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*Center for the Study of Academic Labor  
at Colorado State University*

# **INSTRUCTIONAL STAFF EMPLOYMENT IN HIGHER EDUCATION: 2014**

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Faculty				Non-Faculty		Contingency	
TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR

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## INTRODUCTORY NOTES

- This report is one in a CSAL series on instructional staff employment in higher education. Its purpose is to provide employment data on all colleges and universities, both individually and taken together, and to document the increasing reliance of colleges and universities on contingent faculty and instructors.
- Contingent faculty and instructors are off the tenure track, raising a variety of concerns such as low pay, no benefits, lack of job security, loss of academic freedom, and lack of respect for their professional contributions.
- Almost all tenured and tenure track faculty are categorized as instructional staff even if they work at a research-intensive university. Almost all of these faculty members are full-time, so they are not broken into full-time and part-time in this report.
- Non-tenure track faculty members are off the tenure track, meaning that they are categorized as faculty but cannot access the protections provided by tenure. Most of these faculty members work part-time but many work full-time; hence, they are separated into full-time and part-time in this report.
- Total faculty is the sum of tenured faculty, tenure track faculty and non-tenure track faculty, both full-time and part-time.
- Instructional staff is a broader group than faculty. It is the sum of total faculty, instructors without faculty appointments, and graduate teaching assistants working at accredited colleges and universities.
- Instructors without faculty appointments typically have other types of appointments such as administrative-professionals or research scientists. They can comprise a significant component of the instructional staff; nonetheless, they have not previously been noted or counted in research on instruction in higher education.
- Graduate teaching assistants either assist faculty and instructors, usually by teaching recitation sections or labs, or they teach their own courses like non-faculty instructors. In either case, they teach students and support the instructional mission of their college or university. Hence, they are included in instructional staff.
- This report provides two measures of contingency. The first is the faculty non-tenure track rate (FNTTR). It shows the percent of faculty members that is non-tenure track. The second is a broader measure called the contingency rate (CONTR). It shows the percent of total instructional staff that is off the tenure track.
- Data source: IPEDS, the Integrated Post-Secondary Education Data System, online at <https://nces.ed.gov/ipeds/>. IPEDS is the main federal data depository on higher education. The 2750 institutions in the sample include all accredited colleges and universities in the United States, as indicated by Carnegie classifications as associates degree colleges, baccalaureate colleges, masters degree universities or doctoral universities. It excludes medical schools and other specialized schools, as well as institutions that provided no data.

## 2014 Report Highlights

- Contingency has become the norm for instructional staff in higher education. Among all colleges and universities in 2014, 62% of faculty was off the tenure track (the faculty non-tenure track rate, or FNTTR) and 71% of total instructional staff was off the tenure track (the contingency rate, or CONTR).
- Among all colleges and universities, contingency is about the same in the private non-profit sector and the public sector. It is greater in the private non-profit sector at doctoral and masters degree universities, and at associates degree colleges; it is greater in the public sector at baccalaureate colleges. Instructional staff employment at private for-profit colleges is entirely contingent at all levels.
- 29% of all non-tenure track faculty employment was full-time in 2014. The fraction is highest in doctoral universities (40%). It is lowest in associates degree colleges (22%).
- About one-third of the instructional staff at doctoral universities, masters degree universities and baccalaureate colleges is on the tenure track (tenured faculty plus tenure track faculty), so about two-thirds of the instructional staff is off the tenure track. As one would expect, the fraction of instructional staff off the tenure track is much higher (over four-fifths) at associates degree colleges.
- Almost all classes are taught by contingent faculty and instructors at associates degree colleges and at for-profit institutions. At baccalaureate colleges, masters degree universities and doctoral universities, a hybrid model has taken hold in which most undergraduate courses are taught by contingent faculty and instructors, but tenure-line faculty remain numerically and pedagogically significant, particularly in graduate programs.
- Because the fraction of faculty off the tenure track has been fairly constant for some time, this hybrid model appears to be stable. Colleges and universities in all sectors have increased contingency to constrain instructional costs (while allowing costs to rise rapidly in athletics and administration), but the tenure system itself does not appear to be under threat.

# **SECTION ONE: 2014 INSTRUCTIONAL STAFF EMPLOYMENT SUMMARY TABLES AND CHARTS**

## **Definitions**

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- FT-NTT = Full-time non-tenure track faculty
- PT-NTT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + FT-NTT + PT-NTT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants and instructors
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

## **Measures of Contingency**

- FNNTR = faculty non-tenure track rate =  $(\text{FT-NTT} + \text{PT-NTT}) / \text{Total faculty}$
- CONTR = contingency rate =  $(\text{FT-NTT} + \text{PT-NTT} + \text{INST} + \text{GTA}) / \text{Total instructional staff}$

**TABLE 1**  
**Number of Colleges and Universities by Sector and Level, 2014**

	Associates	Bachelors	Masters	Doctorate	TOTAL
Public	895	134	268	176	1473
Private NP	63	511	372	107	1053
Private FP	78	99	37	10	224
TOTAL	1036	744	677	293	2750

**TABLE 2**  
**Instructional Staff Employment by Sector and Faculty/Tenure Status**  
**All Colleges and Universities, 2014**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	203,716	72,179	122,355	314,319	91,828	147,790	61.3%	71.0%
Private NP	79,619	32,653	59,686	119,726	48,412	29,547	61.5%	69.6%
Private FP	122	23	6,161	25,924	9,750	99	99.6%	99.7%
TOTAL	283,457	104,855	188,202	459,969	149,990	177,436	62.5%	71.5%

**TABLE 3**  
**Instructional Staff Employment by Sector and Faculty/Tenure Status**  
**Doctoral Universities, 2014**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	99,809	32,840	46,661	56,822	9,972	136,832	43.8%	65.4%
Private NP	34,342	11,563	20,320	39,617	6,746	27,420	56.6%	67.2%
Private FP	0	0	640	5,517	169	59	100.0%	100.0%
TOTAL	134,151	44,403	67,621	101,956	16,887	164,311	48.7%	66.3%

**TABLE 4**
**Instructional Staff Employment by Sector and Faculty/Tenure Status  
Masters Degree Universities, 2014**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	50,432	20,561	20,383	57,649	12,704	10,788	52.4%	58.8%
Private NP	23,553	11,472	22,438	55,167	29,847	1811	68.9%	75.7%
Private FP	6	7	3,176	11,205	5,609	24	99.9%	99.9%
TOTAL	73,991	32,040	45,997	124,021	48,160	12,623	61.6%	68.5%

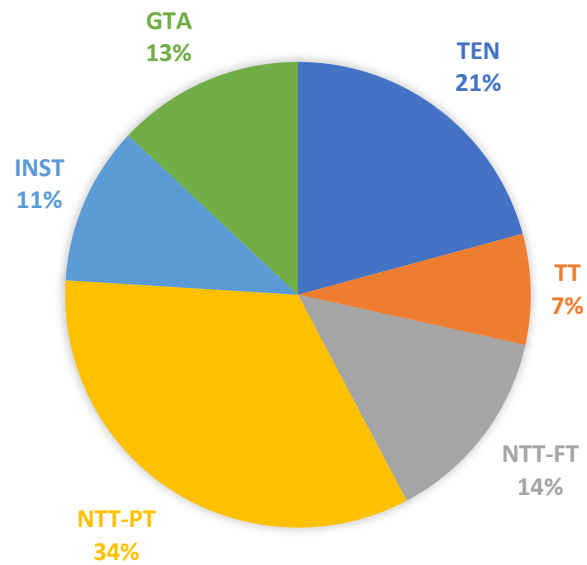
**TABLE 5**
**Instructional Staff Employment by Sector and Faculty/Tenure Status  
Baccalaureate Colleges, 2014**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	7,935	4,012	4,536	12,461	3,168	170	58.7%	63.0%
Private NP	21,633	9,539	15,781	23,077	11,283	316	55.5%	61.8%
Private FP	107	16	1,231	6,034	2839	10	98.3%	98.8%
TOTAL	29,675	13,567	21,548	41,572	17,290	496	59.3%	65.2%

