%	74.0%
Kaskaskia College	IL	Public	59	11	0	175	0	0	71.4%	71.4%
Kishwaukee College	IL	Public	51	16	3	180	0	0	73.2%	73.2%
Lake Land College	IL	Public	73	27	5	110	0	0	53.5%	53.5%
Lewis and Clark Community College	IL	Public	79	26	0	0	252	0	0.0%	70.6%
Lincoln Land Community College	IL	Public	111	18	0	242	0	0	65.2%	65.2%
Lincoln Trail College	IL	Public	11	6	0	50	0	0	74.6%	74.6%
MacCormac College	IL	Private NP	0	0	4	29	0	0	100.0%	100.0%
McHenry County College	IL	Public	86	9	2	229	6	0	70.9%	71.4%
Moraine Valley Community College	IL	Public	157	31	0	587	0	0	75.7%	75.7%
Morrison Institute of Technology	IL	Private NP	0	0	7	3	0	0	100.0%	100.0%
Morton College	IL	Public	49	5	0	173	0	0	76.2%	76.2%
Oakton Community College	IL	Public	121	28	2	495	0	0	76.9%	76.9%
Olney Central College	IL	Public	36	10	0	49	0	0	51.6%	51.6%
Parkland College	IL	Public	153	16	5	317	0	0	65.6%	65.6%
Prairie State College	IL	Public	59	23	0	273	0	0	76.9%	76.9%
Rend Lake College	IL	Public	56	14	0	151	1	0	68.3%	68.5%
Richland Community College	IL	Public	56	12	0	131	1	0	65.8%	66.0%
Rock Valley College	IL	Public	130	19	10	283	0	0	66.3%	66.3%
Sauk Valley Community College	IL	Public	30	14	0	101	0	0	69.7%	69.7%
Shawnee Community College	IL	Public	32	5	0	111	0	0	75.0%	75.0%
South Suburban College	IL	Public	78	14	4	187	0	0	67.5%	67.5%
Southeastern Illinois College	IL	Public	31	2	5	69	0	0	69.2%	69.2%
Southwestern Illinois College	IL	Public	134	21	0	548	0	0	78.0%	78.0%
Spoon River College	IL	Public	25	10	0	69	0	0	66.3%	66.3%
Triton College	IL	Public	74	27	0	652	15	0	86.6%	86.8%
Wabash Valley College	IL	Public	19	15	0	46	0	0	57.5%	57.5%
Waubonsee Community College	IL	Public	91	14	0	484	0	0	82.2%	82.2%
Ancilla College	IN	Private NP	1	0	16	24	0	0	97.6%	97.6%
Brown Mackie College-Fort Wayne	IN	Private FP	0	0	9	51	0	0	100.0%	100.0%
Brown Mackie College-Indianapolis	IN	Private FP	0	0	12	61	0	0	100.0%	100.0%
Brown Mackie College-Merrillville	IN	Private FP	0	0	7	27	0	0	100.0%	100.0%
Brown Mackie College-Michigan City	IN	Private FP	0	0	4	20	0	0	100.0%	100.0%
Brown Mackie College-South Bend	IN	Private FP	0	0	11	37	0	0	100.0%	100.0%
ITT Technical Institute-South Bend	IN	Private FP	0	0	9	26	0	0	100.0%	100.0%
Ivy Tech Community College	IN	Public	0	0	1311	4506	0	0	100.0%	100.0%
Allen County Community College	KS	Public	28	8	0	146	0	0	80.2%	80.2%
Barton County Community College	KS	Public	58	16	0	0	159	0	0.0%	68.2%
Butler Community College	KS	Public	0	0	151	0	499	0	100.0%	100.0%
Cloud County Community College	KS	Public	33	9	10	189	65	0	82.6%	86.3%
Coffeyville Community College	KS	Public	36	8	0	13	0	0	22.8%	22.8%
Colby Community College	KS	Public	31	19	1	6	59	0	12.3%	56.9%
Cowley County Community College	KS	Public	36	13	0	162	0	0	76.8%	76.8%

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Dodge City Community College	KS	Public	39	21	0	130	0	0	68.4%	68.4%
Flint Hills Technical College	KS	Public	23	13	0	37	5	0	50.7%	53.8%
Fort Scott Community College	KS	Public	37	16	0	76	4	0	58.9%	60.2%
Garden City Community College	KS	Public	47	15	1	0	90	0	1.6%	59.5%
Hesston College	KS	Private NP	0	0	32	30	0	0	100.0%	100.0%
Highland Community College	KS	Public	40	15	0	0	214	0	0.0%	79.6%
Hutchinson Community College	KS	Public	92	11	0	16	270	0	13.4%	73.5%
Independence Community College	KS	Public	20	5	0	0	61	0	0.0%	70.9%
ITT Technical Institute-Wichita	KS	Private FP	0	0	8	26	0	0	100.0%	100.0%
Johnson County Community College	KS	Public	0	0	322	606	0	0	100.0%	100.0%
Kansas City Kansas Community College	KS	Public	110	42	0	0	288	0	0.0%	65.5%
Labette Community College	KS	Public	23	9	0	113	0	0	77.9%	77.9%
Manhattan Area Technical College	KS	Public	0	0	29	0	44	0	100.0%	100.0%
National American University-Wichita	KS	Private FP	0	0	1	38	0	0	100.0%	100.0%
Neosho County Community College	KS	Public	31	17	11	133	0	0	75.0%	75.0%
North Central Kansas Technical College	KS	Public	35	19	2	25	0	0	33.3%	33.3%
Northwest Kansas Technical College	KS	Public	14	15	0	28	0	0	49.1%	49.1%
Pratt Community College	KS	Public	28	15	0	0	0	0	0.0%	0.0%
Salina Area Technical College	KS	Public	13	9	2	0	18	0	8.3%	47.6%
Seward County Community College and Area Technical School	KS	Public	0	0	66	63	0	0	100.0%	100.0%
Wichita Area Technical College	KS	Public	26	34	0	173	4	0	74.2%	74.7%
Wright Career College	KS	Private NP	0	0	29	140	0	0	100.0%	100.0%
Ashland Community and Technical College	KY	Public	38	2	36	0	125	0	47.4%	80.1%
Beckfield College-Florence	KY	Private FP	0	0	10	93	0	0	100.0%	100.0%
Big Sandy Community and Technical College	KY	Public	33	2	41	0	134	0	53.9%	83.3%
Bluegrass Community and Technical College	KY	Public	124	13	60	3	736	0	31.5%	85.4%
Elizabethtown Community and Technical College	KY	Public	45	38	38	0	181	0	31.4%	72.5%
Gateway Community and Technical College	KY	Public	0	0	58	1	291	0	100.0%	100.0%
Hazard Community and Technical College	KY	Public	48	4	44	0	93	0	45.8%	72.5%
Henderson Community College	KY	Public	31	8	4	0	114	0	9.3%	75.2%
Hopkinsville Community College	KY	Public	27	5	32	0	81	0	50.0%	77.9%
ITT Technical Institute-Lexington	KY	Private FP	0	0	4	44	0	0	100.0%	100.0%
Jefferson Community and Technical College	KY	Public	148	34	60	0	473	0	24.8%	74.5%
Madisonville Community College	KY	Public	36	6	28	0	159	0	40.0%	81.7%
Maysville Community and Technical College	KY	Public	26	12	41	1	180	0	52.5%	85.4%
National College-Lexington	KY	Private FP	0	0	0	0	189	0	NA	100.0%
Owensboro Community and Technical College	KY	Public	33	3	31	0	192	0	46.3%	86.1%
Somerset Community College	KY	Public	52	5	113	1	169	0	66.7%	83.2%