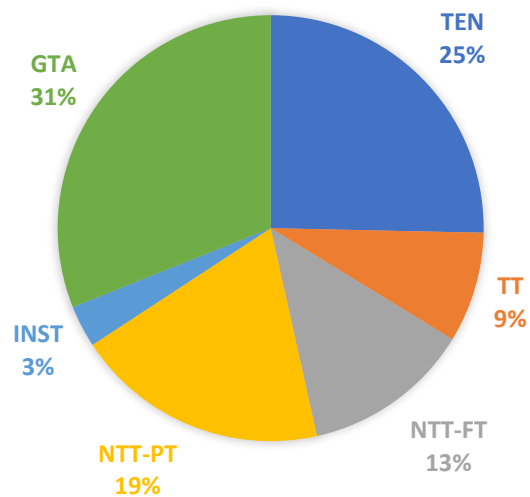
**TABLE 6**
**Instructional Staff Employment by Sector and Faculty/Tenure Status  
Associates Degree Colleges, 2014**

	Faculty				Non-Faculty		Contingency	
	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
Public	45,540	14,766	50,775	187,387	65,984	0	79.8%	83.5%
Private NP	91	79	1147	1865	536	0	94.7%	95.4%
Private FP	9	0	1,114	3,168	1133	6	99.8%	99.8%
TOTAL	45,640	14,845	53,036	192,420	67,653	6	80.2%	83.8%

## DISTRIBUTION OF INSTRUCTIONAL STAFF ALL COLLEGES AND UNIVERSITIES, 2014

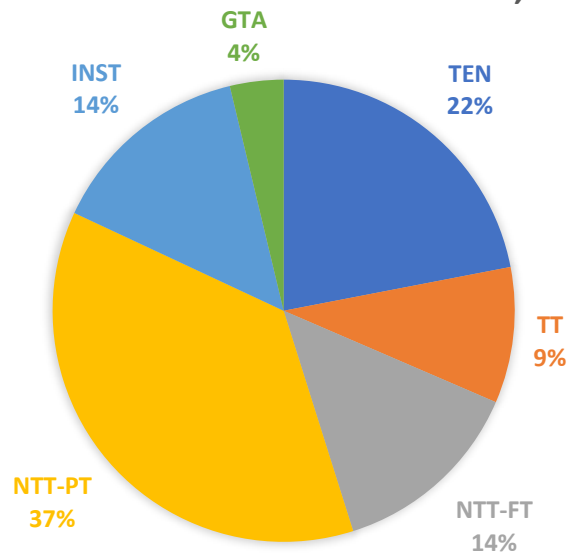


## DISTRIBUTION OF INSTRUCTIONAL STAFF DOCTORAL UNIVERSITIES, 2014

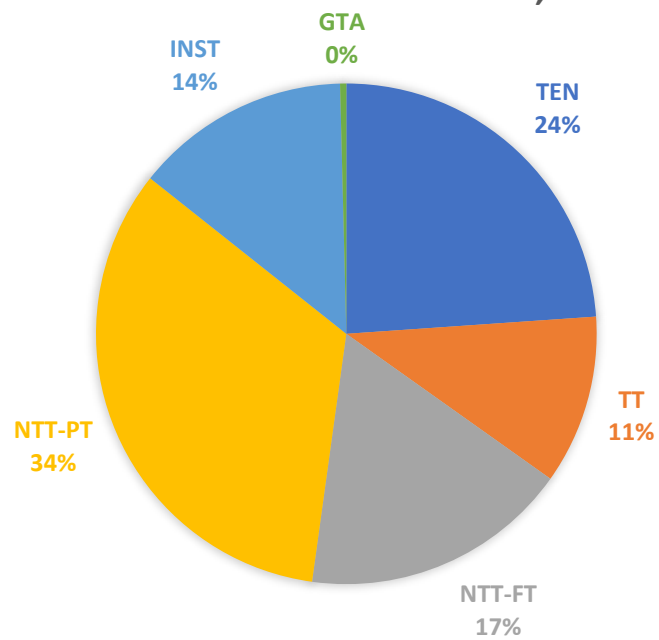




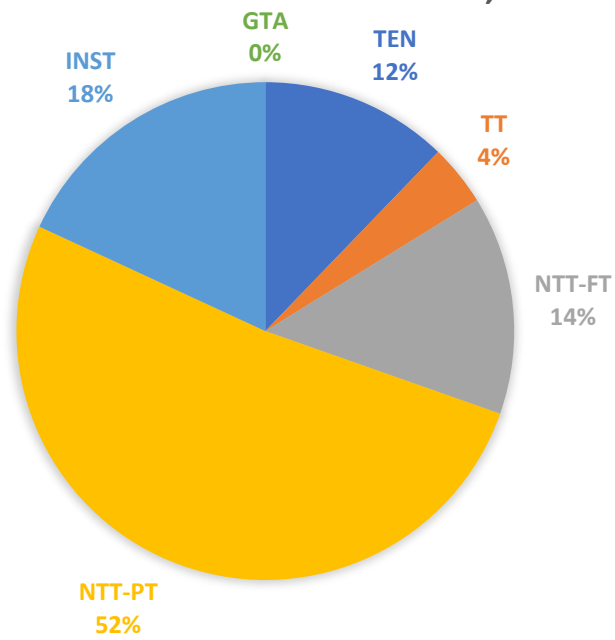
### DISTRIBUTION OF INSTRUCTIONAL STAFF MASTERS DEGREE UNIVERSITIES, 2014



### DISTRIBUTION OF INSTRUCTIONAL STAFF BACCALAUREATE COLLEGES, 2014



# DISTRIBUTION OF INSTRUCTIONAL STAFF ASSOCIATES DEGREE COLLEGES, 2014



## **SECTION TWO: 2014 INSTRUCTIONAL STAFF EMPLOYMENT DOCTORAL UNIVERSITIES**

*Note: Table is arranged alphabetically by state and then by institution name.*

### **Definitions**

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- NTT-FT = Full-time non-tenure track faculty
- NTT-PT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + NTT-FT + NTT-PT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

### **Measures of Contingency**

- FNNTR = faculty non-tenure track rate =  $(NTT-FT + NTT-PT) / \text{Total faculty}$
- CONTR = contingency rate =  $(NTT-FT + NTT-PT + INST + GTA) / \text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of Alaska Fairbanks	AK	Public	229	101	107	290	301	212	54.6%	73.4%
Auburn University	AL	Public	812	210	201	160	1	846	26.1%	54.2%
The University of Alabama	AL	Public	590	238	460	559	0	920	55.2%	70.1%
University of Alabama at Birmingham	AL	Public	366	166	337	78	0	149	43.8%	51.5%
University of Alabama in Huntsville	AL	Public	135	82	81	181	0	177	54.7%	66.9%
University of South Alabama	AL	Public	227	101	224	341	0	0	63.3%	63.3%
University of Arkansas	AR	Public	566	213	346	178	6	788	40.2%	62.9%
University of Arkansas at Little Rock	AR	Public	266	106	82	0	278	86	18.1%	54.5%
Arizona State University-Tempe	AZ	Public	1024	304	615	261	0	2143	39.7%	69.5%
Northcentral University	AZ	Private FP	0	0	93	412	6	0	100.0%	100.0%
Northern Arizona University	AZ	Public	445	82	516	589	0	409	67.7%	74.2%
University of Arizona	AZ	Public	1045	272	345	488	0	1673	38.7%	65.6%
Alliant International University-San Diego	CA	Private NP	0	0	160	42	0	0	100.0%	100.0%
Argosy University-Orange County	CA	Private FP	0	0	7	89	0	0	100.0%	100.0%
Azusa Pacific University	CA	Private NP	0	0	447	772	12	0	100.0%	100.0%
Biola University	CA	Private NP	106	79	72	2	209	0	28.6%	60.5%
California Institute of Integral Studies	CA	Private NP	0	0	55	119	0	29	100.0%	100.0%
California Institute of Technology	CA	Private NP	241	48	35	20	10	145	16.0%	42.1%
Claremont Graduate University	CA	Private NP	67	15	16	8	82	42	22.6%	64.3%
Fielding Graduate University	CA	Private NP	0	0	56	103	0	6	100.0%	100.0%
Pacifica Graduate Institute	CA	Private FP	0	0	34	150	0	0	100.0%	100.0%
Pepperdine University	CA	Private NP	195	75	119	320	0	43	61.9%	64.1%
San Diego State University	CA	Public	600	119	156	720	0	612	54.9%	67.4%
Stanford University	CA	Private NP	823	233	32	2	612	995	3.1%	60.8%
Trident University International	CA	Private FP	0	0	41	353	0	0	100.0%	100.0%
University of California-Berkeley	CA	Public	1180	226	290	654	69	2929	40.2%	73.7%
University of California-Davis	CA	Public	1076	185	246	229	13	1996	27.4%	66.3%
University of California-Irvine	CA	Public	772	201	146	246	16	1431	28.7%	65.4%
University of California-Los Angeles	CA	Public	1235	187	325	676	44	2375	41.3%	70.6%
University of California-Riverside	CA	Public	477	164	93	139	1	1100	26.6%	67.5%
University of California-San Diego	CA	Public	796	168	109	189	52	1925	23.6%	70.2%
University of California-Santa Barbara	CA	Public	702	90	124	173	0	1187	27.3%	65.2%
University of California-Santa Cruz	CA	Public	430	86	50	242	20	981	36.1%	71.5%
University of La Verne	CA	Private NP	124	60	54	436	0	0	72.7%	72.7%
University of San Diego	CA	Private NP	275	99	54	442	3	7	57.0%	57.5%
University of San Francisco	CA	Private NP	250	108	121	758	0	0	71.1%	71.1%
University of Southern California	CA	Private NP	896	243	731	1420	0	1264	65.4%	75.0%
University of the Pacific	CA	Private NP	271	90	75	334	0	26	53.1%	54.6%
Colorado School of Mines	CO	Public	133	71	70	21	117	181	30.8%	65.6%
Colorado State University-Fort Collins	CO	Public	850	228	294	515	293	861	42.9%	64.6%
Colorado Technical University-Colorado Springs	CO	Private FP	0	0	0	0	163	0	NA	100.0%
University of Colorado Boulder	CO	Public	804	267	353	663	0	1298	48.7%	68.4%
University of Colorado Denver	CO	Public	316	212	346	490	0	228	61.3%	66.8%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
University of Denver	CO	Private NP	345	121	241	574	0	116	63.6%	66.6%
University of Northern Colorado	CO	Public	284	95	111	280	0	375	50.8%	66.9%
University of Connecticut	CT	Public	887	308	325	44	0	1478	23.6%	60.7%
Yale University	CT	Private NP	582	273	398	420	0	1482	48.9%	72.9%
American University	DC	Private NP	335	109	341	610	0	698	68.2%	78.8%
Catholic University of America	DC	Private NP	219	106	79	404	0	216	59.8%	68.3%
George Washington University	DC	Private NP	563	218	312	1347	0	479	68.0%	73.2%
Georgetown University	DC	Private NP	525	141	336	985	18	332	66.5%	71.5%
Howard University	DC	Private NP	383	107	328	0	0	205	40.1%	52.1%
University of Delaware	DE	Public	661	172	283	45	0	522	28.3%	50.5%
Wilmington University	DE	Private NP	0	0	99	1277	0	0	100.0%	100.0%
Argosy University-Sarasota	FL	Private FP	0	0	7	54	0	0	100.0%	100.0%
Barry University	FL	Private NP	18	15	323	477	7	0	96.0%	96.1%
Florida Agricultural and Mechanical University	FL	Public	247	141	161	0	209	18	29.3%	50.0%
Florida Atlantic University	FL	Public	420	127	198	471	0	671	55.0%	71.0%
Florida Institute of Technology	FL	Private NP	0	0	290	0	227	157	100.0%	100.0%
Florida International University	FL	Public	486	233	408	8	759	621	36.7%	71.4%
Florida State University	FL	Public	757	277	303	352	0	1741	38.8%	69.9%
Lynn University	FL	Private NP	0	0	96	18	0	0	100.0%	100.0%
Nova Southeastern University	FL	Private NP	24	1	406	713	0	0	97.8%	97.8%
The University of West Florida	FL	Public	147	79	93	0	279	192	29.2%	71.4%
University of Central Florida	FL	Public	588	170	458	7	626	974	38.0%	73.1%
University of Florida	FL	Public	1304	292	476	349	0	1246	34.1%	56.5%
University of Miami	FL	Private NP	540	152	395	373	0	578	52.6%	66.0%
University of South Florida-Main Campus	FL	Public	644	231	330	446	0	1547	47.0%	72.6%
Argosy University-Atlanta	GA	Private FP	0	0	23	164	0	0	100.0%	100.0%
Clark Atlanta University	GA	Private NP	115	18	38	111	0	0	52.8%	52.8%
Emory University	GA	Private NP	557	148	272	539	1	220	53.5%	59.4%
Georgia Institute of Technology-Main Campus	GA	Public	713	215	120	25	185	992	13.5%	58.8%
Georgia Southern University	GA	Public	340	219	230	93	0	155	36.6%	46.1%
Georgia State University	GA	Public	520	211	361	364	230	447	49.8%	65.7%
University of Georgia	GA	Public	1222	387	299	307	0	771	27.4%	46.1%
University of Hawaii at Manoa	HI	Public	722	225	178	388	1	586	37.4%	54.9%
Iowa State University	IA	Public	943	314	276	246	0	1239	29.3%	58.3%
University of Iowa	IA	Public	871	278	328	164	0	1354	30.0%	61.6%
Idaho State University	ID	Public	220	116	245	29	181	185	44.9%	65.6%
University of Idaho	ID	Public	323	133	97	170	4	291	36.9%	55.2%
Argosy University-Chicago	IL	Private FP	0	0	18	100	0	0	100.0%	100.0%
Benedictine University	IL	Private NP	77	44	45	553	0	0	83.2%	83.2%
DePaul University	IL	Private NP	529	190	200	956	0	11	61.7%	61.9%
Illinois Institute of Technology	IL	Private NP	193	88	137	0	0	425	32.8%	66.7%
Illinois State University	IL	Public	463	214	201	398	0	472	46.9%	61.3%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Loyola University Chicago	IL	Private NP	382	110	257	781	0	384	67.8%	74.3%
National Louis University	IL	Private NP	75	11	50	2	335	0	37.7%	81.8%
Northern Illinois University	IL	Public	488	155	233	253	0	813	43.0%	66.9%
Northwestern University	IL	Private NP	778	199	427	315	0	636	43.2%	58.5%
Southern Illinois University-Carbondale	IL	Public	418	144	336	162	0	784	47.0%	69.5%
Trinity International University-Illinois	IL	Private NP	48	17	7	209	0	0	76.9%	76.9%
University of Chicago	IL	Private NP	695	253	285	260	0	186	36.5%	43.5%
University of Illinois at Chicago	IL	Public	663	225	603	582	0	1310	57.2%	73.8%
University of Illinois at Urbana-Champaign	IL	Public	1330	458	483	274	0	2694	29.7%	65.9%
Ball State University	IN	Public	443	203	339	226	0	392	46.7%	59.7%
Indiana State University	IN	Public	263	95	118	184	0	123	45.8%	54.3%
Indiana University-Bloomington	IN	Public	1002	371	612	357	50	1778	41.4%	67.1%
Indiana University-Purdue University-Indianapolis	IN	Public	522	241	494	841	1	86	63.6%	65.1%
Purdue University-Main Campus	IN	Public	1336	360	88	31	426	1744	6.6%	57.4%
University of Notre Dame	IN	Private NP	677	210	226	188	8	517	31.8%	51.4%
Kansas State University	KS	Public	593	220	304	174	0	686	37.0%	58.9%
University of Kansas	KS	Public	818	246	287	331	0	1122	36.7%	62.1%
Wichita State University	KS	Public	283	121	161	1	7	187	28.6%	46.8%