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Southcentral Kentucky Community and Technical College	KY	Public	0	0	80	4	195	0	100.0%	100.0%
Southeast Kentucky Community and Technical College	KY	Public	33	2	30	0	108	0	46.2%	79.8%
West Kentucky Community and Technical College	KY	Public	41	8	79	0	282	0	61.7%	88.0%
Baton Rouge Community College	LA	Public	0	0	149	182	0	0	100.0%	100.0%
Bossier Parish Community College	LA	Public	33	1	109	160	0	0	88.8%	88.8%
Central Louisiana Technical Community College	LA	Public	15	0	55	71	0	0	89.4%	89.4%
Delgado Community College	LA	Public	43	16	353	435	0	0	93.0%	93.0%
ITT Technical Institute-Baton Rouge	LA	Private FP	0	0	5	57	0	0	100.0%	100.0%
L E Fletcher Technical Community College	LA	Public	4	0	52	49	0	0	96.2%	96.2%
Northshore Technical Community College	LA	Public	4	0	67	80	0	0	97.4%	97.4%
Northwest Louisiana Technical College	LA	Public	20	0	57	42	0	0	83.2%	83.2%
Nunez Community College	LA	Public	1	0	38	44	0	0	98.8%	98.8%
River Parishes Community College	LA	Public	0	0	40	36	0	0	100.0%	100.0%
South Central Louisiana Technical College-Young Memorial Campus	LA	Public	7	0	49	40	0	0	92.7%	92.7%
South Louisiana Community College	LA	Public	21	0	112	124	0	0	91.8%	91.8%
SOWELA Technical Community College	LA	Public	8	0	62	66	0	0	94.1%	94.1%
Bay State College	MA	Private FP	0	0	27	97	0	0	100.0%	100.0%
Berkshire Community College	MA	Public	35	17	0	127	0	0	70.9%	70.9%
Bristol Community College	MA	Public	69	62	0	0	555	0	0.0%	80.9%
Bunker Hill Community College	MA	Public	94	58	5	528	0	0	77.8%	77.8%
Cape Cod Community College	MA	Public	55	14	0	252	0	0	78.5%	78.5%
Greenfield Community College	MA	Public	39	22	1	123	0	0	67.0%	67.0%
Holyoke Community College	MA	Public	91	34	0	405	0	0	76.4%	76.4%
Laboure College	MA	Private NP	0	0	23	51	0	0	100.0%	100.0%
Lawrence Memorial Hospital School of Nursing	MA	Private NP	0	0	35	17	0	0	100.0%	100.0%
Marian Court College	MA	Private NP	0	0	7	16	0	0	100.0%	100.0%
Massachusetts Bay Community College	MA	Public	46	39	0	316	0	0	78.8%	78.8%
Massasoit Community College	MA	Public	82	41	0	505	0	0	80.4%	80.4%
Middlesex Community College	MA	Public	93	32	0	439	8	0	77.8%	78.1%
Mount Wachusett Community College	MA	Public	57	18	0	0	359	0	0.0%	82.7%
New England College of Business and Finance	MA	Private FP	0	0	0	0	55	0	NA	100.0%
North Shore Community College	MA	Public	89	42	1	0	410	0	0.8%	75.8%
Northern Essex Community College	MA	Public	66	41	0	458	0	0	81.1%	81.1%
Quincy College	MA	Public	15	40	1	0	269	0	1.8%	83.1%
Quinsigamond Community College	MA	Public	90	44	0	438	0	0	76.6%	76.6%
Roxbury Community College	MA	Public	34	15	0	0	77	0	0.0%	61.1%
Springfield Technical Community College	MA	Public	109	39	0	344	0	0	69.9%	69.9%
Allegany College of Maryland	MD	Public	66	37	8	31	94	0	27.5%	56.4%
Anne Arundel Community College	MD	Public	134	16	115	832	0	0	86.3%	86.3%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Baltimore City Community College	MD	Public	0	0	117	372	0	0	100.0%	100.0%
Carroll Community College	MD	Public	0	0	78	193	0	0	100.0%	100.0%
Cecil College	MD	Public	3	0	47	192	0	0	98.8%	98.8%
Chesapeake College	MD	Public	2	0	54	44	31	0	98.0%	98.5%
College of Southern Maryland	MD	Public	99	12	18	430	56	0	80.1%	82.0%
Frederick Community College	MD	Public	0	0	100	439	0	0	100.0%	100.0%
Garrett College	MD	Public	11	11	0	80	0	0	78.4%	78.4%
Hagerstown Community College	MD	Public	34	48	2	0	181	0	2.4%	69.1%
Harford Community College	MD	Public	50	12	43	260	3	0	83.0%	83.2%
Howard Community College	MD	Public	0	0	181	645	0	0	100.0%	100.0%
ITT Technical Institute-Owings Mills	MD	Private FP	0	0	8	43	0	0	100.0%	100.0%
Kaplan University-Hagerstown Campus	MD	Private FP	0	0	4	14	0	0	100.0%	100.0%
Montgomery College	MD	Public	0	0	536	1271	0	0	100.0%	100.0%
Prince George's Community College	MD	Public	120	103	16	716	0	0	76.6%	76.6%
The Community College of Baltimore County	MD	Public	74	0	369	943	0	0	94.7%	94.7%
Wor-Wic Community College	MD	Public	0	0	70	115	0	0	100.0%	100.0%
Central Maine Community College	ME	Public	0	0	57	328	0	0	100.0%	100.0%
Central Maine Medical Center College of Nursing and Health Professions	ME	Private NP	0	0	16	3	0	0	100.0%	100.0%
Eastern Maine Community College	ME	Public	0	0	64	334	3	0	100.0%	100.0%
Kennebec Valley Community College	ME	Public	0	0	45	206	0	0	100.0%	100.0%
Northern Maine Community College	ME	Public	0	0	48	53	0	0	100.0%	100.0%
Southern Maine Community College	ME	Public	0	0	109	363	0	0	100.0%	100.0%
Washington County Community College	ME	Public	0	0	22	12	0	0	100.0%	100.0%
York County Community College	ME	Public	0	0	22	124	0	0	100.0%	100.0%
College of the Marshall Islands	MH	Public	0	0	48	0	0	0	100.0%	100.0%
Alpena Community College	MI	Public	0	0	53	104	0	0	100.0%	100.0%
Bay de Noc Community College	MI	Public	43	2	0	0	105	0	0.0%	70.0%
Delta College	MI	Public	146	64	6	0	355	0	2.8%	63.2%
Glen Oaks Community College	MI	Public	26	3	5	0	31	0	14.7%	55.4%
Gogebic Community College	MI	Public	0	0	32	4	2	0	100.0%	100.0%
Grand Rapids Community College	MI	Public	175	63	0	669	7	0	73.8%	74.0%
Henry Ford Community College	MI	Public	143	19	0	0	627	0	0.0%	79.5%
Jackson College	MI	Public	78	9	0	0	307	0	0.0%	77.9%
Kalamazoo Valley Community College	MI	Public	110	15	0	361	0	0	74.3%	74.3%
Kellogg Community College	MI	Public	77	18	0	0	325	0	0.0%	77.4%
Kirtland Community College	MI	Public	0	0	33	93	0	0	100.0%	100.0%
Lake Michigan College	MI	Public	0	0	53	0	238	0	100.0%	100.0%
Lansing Community College	MI	Public	0	0	184	1624	0	0	100.0%	100.0%
Macomb Community College	MI	Public	0	0	204	829	0	0	100.0%	100.0%
Mid Michigan Community College	MI	Public	0	0	46	163	0	0	100.0%	100.0%
Monroe County Community College	MI	Public	45	12	0	163	0	0	74.1%	74.1%
Montcalm Community College	MI	Public	24	4	0	117	0	0	80.7%	80.7%