Spalding University	KY	Private NP	42	27	33	86	0	0	63.3%	63.3%
University of Kentucky	KY	Public	891	311	193	330	0	1004	30.3%	56.0%
University of Louisville	KY	Public	530	205	220	564	0	741	51.6%	67.5%
Louisiana State University and Agricultural & Mechanical College	LA	Public	722	245	310	190	0	853	34.1%	58.3%
Louisiana Tech University	LA	Public	191	74	104	76	9	272	40.4%	63.5%
Tulane University of Louisiana	LA	Private NP	363	135	202	513	0	518	58.9%	71.2%
University of Louisiana at Lafayette	LA	Public	268	118	215	150	0	0	48.6%	48.6%
University of New Orleans	LA	Public	166	37	78	116	0	183	48.9%	65.0%
Boston College	MA	Private NP	458	139	209	553	0	465	56.1%	67.3%
Boston University	MA	Private NP	688	215	749	962	36	1157	65.5%	76.3%
Brandeis University	MA	Private NP	217	51	100	181	0	119	51.2%	59.9%
Clark University	MA	Private NP	122	37	40	153	1	75	54.8%	62.9%
Harvard University	MA	Private NP	903	359	498	252	0	1175	37.3%	60.4%
Massachusetts Institute of Technology	MA	Private NP	769	229	8	1	575	671	0.9%	55.7%
Northeastern University	MA	Private NP	544	210	428	426	0	415	53.1%	62.7%
Tufts University	MA	Private NP	319	108	310	294	0	360	58.6%	69.3%
University of Massachusetts-Amherst	MA	Public	773	274	256	310	0	1364	35.1%	64.8%
University of Massachusetts-Boston	MA	Public	307	180	169	563	0	411	60.0%	70.1%
University of Massachusetts-Lowell	MA	Public	310	97	142	494	0	215	61.0%	67.6%
Worcester Polytechnic Institute	MA	Private NP	178	65	93	149	0	160	49.9%	62.3%
Bowie State University	MD	Public	94	51	80	207	0	5	66.4%	66.8%
Johns Hopkins University	MD	Private NP	357	207	706	229	1	602	62.4%	73.2%
Morgan State University	MD	Public	199	115	128	83	20	76	40.2%	49.4%
University of Maryland-Baltimore County	MD	Public	290	98	139	262	0	521	50.8%	70.4%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
University of Maryland-College Park	MD	Public	1152	309	362	652	0	2765	41.0%	72.1%
University of Maine	ME	Public	337	67	82	289	0	586	47.9%	70.3%
Andrews University	MI	Private NP	69	150	18	0	73	19	7.6%	33.4%
Central Michigan University	MI	Public	464	159	220	453	2	353	51.9%	62.3%
Michigan State University	MI	Public	1338	364	544	324	175	1243	33.8%	57.3%
Michigan Technological University	MI	Public	232	107	73	41	0	233	25.2%	50.6%
Oakland University	MI	Public	361	151	53	564	9	269	54.7%	63.6%
University of Michigan-Ann Arbor	MI	Public	1581	432	1630	769	0	1856	54.4%	67.9%
Wayne State University	MI	Public	535	205	298	925	0	453	62.3%	69.4%
Western Michigan University	MI	Public	651	149	90	540	0	497	44.1%	58.5%
Capella University	MN	Private FP	0	0	247	1262	0	19	100.0%	100.0%
Saint Mary's University of Minnesota	MN	Private NP	59	18	24	420	0	0	85.2%	85.2%
University of Minnesota-Twin Cities	MN	Public	1615	363	274	266	959	1969	21.4%	63.7%
University of St Thomas	MN	Private NP	319	80	45	444	0	0	55.1%	55.1%
Walden University	MN	Private FP	0	0	170	2933	0	40	100.0%	100.0%
Maryville University of Saint Louis	MO	Private NP	60	31	26	422	1	0	83.1%	83.1%
Missouri University of Science and Technology	MO	Public	223	74	69	102	0	159	36.5%	52.6%
Saint Louis University	MO	Private NP	352	169	242	565	0	434	60.8%	70.4%
University of Missouri-Columbia	MO	Public	694	218	479	625	72	1278	54.8%	72.9%
University of Missouri-Kansas City	MO	Public	315	74	271	451	12	353	65.0%	73.6%
University of Missouri-St Louis	MO	Public	222	57	180	429	3	182	68.6%	74.0%
Washington University in St Louis	MO	Private NP	488	185	220	580	0	940	54.3%	72.1%
Jackson State University	MS	Public	179	78	129	180	0	41	54.6%	57.7%
Mississippi State University	MS	Public	455	273	213	146	0	415	33.0%	51.5%
University of Mississippi	MS	Public	438	199	352	276	0	1040	49.6%	72.4%
University of Southern Mississippi	MS	Public	320	228	175	219	0	462	41.8%	61.0%
Montana State University	MT	Public	338	164	83	375	0	388	47.7%	62.8%
The University of Montana	MT	Public	387	118	84	221	12	346	37.7%	56.8%
Duke University	NC	Private NP	698	156	514	78	0	603	40.9%	58.3%
East Carolina University	NC	Public	627	264	298	307	0	670	40.4%	58.9%
North Carolina A & T State University	NC	Public	280	108	78	222	1	236	43.6%	58.1%
North Carolina State University at Raleigh	NC	Public	1071	278	340	283	38	1370	31.6%	60.1%
University of North Carolina at Chapel Hill	NC	Public	856	307	463	296	84	1379	39.5%	65.6%
University of North Carolina at Charlotte	NC	Public	530	179	313	412	0	452	50.6%	62.4%
University of North Carolina at Greensboro	NC	Public	427	113	212	188	12	343	42.6%	58.3%
Wake Forest University	NC	Private NP	310	106	179	111	13	127	41.1%	50.8%
North Dakota State University-Main Campus	ND	Public	253	149	197	12	0	569	34.2%	65.9%
University of North Dakota	ND	Public	335	108	159	33	13	341	30.2%	55.2%
University of Nebraska at Omaha	NE	Public	317	115	102	512	0	293	58.7%	67.7%
University of Nebraska-Lincoln	NE	Public	783	274	220	97	0	852	23.1%	52.5%
Dartmouth College	NH	Private NP	364	123	79	129	0	263	29.9%	49.2%
University of New Hampshire-Main Campus	NH	Public	460	112	49	409	0	446	44.5%	61.2%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
New Jersey Institute of Technology	NJ	Public	222	47	137	265	6	189	59.9%	68.9%
Princeton University	NJ	Private NP	594	175	162	121	0	567	26.9%	52.5%
Rutgers University-New Brunswick	NJ	Public	1161	283	622	2135	0	961	65.6%	72.0%
Rutgers University-Newark	NJ	Public	275	120	152	396	0	181	58.1%	64.9%
Seton Hall University	NJ	Private NP	258	61	151	24	525	93	35.4%	71.3%
Stevens Institute of Technology	NJ	Private NP	75	45	138	0	118	0	53.5%	68.1%
New Mexico State University-Main Campus	NM	Public	407	169	123	264	0	617	40.2%	63.5%
University of New Mexico-Main Campus	NM	Public	529	266	235	456	0	631	46.5%	62.4%
University of Nevada-Las Vegas	NV	Public	521	163	235	0	588	894	25.6%	71.5%
University of Nevada-Reno	NV	Public	340	140	133	9	405	392	22.8%	66.2%
Adelphi University	NY	Private NP	202	73	39	703	0	30	73.0%	73.7%
Clarkson University	NY	Private NP	121	64	49	33	0	102	30.7%	49.9%
Columbia University in the City of New York	NY	Private NP	783	329	448	1359	0	1796	61.9%	76.4%
Cornell University	NY	Private NP	1220	296	362	103	0	1497	23.5%	56.4%
CUNY Graduate School and University Center	NY	Public	137	7	60	256	0	1331	68.7%	92.0%
Fordham University	NY	Private NP	452	132	69	0	945	168	10.6%	66.9%
Hofstra University	NY	Private NP	389	78	31	611	0	0	57.9%	57.9%
New York University	NY	Private NP	1288	312	1346	4044	0	0	77.1%	77.1%
Pace University-New York	NY	Private NP	311	81	79	0	820	18	16.8%	70.1%
Rensselaer Polytechnic Institute	NY	Private NP	279	61	67	72	6	376	29.0%	60.5%
Rockefeller University	NY	Private NP	41	12	26	4	0	0	36.1%	36.1%
Saint John Fisher College	NY	Private NP	108	81	35	0	234	1	15.6%	58.8%
St John's University-New York	NY	Private NP	454	116	44	838	0	73	60.7%	62.6%
Stony Brook University	NY	Public	534	243	283	592	0	1020	53.0%	70.9%
SUNY at Albany	NY	Public	386	150	91	435	0	601	49.5%	67.8%
SUNY at Binghamton	NY	Public	360	168	122	252	0	688	41.5%	66.8%
SUNY College of Environmental Science and Forestry	NY	Public	88	18	9	43	0	151	32.9%	65.7%
Syracuse University	NY	Private NP	665	209	190	533	9	843	45.3%	64.3%
Teachers College at Columbia University	NY	Private NP	106	33	78	410	0	77	77.8%	80.3%
The New School	NY	Private NP	111	68	237	1719	0	62	91.6%	91.9%
University at Buffalo	NY	Public	659	263	235	677	0	1163	49.7%	69.2%
University of Rochester	NY	Private NP	387	132	129	27	0	405	23.1%	51.9%
Yeshiva University	NY	Private NP	173	43	160	310	0	0	68.5%	68.5%
Ashland University	OH	Private NP	141	55	44	292	0	0	63.2%	63.2%
Bowling Green State University-Main Campus	OH	Public	389	106	201	319	28	712	51.2%	71.8%
Case Western Reserve University	OH	Private NP	369	130	286	188	0	166	48.7%	56.2%
Cleveland State University	OH	Public	331	92	102	608	0	166	62.7%	67.4%
Kent State University at Kent	OH	Public	463	163	334	166	605	601	44.4%	73.2%
Miami University-Oxford	OH	Public	485	131	315	0	192	429	33.8%	60.3%
Ohio State University-Main Campus	OH	Public	1574	434	161	1136	0	2170	39.2%	63.3%