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ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Mott Community College	MI	Public	0	0	137	0	340	0	100.0%	100.0%
Muskegon Community College	MI	Public	0	0	84	0	233	0	100.0%	100.0%
North Central Michigan College	MI	Public	0	0	30	0	30	0	100.0%	100.0%
Northwestern Michigan College	MI	Public	0	0	90	193	0	0	100.0%	100.0%
Oakland Community College	MI	Public	0	0	243	0	1215	0	100.0%	100.0%
Schoolcraft College	MI	Public	0	0	102	399	0	0	100.0%	100.0%
Southwestern Michigan College	MI	Public	0	0	53	142	0	0	100.0%	100.0%
St Clair County Community College	MI	Public	51	16	7	183	0	0	73.9%	73.9%
Washtenaw Community College	MI	Public	0	0	163	548	0	0	100.0%	100.0%
Wayne County Community College District	MI	Public	0	0	77	859	0	0	100.0%	100.0%
West Shore Community College	MI	Public	20	5	0	81	0	0	76.4%	76.4%
Alexandria Technical & Community College	MN	Public	56	10	0	82	0	0	55.4%	55.4%
Anoka Technical College	MN	Public	38	12	0	68	0	0	57.6%	57.6%
Anoka-Ramsey Community College	MN	Public	98	21	3	143	0	0	55.1%	55.1%
Central Lakes College-Brainerd	MN	Public	71	23	2	55	0	0	37.7%	37.7%
Century College	MN	Public	157	22	1	209	0	0	54.0%	54.0%
Dakota County Technical College	MN	Public	60	11	0	109	0	0	60.6%	60.6%
Hennepin Technical College	MN	Public	101	21	1	168	0	0	58.1%	58.1%
Hibbing Community College	MN	Public	46	3	1	33	0	0	41.0%	41.0%
Inver Hills Community College	MN	Public	78	24	2	112	0	0	52.8%	52.8%
Itasca Community College	MN	Public	26	4	2	43	0	0	60.0%	60.0%
Lake Superior College	MN	Public	67	24	0	151	0	0	62.4%	62.4%
Mesabi Range Community and Technical College	MN	Public	25	7	1	32	0	0	50.8%	50.8%
Minneapolis Community and Technical College	MN	Public	118	42	1	247	0	0	60.8%	60.8%
Minnesota School of Business-Blaine	MN	Private FP	0	0	11	30	0	0	100.0%	100.0%
Minnesota School of Business-Elk River	MN	Private FP	0	0	5	21	0	0	100.0%	100.0%
Minnesota State College-Southeast Technical	MN	Public	57	17	0	40	0	0	35.1%	35.1%
Minnesota State Community and Technical College	MN	Public	129	15	0	167	0	0	53.7%	53.7%
Minnesota West Community and Technical College	MN	Public	58	18	0	102	0	0	57.3%	57.3%
Normandale Community College	MN	Public	150	16	9	179	0	0	53.1%	53.1%
North Hennepin Community College	MN	Public	88	20	2	147	0	0	58.0%	58.0%
Northland Community and Technical College	MN	Public	66	20	3	91	0	0	52.2%	52.2%
Northwest Technical College	MN	Public	25	3	4	28	0	0	53.3%	53.3%
Pine Technical College	MN	Public	22	5	1	27	0	0	50.9%	50.9%
Rainy River Community College	MN	Public	5	3	0	11	0	0	57.9%	57.9%
Rasmussen College-Minnesota	MN	Private FP	0	0	70	226	0	0	100.0%	100.0%
Ridgewater College	MN	Public	92	12	2	113	0	0	52.5%	52.5%
Riverland Community College	MN	Public	53	14	2	95	0	0	59.1%	59.1%
Rochester Community and Technical College	MN	Public	113	15	3	136	0	0	52.1%	52.1%

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ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Saint Paul College	MN	Public	96	18	0	140	0	0	55.1%	55.1%
South Central College	MN	Public	77	21	0	272	0	0	73.5%	73.5%
St Cloud Technical and Community College	MN	Public	78	27	0	159	0	0	60.2%	60.2%
Vermilion Community College	MN	Public	18	1	0	14	0	0	42.4%	42.4%
Cottey College	MO	Private NP	23	12	9	8	0	0	32.7%	32.7%
Crowder College	MO	Public	0	0	107	403	0	0	100.0%	100.0%
East Central College	MO	Public	32	31	8	0	169	0	11.3%	73.8%
ITT Technical Institute-Springfield	MO	Private FP	0	0	1	30	0	0	100.0%	100.0%
Jefferson College	MO	Public	53	41	8	0	252	0	7.8%	73.4%
Linn State Technical College	MO	Public	0	0	93	0	0	0	100.0%	100.0%
Metropolitan Community College-Kansas City	MO	Public	0	0	243	0	1289	0	100.0%	100.0%
Mineral Area College	MO	Public	0	0	73	229	14	0	100.0%	100.0%
Moberly Area Community College	MO	Public	0	0	71	249	11	0	100.0%	100.0%
North Central Missouri College	MO	Public	23	14	0	0	72	0	0.0%	66.1%
Ozarks Technical Community College	MO	Public	0	0	192	577	1	0	100.0%	100.0%
Saint Louis Community College	MO	Public	0	0	413	1295	0	0	100.0%	100.0%
Southeast Missouri Hospital College of Nursing and Health Sciences	MO	Private NP	0	0	20	2	0	0	100.0%	100.0%
St Charles Community College	MO	Public	64	35	0	303	0	0	75.4%	75.4%
State Fair Community College	MO	Public	0	0	72	326	0	0	100.0%	100.0%
Texas County Technical College	MO	Private NP	0	0	7	23	0	0	100.0%	100.0%
Three Rivers Community College	MO	Public	27	2	34	0	196	0	54.0%	88.8%
Vatterott College-Berkeley	MO	Private FP	0	0	23	15	0	0	100.0%	100.0%
Wentworth Military Academy & Junior College	MO	Private NP	0	0	25	0	27	0	100.0%	100.0%
Coahoma Community College	MS	Public	0	0	65	46	0	0	100.0%	100.0%
Copiah-Lincoln Community College	MS	Public	0	0	111	0	65	0	100.0%	100.0%
East Central Community College	MS	Public	0	0	75	56	0	0	100.0%	100.0%
East Mississippi Community College	MS	Public	0	0	102	117	0	0	100.0%	100.0%
Hinds Community College	MS	Public	0	0	406	0	339	0	100.0%	100.0%
Holmes Community College	MS	Public	0	0	154	0	291	0	100.0%	100.0%
Itawamba Community College	MS	Public	0	0	0	0	377	0	NA	100.0%
ITT Technical Institute-Madison	MS	Private FP	0	0	2	26	0	0	100.0%	100.0%
Jones County Junior College	MS	Public	0	0	155	45	0	0	100.0%	100.0%
Meridian Community College	MS	Public	0	0	176	37	7	0	100.0%	100.0%
Mississippi Delta Community College	MS	Public	0	0	112	96	0	0	100.0%	100.0%
Mississippi Gulf Coast Community College	MS	Public	0	0	287	201	0	0	100.0%	100.0%
Northeast Mississippi Community College	MS	Public	0	0	126	0	35	0	100.0%	100.0%
Northwest Mississippi Community College	MS	Public	0	0	222	166	0	0	100.0%	100.0%
Pearl River Community College	MS	Public	0	0	300	115	0	0	100.0%	100.0%
Southwest Mississippi Community College	MS	Public	0	0	75	0	16	0	100.0%	100.0%
Dawson Community College	MT	Public	15	3	0	6	1	0	25.0%	28.0%
Flathead Valley Community College	MT	Public	33	16	5	0	152	0	9.3%	76.2%
Miles Community College	MT	Public	0	0	20	0	41	0	100.0%	100.0%

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ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Alamance Community College	NC	Public	0	0	115	501	0	0	100.0%	100.0%
Asheville-Buncombe Technical Community College	NC	Public	0	0	173	379	0	0	100.0%	100.0%
Beaufort County Community College	NC	Public	0	0	60	168	0	0	100.0%	100.0%
Bladen Community College	NC	Public	0	0	51	34	55	0	100.0%	100.0%
Blue Ridge Community College	NC	Public	0	0	67	192	0	0	100.0%	100.0%
Brunswick Community College	NC	Public	0	0	41	222	0	0	100.0%	100.0%
Caldwell Community College and Technical Institute	NC	Public	0	0	98	174	0	0	100.0%	100.0%
Cape Fear Community College	NC	Public	0	0	292	452	0	0	100.0%	100.0%
Carolinas College of Health Sciences	NC	Public	0	0	27	22	0	0	100.0%	100.0%
Carteret Community College	NC	Public	0	0	61	24	0	0	100.0%	100.0%
Catawba Valley Community College	NC	Public	0	0	156	266	0	0	100.0%	100.0%
Central Carolina Community College	NC	Public	0	0	165	412	0	0	100.0%	100.0%
Central Piedmont Community College	NC	Public	0	0	377	865	0	0	100.0%	100.0%
Cleveland Community College	NC	Public	0	0	75	529	1	0	100.0%	100.0%
Coastal Carolina Community College	NC	Public	0	0	141	346	0	0	100.0%	100.0%
College of the Albemarle	NC	Public	0	0	74	184	5	0	100.0%	100.0%
Craven Community College	NC	Public	0	0	66	209	0	0	100.0%	100.0%
Davidson County Community College	NC	Public	0	0	102	286	0	0	100.0%	100.0%
Durham Technical Community College	NC	Public	0	0	91	348	0	0	100.0%	100.0%
Edgecombe Community College	NC	Public	0	0	77	83	0	0	100.0%	100.0%
Fayetteville Technical Community College	NC	Public	0	0	297	426	0	0	100.0%	100.0%
Forsyth Technical Community College	NC	Public	0	0	246	777	0	0	100.0%	100.0%
Gaston College	NC	Public	0	0	162	0	138	0	100.0%	100.0%
Guilford Technical Community College	NC	Public	0	0	318	107	0	0	100.0%	100.0%
Halifax Community College	NC	Public	0	0	67	85	0	0	100.0%	100.0%
Haywood Community College	NC	Public	0	0	65	355	2	0	100.0%	100.0%
Isothermal Community College	NC	Public	0	0	67	231	0	0	100.0%	100.0%
ITT Technical Institute-Cary	NC	Private FP	0	0	3	58	0	0	100.0%	100.0%
ITT Technical Institute-Charlotte North	NC	Private FP	0	0	3	44	0	0	100.0%	100.0%
ITT Technical Institute-Charlotte South	NC	Private FP	0	0	3	38	0	0	100.0%	100.0%
ITT Technical Institute-High Point	NC	Private FP	0	0	8	34	0	0	100.0%	100.0%
James Sprunt Community College	NC	Public	0	0	41	33	0	0	100.0%	100.0%
Johnston Community College	NC	Public	0	0	141	286	0	0	100.0%	100.0%
Lenoir Community College	NC	Public	0	0	113	0	261	0	100.0%	100.0%
Louisburg College	NC	Private NP	6	0	24	21	0	0	88.2%	88.2%
Martin Community College	NC	Public	0	0	22	0	180	0	100.0%	100.0%
Mayland Community College	NC	Public	0	0	46	140	0	0	100.0%	100.0%
McDowell Technical Community College	NC	Public	0	0	49	97	0	0	100.0%	100.0%
Mitchell Community College	NC	Public	0	0	96	250	0	0	100.0%	100.0%
Montgomery Community College	NC	Public	0	0	34	44	0	0	100.0%	100.0%
Nash Community College	NC	Public	0	0	116	217	0	0	100.0%	100.0%
Pamlico Community College	NC	Public	0	0	27	60	0	0	100.0%	100.0%

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Piedmont Community College	NC	Public	0	0	95	94	0	0	100.0%	100.0%
Pitt Community College	NC	Public	0	0	186	204	1	0	100.0%	100.0%
Randolph Community College	NC	Public	0	0	85	0	199	0	100.0%	100.0%
Richmond Community College	NC	Public	0	0	86	76	0	0	100.0%	100.0%
Roanoke-Chowan Community College	NC	Public	0	0	35	93	0	0	100.0%	100.0%
Robeson Community College	NC	Public	0	0	98	195	0	0	100.0%	100.0%
Rockingham Community College	NC	Public	0	0	67	182	0	0	100.0%	100.0%
Rowan-Cabarrus Community College	NC	Public	0	0	171	475	0	0	100.0%	100.0%
Sampson Community College	NC	Public	0	0	64	104	0	0	100.0%	100.0%
Sandhills Community College	NC	Public	0	0	133	352	0	0	100.0%	100.0%
South College-Asheville	NC	Private FP	0	0	22	29	0	0	100.0%	100.0%
South Piedmont Community College	NC	Public	0	0	93	222	0	0	100.0%	100.0%
Southeastern Community College	NC	Public	0	0	70	66	1	0	100.0%	100.0%
Southwestern Community College	NC	Public	0	0	83	172	0	0	100.0%	100.0%
Stanly Community College	NC	Public	0	0	84	214	0	0	100.0%	100.0%
Surry Community College	NC	Public	0	0	101	366	4	0	100.0%	100.0%
Tri-County Community College	NC	Public	0	0	30	27	163	0	100.0%	100.0%
Vance-Granville Community College	NC	Public	0	0	125	102	0	0	100.0%	100.0%
Wake Technical Community College	NC	Public	0	0	518	0	1	0	100.0%	100.0%
Wayne Community College	NC	Public	0	0	129	361	6	0	100.0%	100.0%
Western Piedmont Community College	NC	Public	0	0	80	246	0	0	100.0%	100.0%
Wilkes Community College	NC	Public	0	0	94	246	0	0	100.0%	100.0%
Wilson Community College	NC	Public	0	0	46	0	181	0	100.0%	100.0%
Lake Region State College	ND	Public	9	10	14	11	0	0	56.8%	56.8%
North Dakota State College of Science	ND	Public	74	22	13	15	175	0	22.6%	67.9%
Williston State College	ND	Public	10	11	8	0	8	0	27.6%	43.2%
Central Community College	NE	Public	0	0	175	211	8	0	100.0%	100.0%
Kaplan University-Lincoln Campus	NE	Private FP	0	0	6	26	0	0	100.0%	100.0%
Kaplan University-Omaha Campus	NE	Private FP	0	0	9	54	0	0	100.0%	100.0%
Metropolitan Community College Area	NE	Public	0	0	255	1023	0	0	100.0%	100.0%
Mid-Plains Community College	NE	Public	58	8	0	273	0	0	80.5%	80.5%
Northeast Community College	NE	Public	0	0	118	168	0	0	100.0%	100.0%
Southeast Community College Area	NE	Public	0	0	313	377	0	0	100.0%	100.0%
Western Nebraska Community College	NE	Public	59	16	0	0	142	0	0.0%	65.4%
Great Bay Community College	NH	Public	0	0	39	229	0	0	100.0%	100.0%
Lakes Region Community College	NH	Public	0	0	36	141	0	0	100.0%	100.0%
Manchester Community College	NH	Public	0	0	54	0	225	0	100.0%	100.0%
Nashua Community College	NH	Public	0	0	36	0	291	0	100.0%	100.0%
NHTI-Concord's Community College	NH	Public	0	0	109	0	435	0	100.0%	100.0%
River Valley Community College	NH	Public	0	0	27	0	193	0	100.0%	100.0%
White Mountains Community College	NH	Public	0	0	26	0	116	0	100.0%	100.0%
Atlantic Cape Community College	NJ	Public	63	21	12	0	344	0	12.5%	80.9%
Bergen Community College	NJ	Public	206	81	85	676	0	0	72.6%	72.6%
Brookdale Community College	NJ	Public	195	30	12	0	605	0	5.1%	73.3%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Burlington County College	NJ	Public	20	5	36	0	599	0	59.0%	96.2%
Camden County College	NJ	Public	108	15	0	0	674	0	0.0%	84.6%
County College of Morris	NJ	Public	120	42	2	376	0	0	70.0%	70.0%
Cumberland County College	NJ	Public	34	5	5	0	248	0	11.4%	86.6%
Essex County College	NJ	Public	108	19	18	0	780	0	12.4%	86.3%
Gloucester County College	NJ	Public	50	19	0	0	265	0	0.0%	79.3%
Hudson County Community College	NJ	Public	61	23	0	0	577	0	0.0%	87.3%
Mercer County Community College	NJ	Public	100	19	0	0	678	0	0.0%	85.1%
Middlesex County College	NJ	Public	160	8	2	0	951	0	1.2%	85.0%
Ocean County College	NJ	Public	78	9	0	1	436	0	1.1%	83.4%
Passaic County Community College	NJ	Public	56	42	5	0	453	0	4.9%	82.4%
Raritan Valley Community College	NJ	Public	95	25	3	0	362	0	2.4%	75.3%
Salem Community College	NJ	Public	16	1	1	0	92	0	5.6%	84.5%
Sussex County Community College	NJ	Public	15	25	2	191	0	0	82.8%	82.8%
Union County College	NJ	Public	141	32	0	368	0	0	68.0%	68.0%
Warren County Community College	NJ	Public	20	2	1	0	96	0	4.3%	81.5%
Central New Mexico Community College	NM	Public	0	0	335	779	0	0	100.0%	100.0%
Clovis Community College	NM	Public	0	0	52	91	0	0	100.0%	100.0%
Luna Community College	NM	Public	0	0	30	0	0	0	100.0%	100.0%
Mesalands Community College	NM	Public	0	0	15	33	0	0	100.0%	100.0%
New Mexico Junior College	NM	Public	0	0	65	0	94	0	100.0%	100.0%
New Mexico Military Institute	NM	Public	40	20	24	0	1	0	28.6%	29.4%
San Juan College	NM	Public	0	0	161	304	0	0	100.0%	100.0%
Santa Fe Community College	NM	Public	0	0	80	310	0	0	100.0%	100.0%
Truckee Meadows Community College	NV	Public	114	13	34	0	369	0	21.1%	76.0%
Adirondack Community College	NY	Public	76	11	5	199	0	0	70.1%	70.1%
American Academy of Dramatic Arts-New York	NY	Private NP	0	0	8	21	0	0	100.0%	100.0%
Belanger School of Nursing	NY	Private NP	0	0	13	10	0	0	100.0%	100.0%
Bramson ORT College	NY	Private NP	0	0	62	59	0	0	100.0%	100.0%
Bryant & Stratton College-Buffalo	NY	Private FP	0	0	18	57	0	0	100.0%	100.0%
Bryant & Stratton College-Southtowns	NY	Private FP	0	0	9	48	1	0	100.0%	100.0%
Cayuga County Community College	NY	Public	46	5	0	177	0	0	77.6%	77.6%
Clinton Community College	NY	Public	33	17	1	67	0	0	57.6%	57.6%
Cochran School of Nursing	NY	Private NP	0	0	12	0	5	0	100.0%	100.0%
Columbia-Greene Community College	NY	Public	37	7	0	0	73	0	0.0%	62.4%
Corning Community College	NY	Public	68	15	6	0	147	0	6.7%	64.8%
Crouse Hospital College of Nursing	NY	Private NP	0	0	21	5	0	0	100.0%	100.0%
CUNY Borough of Manhattan Community College	NY	Public	254	197	83	914	0	0	68.9%	68.9%
CUNY Bronx Community College	NY	Public	171	92	40	413	0	0	63.3%	63.3%
CUNY Hostos Community College	NY	Public	101	67	12	250	0	0	60.9%	60.9%
CUNY Kingsborough Community College	NY	Public	168	128	65	725	0	0	72.7%	72.7%
CUNY LaGuardia Community College	NY	Public	171	158	23	771	0	0	70.7%	70.7%