			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Ohio University-Main Campus	OH	Public	522	164	255	360	0	1291	47.3%	73.5%
Union Institute & University	OH	Private NP	0	0	27	262	0	0	100.0%	100.0%
University of Akron Main Campus	OH	Public	448	138	208	809	0	770	63.4%	75.3%
University of Cincinnati-Main Campus	OH	Public	653	258	360	817	0	966	56.4%	70.2%
University of Dayton	OH	Private NP	296	102	157	349	0	120	56.0%	61.1%
University of Toledo	OH	Public	392	123	216	313	0	533	50.7%	67.3%
Wright State University-Main Campus	OH	Public	361	124	245	1	135	550	33.7%	65.7%
Oklahoma State University-Main Campus	OK	Public	617	245	274	176	0	1109	34.3%	64.4%
University of Oklahoma-Norman Campus	OK	Public	676	255	231	250	0	940	34.1%	60.4%
University of Tulsa	OK	Private NP	193	72	80	99	0	49	40.3%	46.2%
Oregon State University	OR	Public	620	302	401	362	0	1017	45.3%	65.9%
Portland State University	OR	Public	409	179	257	695	0	472	61.8%	70.8%
University of Oregon	OR	Public	523	202	373	395	0	1103	51.4%	72.1%
Carnegie Mellon University	PA	Private NP	469	210	348	64	322	0	37.8%	51.9%
Drexel University	PA	Private NP	434	191	555	988	1	427	71.2%	75.9%
Duquesne University	PA	Private NP	263	125	109	512	0	281	61.5%	69.9%
Immaculata University	PA	Private NP	44	37	0	0	265	0	0.0%	76.6%
Indiana University of Pennsylvania-Main Campus	PA	Public	425	122	69	275	0	28	38.6%	40.5%
Lehigh University	PA	Private NP	324	123	59	112	0	257	27.7%	48.9%
Pennsylvania State University-Main Campus	PA	Public	1254	342	1111	799	31	2995	54.5%	75.6%
Temple University	PA	Public	628	201	685	1551	0	723	73.0%	78.1%
University of Pennsylvania	PA	Private NP	812	250	302	51	1	4	24.9%	25.2%
University of Pittsburgh-Pittsburgh Campus	PA	Public	729	254	840	635	0	1082	60.0%	72.2%
Widener University-Main Campus	PA	Private NP	138	51	26	329	0	30	65.3%	67.1%
Inter American University of Puerto Rico-Metro	PR	Private NP	170	21	13	0	367	0	6.4%	66.5%
Pontifical Catholic University of Puerto Rico-Ponce	PR	Private NP	0	0	245	191	0	0	100.0%	100.0%
Universidad Del Turabo	PR	Private NP	37	0	144	0	500	0	79.6%	94.6%
University of Puerto Rico-Mayaguez	PR	Public	536	66	41	28	0	384	10.3%	42.9%
University of Puerto Rico-Rio Piedras	PR	Public	653	59	178	151	164	179	31.6%	48.6%
Brown University	RI	Private NP	482	144	146	99	40	470	28.1%	54.7%
University of Rhode Island	RI	Public	447	95	164	417	0	369	51.7%	63.7%
Clemson University	SC	Public	602	277	246	112	0	1040	28.9%	61.4%
South Carolina State University	SC	Public	79	65	31	0	59	0	17.7%	38.5%
University of South Carolina-Columbia	SC	Public	724	270	328	718	0	474	51.3%	60.5%
South Dakota State University	SD	Public	223	127	199	149	0	202	49.9%	61.1%
University of South Dakota	SD	Public	151	81	92	109	0	366	46.4%	71.0%
East Tennessee State University	TN	Public	354	133	121	289	0	186	45.7%	55.0%
Middle Tennessee State University	TN	Public	554	149	185	339	0	465	42.7%	58.5%
Tennessee State University	TN	Public	239	76	25	168	0	56	38.0%	44.1%
The University of Tennessee-Knoxville	TN	Public	927	339	512	312	0	1467	39.4%	64.4%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Trevecca Nazarene University	TN	Private NP	29	51	0	0	108	0	0.0%	57.4%
University of Memphis	TN	Public	455	178	243	508	0	318	54.3%	62.8%
Vanderbilt University	TN	Private NP	537	134	307	220	0	488	44.0%	60.2%
Baylor University	TX	Private NP	480	164	322	243	0	540	46.7%	63.2%
Lamar University	TX	Public	201	99	134	101	0	110	43.9%	53.5%
Our Lady of the Lake University	TX	Private NP	34	36	26	203	16	1	76.6%	77.8%
Rice University	TX	Private NP	428	94	130	171	0	0	36.6%	36.6%
Sam Houston State University	TX	Public	332	178	176	248	0	62	45.4%	48.8%
Southern Methodist University	TX	Private NP	367	124	245	389	0	257	56.4%	64.5%
Texas A & M University-College Station	TX	Public	1483	362	734	312	0	1673	36.2%	59.6%
Texas A & M University-Commerce	TX	Public	121	100	59	72	0	264	37.2%	64.1%
Texas A & M University-Corpus Christi	TX	Public	168	110	124	196	0	132	53.5%	61.9%
Texas A & M University-Kingsville	TX	Public	215	126	222	308	0	0	60.8%	60.8%
Texas Christian University	TX	Private NP	315	112	190	8	245	38	31.7%	53.0%
Texas Southern University	TX	Public	226	58	144	164	0	45	52.0%	55.4%
Texas Tech University	TX	Public	702	292	278	204	160	1359	32.7%	66.8%
Texas Woman's University	TX	Public	211	113	102	12	387	439	26.0%	74.4%
The University of Texas at Arlington	TX	Public	409	163	57	439	224	960	46.4%	74.6%
The University of Texas at Austin	TX	Public	1517	382	846	281	0	3030	37.2%	68.6%
The University of Texas at Dallas	TX	Public	388	137	269	277	0	787	51.0%	71.7%
The University of Texas at El Paso	TX	Public	344	134	231	300	0	482	52.6%	67.9%
The University of Texas at San Antonio	TX	Public	444	177	482	373	0	338	57.9%	65.8%
University of Houston	TX	Public	726	230	232	193	167	1429	30.8%	67.9%
University of North Texas	TX	Public	589	146	324	0	425	748	30.6%	67.1%
Brigham Young University-Provo	UT	Private NP	845	320	82	494	0	617	33.1%	50.6%
University of Utah	UT	Public	655	201	440	0	0	1062	34.0%	63.7%
Utah State University	UT	Public	504	210	186	21	0	313	22.5%	42.1%
College of William and Mary	VA	Public	398	118	141	179	0	339	38.3%	56.1%
George Mason University	VA	Public	694	206	345	1160	0	732	62.6%	71.3%
Old Dominion University	VA	Public	425	183	250	43	466	358	32.5%	64.8%
Regent University	VA	Private NP	72	55	34	8	0	0	24.9%	24.9%
University of Virginia-Main Campus	VA	Public	820	190	326	81	0	887	28.7%	56.2%
Virginia Commonwealth University	VA	Public	488	209	582	856	55	582	67.4%	74.9%
Virginia Polytechnic Institute and State University	VA	Public	1063	363	338	13	220	1416	19.8%	58.2%
University of Vermont	VT	Public	369	101	145	155	0	255	39.0%	54.1%
University of Washington-Seattle Campus	WA	Public	1091	236	743	704	0	1522	52.2%	69.1%
Washington State University	WA	Public	711	256	427	394	0	947	45.9%	64.6%
Cardinal Stritch University	WI	Private NP	47	27	38	310	0	9	82.5%	82.8%
Edgewood College	WI	Private NP	62	29	67	152	0	1	70.6%	70.7%
Marquette University	WI	Private NP	350	124	160	534	0	255	59.4%	66.7%
University of Wisconsin-Madison	WI	Public	1300	380	517	421	57	2180	35.8%	65.4%
University of Wisconsin-Milwaukee	WI	Public	615	192	353	505	8	1026	51.5%	70.1%
West Virginia University	WV	Public	605	266	274	383	0	843	43.0%	63.3%