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CUNY Queensborough Community College	NY	Public	187	151	44	571	0	0	64.5%	64.5%
Dutchess Community College	NY	Public	87	23	18	341	154	0	76.5%	82.3%
Erie Community College	NY	Public	283	33	0	524	8	0	62.4%	62.7%
Finger Lakes Community College	NY	Public	88	27	1	0	282	0	0.9%	71.1%
Fulton-Montgomery Community College	NY	Public	45	13	0	0	77	0	0.0%	57.0%
Genesee Community College	NY	Public	0	0	91	259	0	0	100.0%	100.0%
Helene Fuld College of Nursing	NY	Private NP	0	0	13	43	0	0	100.0%	100.0%
Herkimer County Community College	NY	Public	61	5	0	0	87	0	0.0%	56.9%
Hudson Valley Community College	NY	Public	189	47	0	373	0	0	61.2%	61.2%
Jamestown Business College	NY	Private FP	0	0	7	14	0	0	100.0%	100.0%
Jamestown Community College	NY	Public	60	16	1	264	0	0	77.7%	77.7%
Jefferson Community College	NY	Public	56	21	3	166	0	0	68.7%	68.7%
Maria College of Albany	NY	Private NP	0	0	29	62	0	0	100.0%	100.0%
Mohawk Valley Community College	NY	Public	95	44	3	248	25	0	64.4%	66.5%
Monroe Community College	NY	Public	227	71	22	0	590	0	6.9%	67.3%
Nassau Community College	NY	Public	412	40	23	1097	14	0	71.2%	71.5%
Niagara County Community College	NY	Public	89	17	3	0	287	0	2.8%	73.2%
North Country Community College	NY	Public	27	14	0	0	58	0	0.0%	58.6%
Onondaga Community College	NY	Public	160	46	4	506	0	0	71.2%	71.2%
Orange County Community College	NY	Public	114	33	5	297	0	0	67.3%	67.3%
Phillips Beth Israel School of Nursing	NY	Private NP	0	0	9	27	0	0	100.0%	100.0%
Professional Business College	NY	Private NP	0	0	29	48	0	0	100.0%	100.0%
Rockland Community College	NY	Public	93	23	0	412	0	0	78.0%	78.0%
Saint Elizabeth College of Nursing	NY	Private NP	10	5	2	2	0	0	21.1%	21.1%
Schenectady County Community College	NY	Public	0	0	66	0	224	0	100.0%	100.0%
St Joseph's College of Nursing at St Joseph's Hospital Health Center	NY	Private NP	0	0	22	0	0	0	100.0%	100.0%
Suffolk County Community College	NY	Public	227	87	0	1332	0	0	80.9%	80.9%
Sullivan County Community College	NY	Public	36	12	1	55	0	0	53.8%	53.8%
SUNY Broome Community College	NY	Public	104	36	24	266	0	0	67.4%	67.4%
SUNY Westchester Community College	NY	Public	140	27	0	0	921	0	0.0%	84.7%
The College of Westchester	NY	Private FP	0	0	0	0	91	0	NA	100.0%
Tompkins Cortland Community College	NY	Public	59	10	0	0	280	0	0.0%	80.2%
Trocaire College	NY	Private NP	0	0	52	108	0	0	100.0%	100.0%
Ulster County Community College	NY	Public	46	14	1	144	0	0	70.7%	70.7%
Aultman College of Nursing and Health Sciences	OH	Private NP	0	0	15	3	0	0	100.0%	100.0%
Belmont College	OH	Public	0	0	35	120	0	0	100.0%	100.0%
Bowling Green State University-Firelands	OH	Public	14	12	29	80	0	0	80.7%	80.7%
Bryant & Stratton College-Parma	OH	Private FP	0	0	23	65	0	0	100.0%	100.0%
Central Ohio Technical College	OH	Public	4	0	55	0	193	0	93.2%	98.4%
Chatfield College	OH	Private NP	0	0	3	0	0	0	100.0%	100.0%
Cincinnati State Technical and Community College	OH	Public	137	95	0	0	510	0	0.0%	68.7%
Clark State Community College	OH	Public	0	0	80	299	3	0	100.0%	100.0%

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Columbus State Community College	OH	Public	206	90	47	0	1159	0	13.7%	80.3%
Cuyahoga Community College District	OH	Public	237	107	16	1064	0	0	75.8%	75.8%
Eastern Gateway Community College	OH	Public	0	0	43	217	0	0	100.0%	100.0%
Edison State Community College	OH	Public	0	0	50	0	148	0	100.0%	100.0%
Good Samaritan College of Nursing and Health Science	OH	Private NP	0	0	29	10	0	0	100.0%	100.0%
Hocking College	OH	Public	0	0	173	108	0	0	100.0%	100.0%
ITT Technical Institute-Columbus	OH	Private FP	0	0	3	32	0	0	100.0%	100.0%
James A Rhodes State College	OH	Public	0	0	71	184	0	0	100.0%	100.0%
Lakeland Community College	OH	Public	104	14	1	0	446	0	0.8%	79.1%
Lorain County Community College	OH	Public	92	18	12	0	576	0	9.8%	84.2%
Marion Technical College	OH	Public	0	0	55	0	121	0	100.0%	100.0%
North Central State College	OH	Public	0	0	58	144	0	0	100.0%	100.0%
Northwest State Community College	OH	Public	0	0	0	0	225	0	NA	100.0%
Owens Community College	OH	Public	166	34	2	793	0	0	79.9%	79.9%
Sinclair Community College	OH	Public	221	104	46	929	0	0	75.0%	75.0%
Southern State Community College	OH	Public	0	0	58	103	0	0	100.0%	100.0%
Stark State College	OH	Public	0	0	199	493	0	0	100.0%	100.0%
Terra State Community College	OH	Public	18	26	5	250	70	0	85.3%	88.1%
The Christ College of Nursing and Health Sciences	OH	Private NP	0	0	28	19	0	0	100.0%	100.0%
Washington State Community College	OH	Public	0	0	53	128	2	0	100.0%	100.0%
Zane State College	OH	Public	0	0	65	0	149	0	100.0%	100.0%
Brown Mackie College-Tulsa	OK	Private FP	0	0	8	46	0	0	100.0%	100.0%
Carl Albert State College	OK	Public	0	0	54	61	0	0	100.0%	100.0%
Connors State College	OK	Public	0	0	103	0	0	0	100.0%	100.0%
Eastern Oklahoma State College	OK	Public	16	11	29	54	0	0	75.5%	75.5%
ITT Technical Institute-Oklahoma City	OK	Private FP	0	0	7	40	0	0	100.0%	100.0%
ITT Technical Institute-Tulsa	OK	Private FP	0	0	12	55	0	0	100.0%	100.0%
Murray State College	OK	Public	9	13	14	0	120	0	38.9%	85.9%
Northeastern Oklahoma A&M College	OK	Public	0	0	69	57	0	0	100.0%	100.0%
Northern Oklahoma College	OK	Public	58	32	8	0	131	0	8.2%	60.7%
Oklahoma City Community College	OK	Public	0	0	149	0	408	0	100.0%	100.0%
Platt College-North OKC	OK	Private FP	0	0	9	19	0	0	100.0%	100.0%
Redlands Community College	OK	Public	6	23	3	82	0	0	74.6%	74.6%
Rose State College	OK	Public	73	38	6	226	13	0	67.6%	68.8%
Seminole State College	OK	Public	16	20	4	49	0	0	59.6%	59.6%
Tulsa Community College	OK	Public	0	0	306	0	719	0	100.0%	100.0%
Western Oklahoma State College	OK	Public	10	21	6	0	25	0	16.2%	50.0%
Blue Mountain Community College	OR	Public	43	13	0	130	0	0	69.9%	69.9%
Central Oregon Community College	OR	Public	69	37	14	216	0	0	68.5%	68.5%
Chemeketa Community College	OR	Public	0	0	191	527	0	0	100.0%	100.0%
Clackamas Community College	OR	Public	0	0	108	296	0	0	100.0%	100.0%
Clatsop Community College	OR	Public	0	0	27	77	0	0	100.0%	100.0%

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Columbia Gorge Community College	OR	Public	0	0	18	107	0	0	100.0%	100.0%
Klamath Community College	OR	Public	0	0	31	0	74	0	100.0%	100.0%
Lane Community College	OR	Public	0	0	254	403	0	0	100.0%	100.0%
Linn-Benton Community College	OR	Public	0	0	125	336	0	0	100.0%	100.0%
Mt Hood Community College	OR	Public	120	27	4	386	0	0	72.6%	72.6%
Oregon Coast Community College	OR	Public	0	0	10	49	0	0	100.0%	100.0%
Pioneer Pacific College	OR	Private FP	0	0	64	76	0	5	100.0%	100.0%
Portland Community College	OR	Public	347	61	25	1462	0	0	78.5%	78.5%
Rogue Community College	OR	Public	62	13	1	393	0	0	84.0%	84.0%
Southwestern Oregon Community College	OR	Public	31	8	15	0	153	0	27.8%	81.2%
Tillamook Bay Community College	OR	Public	0	0	8	43	0	0	100.0%	100.0%
Treasure Valley Community College	OR	Public	32	14	7	149	6	0	77.2%	77.9%
Umpqua Community College	OR	Public	0	0	61	153	0	0	100.0%	100.0%
Bidwell Training Center Inc	PA	Private NP	0	0	16	0	3	0	100.0%	100.0%
Bucks County Community College	PA	Public	106	50	7	396	1	0	72.1%	72.1%
Butler County Community College	PA	Public	53	9	0	254	45	0	80.4%	82.8%
Commonwealth Technical Institute	PA	Private NP	0	0	0	0	27	0	NA	100.0%
Community College of Allegheny County	PA	Public	238	50	0	1039	0	0	78.3%	78.3%
Community College of Beaver County	PA	Public	42	6	4	127	0	0	73.2%	73.2%
Community College of Philadelphia	PA	Public	325	67	15	643	0	0	62.7%	62.7%
Delaware County Community College	PA	Public	94	39	8	710	0	0	84.4%	84.4%
Harcum College	PA	Private NP	6	0	46	4	232	0	89.3%	97.9%
Harrisburg Area Community College- Harrisburg	PA	Public	214	68	9	1889	0	0	87.1%	87.1%
Johnson College	PA	Private NP	0	0	23	2	0	0	100.0%	100.0%
Lackawanna College	PA	Private NP	18	5	9	0	130	0	28.1%	85.8%
Lehigh Carbon Community College	PA	Public	0	0	88	506	0	0	100.0%	100.0%
Luzerne County Community College	PA	Public	0	0	115	367	0	0	100.0%	100.0%
Manor College	PA	Private NP	0	0	24	117	0	0	100.0%	100.0%
Montgomery County Community College	PA	Public	140	41	4	584	0	0	76.5%	76.5%
Northampton County Area Community College	PA	Public	84	35	3	858	0	0	87.9%	87.9%
Orleans Technical Institute	PA	Private NP	0	0	16	13	0	0	100.0%	100.0%
Pennsylvania College of Health Sciences	PA	Private NP	0	0	59	19	0	0	100.0%	100.0%
Pennsylvania Highlands Community College	PA	Public	15	8	0	112	0	0	83.0%	83.0%
Pennsylvania Institute of Technology	PA	Private NP	0	0	24	56	0	0	100.0%	100.0%
Pittsburgh Institute of Aeronautics	PA	Private NP	0	0	0	0	39	0	NA	100.0%
Reading Area Community College	PA	Public	0	0	64	189	0	0	100.0%	100.0%
Rosedale Technical Institute	PA	Private NP	0	0	27	0	0	0	100.0%	100.0%
Thaddeus Stevens College of Technology	PA	Public	41	9	0	0	21	0	0.0%	29.6%
Westmoreland County Community College	PA	Public	0	0	91	390	0	0	100.0%	100.0%
Centro de Estudios Multidisciplinarios- Bayamon	PR	Private NP	4	0	0	57	0	0	93.4%	93.4%

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Centro de Estudios Multidisciplinarios-Humacao	PR	Private NP	6	0	0	52	0	0	89.7%	89.7%
Centro de Estudios Multidisciplinarios-San Juan	PR	Private NP	4	0	0	78	0	0	95.1%	95.1%
Humacao Community College	PR	Private NP	0	0	10	21	0	0	100.0%	100.0%
Instituto Tecnologico de Puerto Rico-Recinto de Guayama	PR	Public	0	0	47	24	9	0	100.0%	100.0%
Instituto Tecnologico de Puerto Rico-Recinto de Manati	PR	Public	31	22	0	0	0	0	0.0%	0.0%
Instituto Tecnologico de Puerto Rico-Recinto de Ponce	PR	Public	20	6	25	9	0	0	56.7%	56.7%
Instituto Tecnologico de Puerto Rico-Recinto de San Juan	PR	Public	32	13	3	3	0	0	11.8%	11.8%
Universal Technology College of Puerto Rico	PR	Private NP	0	0	35	41	0	0	100.0%	100.0%
Palau Community College	PW	Public	0	0	35	14	0	0	100.0%	100.0%
Community College of Rhode Island	RI	Public	237	91	1	0	585	0	0.3%	64.1%
Aiken Technical College	SC	Public	0	0	58	191	0	0	100.0%	100.0%
Central Carolina Technical College	SC	Public	0	0	94	127	0	0	100.0%	100.0%
Clinton College	SC	Private NP	0	0	6	27	0	0	100.0%	100.0%
Denmark Technical College	SC	Public	0	0	35	12	0	0	100.0%	100.0%
Florence-Darlington Technical College	SC	Public	0	0	102	158	0	0	100.0%	100.0%
Greenville Technical College	SC	Public	0	0	347	431	0	0	100.0%	100.0%
Horry-Georgetown Technical College	SC	Public	0	0	150	204	0	0	100.0%	100.0%
ITT Technical Institute-Columbia	SC	Private FP	0	0	2	27	0	0	100.0%	100.0%
Midlands Technical College	SC	Public	0	0	216	508	0	0	100.0%	100.0%
Northeastern Technical College	SC	Public	0	0	29	68	0	0	100.0%	100.0%
Orangeburg Calhoun Technical College	SC	Public	0	0	82	74	0	0	100.0%	100.0%
Piedmont Technical College	SC	Public	0	0	121	227	0	0	100.0%	100.0%
Spartanburg Community College	SC	Public	0	0	120	287	0	0	100.0%	100.0%
Spartanburg Methodist College	SC	Private NP	13	6	10	0	21	0	34.5%	62.0%
Technical College of the Lowcountry	SC	Public	0	0	46	115	0	0	100.0%	100.0%
The Art Institute of Charleston	SC	Private FP	0	0	16	49	0	0	100.0%	100.0%
Tri-County Technical College	SC	Public	0	0	129	253	0	0	100.0%	100.0%
Trident Technical College	SC	Public	0	0	334	552	0	0	100.0%	100.0%
Virginia College-Charleston	SC	Private FP	0	0	0	0	69	0	NA	100.0%
Virginia College-Greenville	SC	Private FP	0	0	0	0	53	0	NA	100.0%
Williamsburg Technical College	SC	Public	0	0	19	33	0	0	100.0%	100.0%
York Technical College	SC	Public	0	0	117	223	0	0	100.0%	100.0%
Globe University-Sioux Falls	SD	Private FP	0	0	7	28	0	0	100.0%	100.0%
Kilian Community College	SD	Private NP	0	0	0	0	30	0	NA	100.0%
Lake Area Technical Institute	SD	Public	0	0	98	43	0	0	100.0%	100.0%
Mitchell Technical Institute	SD	Public	0	0	75	1	0	0	100.0%	100.0%
Southeast Technical Institute	SD	Public	0	0	87	0	112	0	100.0%	100.0%
Western Dakota Technical Institute	SD	Public	0	0	37	75	41	0	100.0%	100.0%
Chattanooga State Community College	TN	Public	129	71	49	378	0	0	68.1%	68.1%