			Faculty				Non-Faculty		Contingency	
DOCTORAL UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTTR	CONTR
University of Wyoming	WY	Public	419	179	159	33	0	943	24.3%	65.5%

### **SECTION THREE:**

## **2014 INSTRUCTIONAL STAFF EMPLOYMENT**

## **MASTERS DEGREE UNIVERSITIES**

*Note: Table is arranged alphabetically by state and then by institution name.*

### **Definitions**

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- NTT-FT = Full-time non-tenure track faculty
- NTT-PT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + NTT-FT + NTT-PT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

### **Measures of Contingency**

- FNNTR = faculty non-tenure track rate =  $(NTT-FT + NTT-PT) / \text{Total faculty}$
- CONTR = contingency rate =  $(NTT-FT + NTT-PT + INST + GTA) / \text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Alaska Pacific University	AK	Private NP	0	0	41	28	0	4	100.0%	100.0%
University of Alaska Anchorage	AK	Public	257	154	162	664	351	34	66.8%	74.7%
University of Alaska Southeast	AK	Public	31	42	30	120	53	3	67.3%	73.8%
Alabama A & M University	AL	Public	110	47	86	13	0	10	38.7%	41.0%
Alabama State University	AL	Public	114	63	82	154	15	3	57.1%	58.9%
Auburn University at Montgomery	AL	Public	130	46	38	0	132	20	17.8%	51.9%
Columbia Southern University	AL	Private FP	0	0	130	428	0	0	100.0%	100.0%
Jacksonville State University	AL	Public	143	90	87	147	0	55	50.1%	55.4%
Samford University	AL	Private NP	161	70	77	0	177	0	25.0%	52.4%
Spring Hill College	AL	Private NP	47	26	10	37	0	0	39.2%	39.2%
Troy University	AL	Public	193	81	277	880	0	13	80.9%	81.0%
University of Montevallo	AL	Public	88	49	5	80	0	0	38.3%	38.3%
University of North Alabama	AL	Public	153	54	38	0	99	0	15.5%	39.8%
University of West Alabama	AL	Public	49	40	34	125	0	24	64.1%	67.3%
Virginia College-Birmingham	AL	Private FP	0	0	0	0	270	0	NA	100.0%
Arkansas State University-Main Campus	AR	Public	238	116	148	198	0	5	49.4%	49.8%
Arkansas Tech University	AR	Public	155	79	114	0	232	22	32.8%	61.1%
Harding University	AR	Private NP	0	0	301	126	0	0	100.0%	100.0%
Henderson State University	AR	Public	90	34	47	0	69	32	27.5%	54.4%
Southern Arkansas University Main Campus	AR	Public	68	39	55	72	9	12	54.3%	58.0%
University of Arkansas at Monticello	AR	Public	67	22	67	0	59	6	42.9%	59.7%
University of Central Arkansas	AR	Public	246	93	198	190	0	248	53.4%	65.2%
Grand Canyon University	AZ	Private FP	6	7	299	0	3468	19	95.8%	99.7%
Ottawa University-Phoenix	AZ	Private NP	4	0	3	0	95	0	42.9%	96.1%
Prescott College	AZ	Private NP	0	0	56	9	45	0	100.0%	100.0%
Western International University	AZ	Private FP	0	0	7	226	0	0	100.0%	100.0%
Antioch University-Los Angeles	CA	Private NP	0	0	32	147	0	0	100.0%	100.0%
Antioch University-Santa Barbara	CA	Private NP	0	0	10	69	0	0	100.0%	100.0%
Ashford University	CA	Private FP	0	0	272	3185	0	3	100.0%	100.0%
Brandman University	CA	Private NP	0	0	74	667	0	0	100.0%	100.0%
California Baptist University	CA	Private NP	72	181	25	298	0	3	56.1%	56.3%
California Lutheran University	CA	Private NP	78	50	51	0	249	0	28.5%	70.1%
California Polytechnic State University-San Luis Obispo	CA	Public	480	167	154	357	0	90	44.1%	48.2%
California State Polytechnic University-Pomona	CA	Public	403	118	90	544	0	122	54.9%	59.2%
California State University-Bakersfield	CA	Public	149	37	87	139	0	17	54.9%	56.6%
California State University-Channel Islands	CA	Public	66	41	71	198	0	20	71.5%	73.0%
California State University-Chico	CA	Public	356	86	98	415	0	63	53.7%	56.6%
California State University-Dominguez Hills	CA	Public	168	54	99	446	0	0	71.1%	71.1%
California State University-East Bay	CA	Public	252	68	62	399	0	72	59.0%	62.5%
California State University-Fresno	CA	Public	410	134	153	610	0	168	58.4%	63.1%
California State University-Fullerton	CA	Public	562	205	219	1058	0	175	62.5%	65.4%
California State University-Long Beach	CA	Public	633	163	242	999	0	235	60.9%	65.0%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
California State University-Los Angeles	CA	Public	404	106	117	660	0	96	60.4%	63.1%
California State University-Monterey Bay	CA	Public	89	29	71	242	0	2	72.6%	72.7%
California State University-Northridge	CA	Public	594	194	158	1063	0	203	60.8%	64.4%
California State University-Sacramento	CA	Public	535	99	100	734	0	46	56.8%	58.1%
California State University-San Bernardino	CA	Public	314	90	77	402	0	76	54.2%	57.9%
California State University-San Marcos	CA	Public	188	56	71	344	0	35	63.0%	64.8%
California State University-Stanislaus	CA	Public	193	59	59	217	0	15	52.3%	53.6%
Chapman University	CA	Private NP	202	81	135	0	496	15	32.3%	69.5%
Concordia University-Irvine	CA	Private NP	0	0	100	254	0	0	100.0%	100.0%
Dominican University of California	CA	Private NP	46	27	29	234	0	0	78.3%	78.3%
Fresno Pacific University	CA	Private NP	42	38	28	15	258	0	35.0%	79.0%
Golden Gate University-San Francisco	CA	Private NP	40	8	24	0	233	26	33.3%	85.5%
Holy Names University	CA	Private NP	16	16	17	156	0	0	84.4%	84.4%
Humboldt State University	CA	Public	170	49	65	243	0	54	58.4%	62.3%
John F. Kennedy University	CA	Private NP	0	0	52	346	2	0	100.0%	100.0%
La Sierra University	CA	Private NP	43	30	31	10	0	0	36.0%	36.0%
Loyola Marymount University	CA	Private NP	349	81	121	571	0	63	61.7%	63.7%
Mills College	CA	Private NP	87	12	21	81	0	101	50.7%	67.2%
Monterey Institute of International Studies	CA	Private NP	0	0	75	2	0	0	100.0%	100.0%
Mount Saint Mary's University	CA	Private NP	54	23	43	363	0	0	84.1%	84.1%
National University	CA	Private NP	0	0	312	780	0	0	100.0%	100.0%
Naval Postgraduate School	CA	Public	144	68	124	57	3	0	46.1%	46.5%
Notre Dame de Namur University	CA	Private NP	38	7	15	173	0	0	80.7%	80.7%
Point Loma Nazarene University	CA	Private NP	75	61	0	0	191	0	0.0%	58.4%
Saint Mary's College of California	CA	Private NP	154	45	33	223	6	0	56.3%	56.8%
San Francisco State University	CA	Public	521	214	113	765	0	316	54.4%	61.9%
San Jose State University	CA	Public	537	119	96	1025	0	199	63.1%	66.8%
Santa Clara University	CA	Private NP	290	83	142	365	0	0	57.6%	57.6%
Sonoma State University	CA	Public	199	26	28	284	0	23	58.1%	59.8%
University of Redlands	CA	Private NP	160	19	29	0	294	0	13.9%	64.3%
Woodbury University	CA	Private NP	0	0	86	254	0	0	100.0%	100.0%
Adams State University	CO	Public	70	35	13	116	10	0	55.1%	57.0%
Aspen University	CO	Private FP	0	0	0	46	0	0	100.0%	100.0%
Colorado Christian University	CO	Private NP	0	0	79	440	0	0	100.0%	100.0%
Colorado State University-Pueblo	CO	Public	99	21	55	197	0	33	67.7%	70.4%
Colorado Technical University-Greenwood Village	CO	Private FP	0	0	0	0	70	0	NA	100.0%
Colorado Technical University-Online	CO	Private FP	0	0	0	0	998	0	NA	100.0%
Jones International University	CO	Private FP	0	0	11	72	0	0	100.0%	100.0%
Naropa University	CO	Private NP	0	0	50	118	0	1	100.0%	100.0%
Regis University	CO	Private NP	61	34	177	583	1	0	88.9%	88.9%
University of Colorado Colorado Springs	CO	Public	156	83	211	295	0	19	67.9%	68.7%
Albertus Magnus College	CT	Private NP	9	0	35	230	0	0	96.7%	96.7%
Central Connecticut State University	CT	Public	314	112	25	501	0	17	55.3%	56.0%