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Cleveland State Community College	TN	Public	38	23	11	0	116	0	15.3%	67.6%
Columbia State Community College	TN	Public	53	21	25	205	0	0	75.7%	75.7%
Dyersburg State Community College	TN	Public	30	20	5	127	0	0	72.5%	72.5%
Hiwassee College	TN	Private NP	4	9	3	18	0	0	61.8%	61.8%
ITT Technical Institute-Chattanooga	TN	Private FP	0	0	2	28	0	0	100.0%	100.0%
Jackson State Community College	TN	Public	49	6	17	178	0	0	78.0%	78.0%
Motlow State Community College	TN	Public	48	31	13	175	0	0	70.4%	70.4%
Nashville State Community College	TN	Public	50	4	110	267	0	0	87.5%	87.5%
Northeast State Community College	TN	Public	46	20	61	216	0	0	80.8%	80.8%
Pellissippi State Community College	TN	Public	142	81	16	347	0	0	61.9%	61.9%
Remington College-Memphis Campus	TN	Private NP	0	0	0	0	48	0	NA	100.0%
Roane State Community College	TN	Public	88	38	1	229	0	0	64.6%	64.6%
Southwest Tennessee Community College	TN	Public	97	34	82	0	380	0	38.5%	77.9%
Virginia College-School of Business and Health-Chattanooga	TN	Private FP	0	0	0	0	50	0	NA	100.0%
Volunteer State Community College	TN	Public	87	45	27	0	260	0	17.0%	68.5%
Walters State Community College	TN	Public	75	13	78	188	0	0	75.1%	75.1%
Alvin Community College	TX	Public	70	39	3	0	146	0	2.7%	57.8%
Amarillo College	TX	Public	69	135	17	207	0	0	52.3%	52.3%
Angelina College	TX	Public	0	0	118	0	281	0	100.0%	100.0%
Austin Community College District	TX	Public	0	0	541	1251	0	0	100.0%	100.0%
Blinn College	TX	Public	0	0	369	327	0	0	100.0%	100.0%
Brookhaven College	TX	Public	0	0	135	384	0	0	100.0%	100.0%
Cedar Valley College	TX	Public	0	0	71	144	0	0	100.0%	100.0%
Central Texas College	TX	Public	0	0	167	0	1430	0	100.0%	100.0%
Cisco College	TX	Public	36	11	48	105	0	0	76.5%	76.5%
Clarendon College	TX	Public	0	0	34	43	0	0	100.0%	100.0%
Coastal Bend College	TX	Public	0	0	73	84	0	0	100.0%	100.0%
College of the Mainland	TX	Public	58	45	5	0	162	0	4.6%	61.9%
Collin County Community College District	TX	Public	0	0	379	764	199	0	100.0%	100.0%
Del Mar College	TX	Public	191	59	29	0	320	0	10.4%	58.3%
Eastfield College	TX	Public	0	0	130	317	0	0	100.0%	100.0%
El Centro College	TX	Public	0	0	147	276	0	0	100.0%	100.0%
El Paso Community College	TX	Public	249	113	101	891	0	0	73.3%	73.3%
Frank Phillips College	TX	Public	0	0	33	0	53	0	100.0%	100.0%
Galveston College	TX	Public	26	27	1	47	1	0	47.5%	48.0%
Grayson College	TX	Public	0	0	105	154	0	0	100.0%	100.0%
Hill College	TX	Public	0	0	90	143	9	0	100.0%	100.0%
Houston Community College	TX	Public	0	0	759	1742	0	0	100.0%	100.0%
Howard College	TX	Public	0	0	137	0	75	0	100.0%	100.0%
Jacksonville College-Main Campus	TX	Private NP	0	0	15	16	0	0	100.0%	100.0%
Kilgore College	TX	Public	0	0	161	0	178	0	100.0%	100.0%
Lamar Institute of Technology	TX	Public	63	10	9	93	0	0	58.3%	58.3%
Lamar State College-Orange	TX	Public	19	7	23	58	0	0	75.7%	75.7%

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Lamar State College-Port Arthur	TX	Public	29	23	21	51	0	0	58.1%	58.1%
Laredo Community College	TX	Public	129	50	10	0	154	0	5.3%	47.8%
Lee College	TX	Public	0	0	154	0	160	0	100.0%	100.0%
Lone Star College System	TX	Public	0	0	753	0	3836	0	100.0%	100.0%
McLennan Community College	TX	Public	103	47	73	0	221	0	32.7%	66.2%
Mountain View College	TX	Public	0	0	84	191	0	0	100.0%	100.0%
National American University-Austin	TX	Private FP	0	0	4	15	0	0	100.0%	100.0%
Navarro College	TX	Public	0	0	127	415	0	0	100.0%	100.0%
North Central Texas College	TX	Public	0	0	135	0	308	0	100.0%	100.0%
North Lake College	TX	Public	0	0	121	245	0	0	100.0%	100.0%
Northeast Texas Community College	TX	Public	0	0	70	0	117	0	100.0%	100.0%
Northwest Vista College	TX	Public	78	45	18	766	21	0	86.4%	86.7%
Odessa College	TX	Public	9	0	111	179	0	0	97.0%	97.0%
Palo Alto College	TX	Public	82	18	4	452	6	0	82.0%	82.2%
Panola College	TX	Public	0	0	69	0	71	0	100.0%	100.0%
Paris Junior College	TX	Public	0	0	92	165	0	0	100.0%	100.0%
Ranger College	TX	Public	5	0	26	74	0	0	95.2%	95.2%
Richland College	TX	Public	0	0	160	534	0	0	100.0%	100.0%
San Antonio College	TX	Public	246	46	6	1109	45	0	79.2%	79.9%
San Jacinto Community College	TX	Public	0	0	504	832	0	0	100.0%	100.0%
South Plains College	TX	Public	211	66	0	0	12	0	0.0%	4.2%
Southwest Texas Junior College	TX	Public	43	34	34	71	14	0	57.7%	60.7%
St Philip's College	TX	Public	108	35	27	888	19	0	86.5%	86.7%
Tarrant County College District	TX	Public	290	364	19	1340	0	0	67.5%	67.5%
Temple College	TX	Public	54	68	1	0	166	0	0.8%	57.8%
Texarkana College	TX	Public	58	0	34	64	16	0	62.8%	66.3%
Texas State Technical College-Harlingen	TX	Public	0	0	163	63	1	0	100.0%	100.0%
Texas State Technical College-Marshall	TX	Public	0	0	36	11	0	0	100.0%	100.0%
Texas State Technical College-Waco	TX	Public	0	0	245	23	2	0	100.0%	100.0%
Texas State Technical College-West Texas	TX	Public	0	0	71	24	0	0	100.0%	100.0%
Trinity Valley Community College	TX	Public	0	0	158	0	111	0	100.0%	100.0%
Tyler Junior College	TX	Public	0	0	292	275	89	0	100.0%	100.0%
Vernon College	TX	Public	0	0	88	7	0	0	100.0%	100.0%
Victoria College	TX	Public	49	43	3	155	0	0	63.2%	63.2%
Weatherford College	TX	Public	0	0	135	0	236	0	100.0%	100.0%
Western Texas College	TX	Public	0	0	58	0	37	0	100.0%	100.0%
Wharton County Junior College	TX	Public	0	0	162	141	0	0	100.0%	100.0%
Broadview University-Layton	UT	Private FP	0	0	7	21	0	0	100.0%	100.0%
Broadview University-Orem	UT	Private FP	0	0	11	9	0	0	100.0%	100.0%
Eagle Gate College-Layton	UT	Private FP	0	0	8	43	0	0	100.0%	100.0%
Eagle Gate College-Murray	UT	Private FP	0	0	9	34	0	0	100.0%	100.0%
Everest College-Salt Lake City	UT	Private FP	0	0	0	0	26	0	NA	100.0%
Latter-day Saints Business College	UT	Private NP	0	0	16	0	0	0	100.0%	100.0%
Salt Lake Community College	UT	Public	198	99	44	1142	0	0	80.0%	80.0%

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Snow College	UT	Public	60	31	26	0	98	0	22.2%	57.7%
American National University	VA	Private FP	0	0	0	0	272	0	NA	100.0%
Blue Ridge Community College	VA	Public	0	0	75	188	0	0	100.0%	100.0%
Central Virginia Community College	VA	Public	0	0	62	240	0	0	100.0%	100.0%
Centura College-Virginia Beach	VA	Private FP	0	0	0	0	26	0	NA	100.0%
Dabney S Lancaster Community College	VA	Public	0	0	24	62	0	0	100.0%	100.0%
Danville Community College	VA	Public	0	0	67	173	0	0	100.0%	100.0%
Eastern Shore Community College	VA	Public	0	0	17	50	0	0	100.0%	100.0%
ECPI University	VA	Private FP	0	0	360	436	0	0	100.0%	100.0%
Germanna Community College	VA	Public	0	0	87	242	0	0	100.0%	100.0%
J Sargeant Reynolds Community College	VA	Public	0	0	150	626	0	0	100.0%	100.0%
John Tyler Community College	VA	Public	0	0	114	347	0	0	100.0%	100.0%
Lord Fairfax Community College	VA	Public	0	0	75	388	0	0	100.0%	100.0%
Mountain Empire Community College	VA	Public	0	0	45	92	0	0	100.0%	100.0%
New River Community College	VA	Public	0	0	56	166	0	0	100.0%	100.0%
Northern Virginia Community College	VA	Public	0	0	719	1938	0	0	100.0%	100.0%
Patrick Henry Community College	VA	Public	0	0	57	190	0	0	100.0%	100.0%
Paul D Camp Community College	VA	Public	0	0	22	116	0	0	100.0%	100.0%
Piedmont Virginia Community College	VA	Public	0	0	78	258	0	0	100.0%	100.0%
Rappahannock Community College	VA	Public	0	0	29	171	0	0	100.0%	100.0%
Southside Virginia Community College	VA	Public	0	0	79	193	0	0	100.0%	100.0%
Southwest Virginia Community College	VA	Public	0	0	40	89	0	0	100.0%	100.0%
Thomas Nelson Community College	VA	Public	0	0	114	497	0	0	100.0%	100.0%
Tidewater Community College	VA	Public	0	0	368	1363	0	0	100.0%	100.0%
Virginia Highlands Community College	VA	Public	0	0	44	123	0	0	100.0%	100.0%
Virginia Western Community College	VA	Public	0	0	96	345	0	0	100.0%	100.0%
Wytheville Community College	VA	Public	0	0	48	118	0	0	100.0%	100.0%
Community College of Vermont	VT	Public	0	0	0	0	650	0	NA	100.0%
Landmark College	VT	Private NP	0	0	79	0	3	0	100.0%	100.0%
Bates Technical College	WA	Public	79	6	18	0	133	0	17.5%	64.0%
Bellingham Technical College	WA	Public	41	9	13	0	62	0	20.6%	60.0%
Big Bend Community College	WA	Public	36	8	3	0	81	0	6.4%	65.6%
Cascadia Community College	WA	Public	33	5	0	92	0	0	70.8%	70.8%
Centralia College	WA	Public	42	11	16	0	42	0	23.2%	52.3%
Clark College	WA	Public	124	39	46	0	431	0	22.0%	74.5%
Clover Park Technical College	WA	Public	77	9	0	0	104	0	0.0%	54.7%
Columbia Basin College	WA	Public	92	19	22	0	26	0	16.5%	30.2%
Edmonds Community College	WA	Public	91	16	24	0	331	0	18.3%	76.8%
Everett Community College	WA	Public	82	15	13	0	319	0	11.8%	77.4%
Grays Harbor College	WA	Public	45	6	19	0	51	0	27.1%	57.9%
Green River Community College	WA	Public	111	32	7	0	296	0	4.7%	67.9%
Highline Community College	WA	Public	104	10	70	0	246	0	38.0%	73.5%
Lake Washington Institute of Technology	WA	Public	43	9	32	0	165	0	38.1%	79.1%
Lower Columbia College	WA	Public	40	18	6	0	144	0	9.4%	72.1%

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Pierce College at Fort Steilacoom	WA	Public	62	7	7	0	39	0	9.2%	40.0%
Pierce College at Puyallup	WA	Public	40	11	1	0	1	0	1.9%	3.8%
Renton Technical College	WA	Public	46	12	9	0	193	0	13.4%	77.7%
Seattle Central College	WA	Public	114	1	46	0	328	0	28.6%	76.5%
Seattle Community College-North Campus	WA	Public	77	0	14	0	237	0	15.4%	76.5%
Shoreline Community College	WA	Public	89	11	15	0	249	0	13.0%	72.5%
Skagit Valley College	WA	Public	83	9	11	0	159	0	10.7%	64.9%
South Puget Sound Community College	WA	Public	72	19	2	0	147	0	2.2%	62.1%
Spokane Community College	WA	Public	151	18	16	0	105	0	8.6%	41.7%
Spokane Falls Community College	WA	Public	113	14	42	0	154	0	24.9%	60.7%
Tacoma Community College	WA	Public	81	24	24	0	370	0	18.6%	79.0%
Walla Walla Community College	WA	Public	62	20	41	0	190	0	33.3%	73.8%
Wenatchee Valley College	WA	Public	54	14	3	0	182	0	4.2%	73.1%
Whatcom Community College	WA	Public	58	11	6	197	0	0	74.6%	74.6%
Yakima Valley Community College	WA	Public	62	5	30	171	14	0	75.0%	76.2%
Blackhawk Technical College	WI	Public	0	0	103	0	347	0	100.0%	100.0%
Bryant & Stratton College-Milwaukee	WI	Private FP	0	0	19	91	0	0	100.0%	100.0%
Chippewa Valley Technical College	WI	Public	0	0	223	254	0	0	100.0%	100.0%
Fox Valley Technical College	WI	Public	0	0	308	0	641	0	100.0%	100.0%
Gateway Technical College	WI	Public	0	0	257	0	0	0	100.0%	100.0%
Globe University-Eau Claire	WI	Private FP	0	0	12	24	0	0	100.0%	100.0%
ITT Technical Institute-Madison	WI	Private FP	0	0	1	44	0	0	100.0%	100.0%
Lakeshore Technical College	WI	Public	0	0	109	78	0	0	100.0%	100.0%
Madison Area Technical College	WI	Public	0	0	466	1239	0	0	100.0%	100.0%
Mid-State Technical College	WI	Public	0	0	80	102	0	0	100.0%	100.0%
Milwaukee Area Technical College	WI	Public	0	0	430	666	0	0	100.0%	100.0%
Moraine Park Technical College	WI	Public	0	0	0	0	268	0	NA	100.0%
Nicolet Area Technical College	WI	Public	0	0	54	92	0	0	100.0%	100.0%
Northcentral Technical College	WI	Public	0	0	129	1	0	0	100.0%	100.0%
Northeast Wisconsin Technical College	WI	Public	0	0	260	0	438	0	100.0%	100.0%
Southwest Wisconsin Technical College	WI	Public	0	0	88	2	16	0	100.0%	100.0%
Waukesha County Technical College	WI	Public	0	0	193	665	0	0	100.0%	100.0%
Western Technical College	WI	Public	0	0	196	555	0	0	100.0%	100.0%
Wisconsin Indianhead Technical College	WI	Public	0	0	153	0	195	0	100.0%	100.0%
Blue Ridge Community and Technical College	WV	Public	1	0	60	120	0	0	99.4%	99.4%
Bridgemont Community and Technical College	WV	Public	4	0	34	30	3	0	94.1%	94.4%
Carver Career Center	WV	Public	19	2	0	0	6	0	0.0%	22.2%
Eastern West Virginia Community and Technical College	WV	Public	0	0	11	61	0	0	100.0%	100.0%
ITT Technical Institute-Huntington	WV	Private FP	0	0	7	37	0	0	100.0%	100.0%
Kanawha Valley Community and Technical College	WV	Public	2	0	65	80	0	0	98.6%	98.6%

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Mountwest Community and Technical College	WV	Public	10	0	57	108	0	0	94.3%	94.3%
New River Community and Technical College	WV	Public	12	0	53	0	134	0	81.5%	94.0%
Pierpont Community and Technical College	WV	Public	11	0	51	5	156	0	83.6%	95.1%
Southern West Virginia Community and Technical College	WV	Public	19	0	54	90	0	0	88.3%	88.3%
West Virginia Northern Community College	WV	Public	16	0	42	111	0	0	90.5%	90.5%
Casper College	WY	Public	116	28	10	123	0	0	48.0%	48.0%
Central Wyoming College	WY	Public	0	0	58	2	303	0	100.0%	100.0%
Eastern Wyoming College	WY	Public	21	21	2	0	32	0	4.5%	44.7%
Laramie County Community College	WY	Public	0	0	114	0	588	0	100.0%	100.0%
Northwest College	WY	Public	52	20	7	1	71	0	10.0%	52.3%
Sheridan College	WY	Public	53	32	15	3	119	0	17.5%	61.7%
Western Wyoming Community College	WY	Public	0	0	77	0	256	0	100.0%	100.0%