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Eastern Connecticut State University	CT	Public	147	46	7	0	271	0	3.5%	59.0%
Fairfield University	CT	Private NP	176	47	25	0	260	0	10.1%	56.1%
Quinnipiac University	CT	Private NP	171	112	88	588	0	10	70.5%	70.8%
Rensselaer Hartford Graduate Center Inc	CT	Private NP	0	0	7	5	0	0	100.0%	100.0%
Sacred Heart University	CT	Private NP	93	59	111	470	0	0	79.3%	79.3%
Southern Connecticut State University	CT	Public	299	105	35	566	0	9	59.8%	60.2%
University of Bridgeport	CT	Private NP	57	28	38	0	339	0	30.9%	81.6%
University of Hartford	CT	Private NP	220	53	74	391	0	57	63.0%	65.7%
University of New Haven	CT	Private NP	100	68	95	379	0	43	73.8%	75.5%
University of Saint Joseph	CT	Private NP	50	53	29	4	205	0	24.3%	69.8%
Western Connecticut State University	CT	Public	150	56	6	0	367	18	2.8%	65.5%
Gallaudet University	DC	Private NP	113	55	11	0	8	0	6.1%	10.2%
Strayer University-District of Columbia	DC	Private FP	0	0	6	60	0	0	100.0%	100.0%
Trinity Washington University	DC	Private NP	19	22	22	237	6	0	86.3%	86.6%
University of the District of Columbia	DC	Public	139	55	59	315	8	0	65.8%	66.3%
Delaware State University	DE	Public	112	78	30	142	9	0	47.5%	48.8%
Argosy University-Tampa	FL	Private FP	0	0	7	63	0	0	100.0%	100.0%
Carlos Albizu University-Miami	FL	Private NP	0	0	22	79	0	0	100.0%	100.0%
Embry-Riddle Aeronautical University-Daytona Beach	FL	Private NP	118	64	101	47	0	0	44.8%	44.8%
Everest University-Brandon	FL	Private FP	0	0	0	0	128	0	NA	100.0%
Everest University-Pompano Beach	FL	Private FP	0	0	0	0	100	0	NA	100.0%
Florida Gulf Coast University	FL	Public	8	0	439	264	0	40	98.9%	98.9%
Florida Memorial University	FL	Private NP	31	35	11	28	0	0	37.1%	37.1%
Full Sail University	FL	Private FP	0	0	886	3	0	0	100.0%	100.0%
Hodges University	FL	Private NP	0	0	72	72	1	0	100.0%	100.0%
Jacksonville University	FL	Private NP	95	56	35	7	6	0	21.8%	24.1%
Palm Beach Atlantic University	FL	Private NP	0	0	162	9	128	0	100.0%	100.0%
Rollins College	FL	Private NP	126	44	49	0	0	0	22.4%	22.4%
Saint Leo University	FL	Private NP	39	61	65	1129	0	0	92.3%	92.3%
St Thomas University	FL	Private NP	20	3	81	0	45	0	77.9%	84.6%
Stetson University	FL	Private NP	168	61	36	155	0	0	45.5%	45.5%
The University of Tampa	FL	Private NP	156	67	59	0	372	0	20.9%	65.9%
University of North Florida	FL	Public	242	131	115	322	0	118	54.0%	59.8%
University of South Florida-Sarasota-Manatee	FL	Public	17	14	41	57	0	1	76.0%	76.2%
University of South Florida-St Petersburg	FL	Public	65	28	38	139	0	32	65.6%	69.2%
Warner University	FL	Private NP	0	0	43	84	1	0	100.0%	100.0%
Albany State University	GA	Public	69	65	41	20	57	0	31.3%	46.8%
American InterContinental University-Atlanta	GA	Private FP	0	0	0	0	39	0	NA	100.0%
Armstrong State University	GA	Public	114	62	89	0	179	0	33.6%	60.4%
Brenau University	GA	Private NP	0	0	112	214	0	0	100.0%	100.0%
Columbus State University	GA	Public	152	79	63	228	1	10	55.7%	56.7%
Georgia College and State University	GA	Public	187	80	59	64	3	0	31.5%	32.1%

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Georgia Southwestern State University	GA	Public	53	24	29	44	1	0	48.7%	49.0%
Kennesaw State University	GA	Public	345	164	216	696	5	56	64.2%	65.7%
Mercer University	GA	Private NP	223	87	105	6	241	0	26.4%	53.2%
Piedmont College	GA	Private NP	30	6	100	112	0	0	85.5%	85.5%
Shorter University-College of Adult & Professional Programs	GA	Private NP	1	23	2	32	0	0	58.6%	58.6%
South University-Savannah	GA	Private FP	0	0	42	83	0	0	100.0%	100.0%
Southern Polytechnic State University	GA	Public	78	85	60	95	1	0	48.7%	48.9%
University of West Georgia	GA	Public	176	102	162	97	1	0	48.2%	48.3%
Valdosta State University	GA	Public	224	146	109	140	15	7	40.2%	42.3%
University of Guam	GU	Public	68	37	31	140	0	0	62.0%	62.0%
Argosy University-Hawaii	HI	Private FP	0	0	8	52	0	0	100.0%	100.0%
Chaminade University of Honolulu	HI	Private NP	31	7	43	0	145	0	53.1%	83.2%
Hawaii Pacific University	HI	Private NP	4	0	177	231	0	0	99.0%	99.0%
University of Phoenix-Hawaii	HI	Private FP	0	0	27	157	0	0	100.0%	100.0%
Drake University	IA	Private NP	172	61	46	154	0	0	46.2%	46.2%
Graceland University-Lamoni	IA	Private NP	45	32	13	0	28	0	14.4%	34.7%
Kaplan University-Davenport Campus	IA	Private FP	0	0	205	2531	0	0	100.0%	100.0%
Maharishi University of Management	IA	Private NP	0	0	74	50	1	9	100.0%	100.0%
Saint Ambrose University	IA	Private NP	130	56	34	0	153	0	15.5%	50.1%
University of Dubuque	IA	Private NP	18	12	56	0	130	0	65.1%	86.1%
University of Northern Iowa	IA	Public	398	132	78	180	0	13	32.7%	33.8%
Upper Iowa University	IA	Private NP	25	42	3	0	532	0	4.3%	88.9%
Boise State University	ID	Public	373	118	189	522	0	98	59.2%	62.2%
Northwest Nazarene University	ID	Private NP	52	46	9	0	104	0	8.4%	53.6%
American InterContinental University-Online	IL	Private FP	0	0	0	0	492	0	NA	100.0%
Aurora University	IL	Private NP	55	35	45	359	0	0	81.8%	81.8%
Bradley University	IL	Private NP	221	68	52	235	0	0	49.8%	49.8%
Chicago State University	IL	Public	81	37	150	93	0	0	67.3%	67.3%
Columbia College-Chicago	IL	Private NP	231	57	85	926	0	36	77.8%	78.4%
Concordia University-Chicago	IL	Private NP	41	92	125	174	0	0	69.2%	69.2%
Dominican University	IL	Private NP	72	67	22	241	0	0	65.4%	65.4%
Eastern Illinois University	IL	Public	288	95	151	131	0	50	42.4%	46.4%
Elmhurst College	IL	Private NP	101	27	37	199	9	0	64.8%	65.7%
Governors State University	IL	Public	104	55	75	277	0	79	68.9%	73.1%
Lewis University	IL	Private NP	93	32	94	407	0	0	80.0%	80.0%
McKendree University	IL	Private NP	55	26	22	0	171	0	21.4%	70.4%
North Central College	IL	Private NP	76	32	30	138	0	0	60.9%	60.9%
North Park University	IL	Private NP	75	12	29	0	225	0	25.0%	74.5%
Northeastern Illinois University	IL	Public	147	91	109	251	0	0	60.2%	60.2%
Olivet Nazarene University	IL	Private NP	21	0	114	326	0	0	95.4%	95.4%
Quincy University	IL	Private NP	20	19	16	69	0	0	68.5%	68.5%
Robert Morris University Illinois	IL	Private NP	0	0	89	120	0	0	100.0%	100.0%



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Rockford University	IL	Private NP	29	38	8	104	5	0	62.6%	63.6%
Roosevelt University	IL	Private NP	143	56	46	484	0	0	72.7%	72.7%
Saint Xavier University	IL	Private NP	117	31	32	218	0	0	62.8%	62.8%
Southern Illinois University-Edwardsville	IL	Public	314	151	158	284	0	289	48.7%	61.1%
University of Illinois at Springfield	IL	Public	107	56	45	134	0	9	52.3%	53.6%
University of St Francis	IL	Private NP	38	29	34	11	228	0	40.2%	80.3%
Western Illinois University	IL	Public	365	124	144	72	0	81	30.6%	37.8%
Anderson University	IN	Private NP	63	40	21	0	10	5	16.9%	25.9%
Butler University	IN	Private NP	180	71	100	0	168	0	28.5%	51.6%
Calumet College of Saint Joseph	IN	Private NP	18	9	5	78	0	0	75.5%	75.5%
Indiana University-Northwest	IN	Public	63	44	54	210	0	0	71.2%	71.2%
Indiana University-Purdue University-Fort Wayne	IN	Public	183	55	24	7	464	50	11.5%	69.6%
Indiana University-South Bend	IN	Public	108	61	98	202	0	0	64.0%	64.0%
Indiana University-Southeast	IN	Public	81	47	76	0	286	0	37.3%	73.9%
Indiana Wesleyan University	IN	Private NP	0	0	252	0	1195	3	100.0%	100.0%
ITT Technical Institute-Indianapolis	IN	Private FP	0	0	11	388	0	0	100.0%	100.0%
Oakland City University	IN	Private NP	0	0	90	170	0	0	100.0%	100.0%
Purdue University-Calumet Campus	IN	Public	171	24	17	0	239	90	8.0%	64.0%
University of Evansville	IN	Private NP	109	43	27	105	0	0	46.5%	46.5%
University of Indianapolis	IN	Private NP	97	74	72	3	299	0	30.5%	68.6%
University of Saint Francis-Fort Wayne	IN	Private NP	41	38	51	146	1	0	71.4%	71.5%
University of Southern Indiana	IN	Public	117	96	117	265	0	0	64.2%	64.2%
Valparaiso University	IN	Private NP	144	73	77	141	0	17	50.1%	52.0%
Baker University	KS	Private NP	35	20	17	452	0	0	89.5%	89.5%
Emporia State University	KS	Public	153	53	50	22	0	106	25.9%	46.4%
Fort Hays State University	KS	Public	139	76	95	52	0	162	40.6%	59.0%
Friends University	KS	Private NP	20	52	2	0	157	0	2.7%	68.8%
Grantham University	KS	Private FP	0	0	0	0	44	0	NA	100.0%
MidAmerica Nazarene University	KS	Private NP	0	0	81	6	237	3	100.0%	100.0%
Newman University	KS	Private NP	29	59	0	0	136	0	0.0%	60.7%
Pittsburg State University	KS	Public	200	67	57	82	0	98	34.2%	47.0%
Southwestern College	KS	Private NP	24	12	3	0	198	0	7.7%	84.8%
University of Saint Mary	KS	Private NP	25	26	9	0	186	1	15.0%	79.4%
Washburn University	KS	Public	151	51	72	265	0	0	62.5%	62.5%
Bellarmine University	KY	Private NP	72	48	44	235	0	0	69.9%	69.9%
Campbellsville University	KY	Private NP	56	63	27	11	103	0	24.2%	54.2%
Eastern Kentucky University	KY	Public	425	186	113	468	0	58	48.7%	51.1%
Lindsey Wilson College	KY	Private NP	0	0	112	111	0	0	100.0%	100.0%
Morehead State University	KY	Public	221	56	82	98	0	0	39.4%	39.4%
Murray State University	KY	Public	211	129	108	164	0	45	44.4%	48.2%
Northern Kentucky University	KY	Public	293	120	194	3	407	1	32.3%	59.4%
Sullivan University	KY	Private FP	0	0	142	173	0	2	100.0%	100.0%
Thomas More College	KY	Private NP	56	15	6	51	0	0	44.5%	44.5%

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Union College	KY	Private NP	16	27	10	36	0	0	51.7%	51.7%
University of the Cumberlands	KY	Private NP	39	85	20	171	0	0	60.6%	60.6%
Western Kentucky University	KY	Public	398	193	183	419	0	179	50.5%	56.9%
Grambling State University	LA	Public	112	50	34	10	5	45	21.4%	36.7%
Louisiana State University-Shreveport	LA	Public	82	11	27	65	1	0	49.7%	50.0%
Loyola University New Orleans	LA	Private NP	135	73	68	122	0	0	47.7%	47.7%
McNeese State University	LA	Public	160	37	68	0	169	45	25.7%	58.9%
Nicholls State University	LA	Public	99	53	99	0	58	21	39.4%	53.9%
Northwestern State University of Louisiana	LA	Public	152	52	63	2	128	0	24.2%	48.6%
Our Lady of Holy Cross College	LA	Private NP	0	0	48	59	0	4	100.0%	100.0%
Southeastern Louisiana University	LA	Public	207	42	230	115	0	7	58.1%	58.6%
Southern University and A & M College	LA	Public	152	40	48	2	189	107	20.7%	64.3%
Southern University at New Orleans	LA	Public	41	56	6	35	30	0	29.7%	42.3%
University of Louisiana at Monroe	LA	Public	160	59	73	0	107	187	25.0%	62.6%
American International College	MA	Private NP	37	27	12	327	1	6	84.1%	84.4%
Anna Maria College	MA	Private NP	16	21	7	138	0	0	79.7%	79.7%
Assumption College	MA	Private NP	93	25	26	133	1	0	57.4%	57.6%
Bentley University	MA	Private NP	153	37	90	177	0	0	58.4%	58.4%
Bridgewater State University	MA	Public	213	102	17	0	478	0	5.1%	61.1%
Cambridge College	MA	Private NP	0	0	25	0	448	0	100.0%	100.0%
Curry College	MA	Private NP	1	0	72	331	0	0	99.8%	99.8%
Emerson College	MA	Private NP	94	43	60	259	0	26	70.0%	71.6%
Emmanuel College	MA	Private NP	41	22	30	138	0	0	72.7%	72.7%
Endicott College	MA	Private NP	0	0	91	270	2	0	100.0%	100.0%
Fitchburg State University	MA	Public	127	53	13	172	0	0	50.7%	50.7%
Framingham State University	MA	Public	98	65	23	0	173	0	12.4%	54.6%
Lesley University	MA	Private NP	0	0	154	34	0	0	100.0%	100.0%
Salem State University	MA	Public	251	79	20	3	404	0	6.5%	56.4%
Simmons College	MA	Private NP	101	40	73	446	0	38	78.6%	79.8%
Springfield College	MA	Private NP	115	28	47	0	146	156	24.7%	70.9%
Suffolk University	MA	Private NP	233	56	50	391	0	18	60.4%	61.4%
University of Massachusetts-Dartmouth	MA	Public	218	84	75	216	0	122	49.1%	57.8%
Western New England University	MA	Private NP	124	56	51	124	0	6	49.3%	50.1%
Westfield State University	MA	Public	146	77	7	292	0	0	57.3%	57.3%
Wheelock College	MA	Private NP	38	8	24	110	0	0	74.4%	74.4%
Worcester State University	MA	Public	132	56	18	0	306	0	8.7%	63.3%
Coppin State University	MD	Public	82	43	15	134	0	2	54.4%	54.7%
Frostburg State University	MD	Public	153	61	40	125	7	0	43.5%	44.6%
Hood College	MD	Private NP	62	28	11	149	0	0	64.0%	64.0%
Loyola University Maryland	MD	Private NP	185	97	81	196	1	0	49.6%	49.6%
Maryland University of Integrative Health	MD	Private NP	0	0	28	0	111	0	100.0%	100.0%
Mount St Mary's University	MD	Private NP	55	31	33	0	90	0	27.7%	58.9%
Notre Dame of Maryland University	MD	Private NP	36	32	61	143	0	0	75.0%	75.0%
Salisbury University	MD	Public	226	99	91	243	0	26	50.7%	52.6%

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Stevenson University	MD	Private NP	0	0	134	327	0	0	100.0%	100.0%
Towson University	MD	Public	364	224	310	773	0	54	64.8%	65.9%
University of Baltimore	MD	Public	101	69	38	221	0	0	60.4%	60.4%
University of Maryland Eastern Shore	MD	Public	99	60	60	145	0	43	56.3%	60.9%
University of Maryland-College Park	MD	Public	0	0	173	2426	0	189	100.0%	100.0%
Husson University	ME	Private NP	0	0	142	201	0	0	100.0%	100.0%
Saint Joseph's College of Maine	ME	Private NP	36	13	29	0	186	0	37.2%	81.4%
University of New England	ME	Private NP	84	33	119	200	0	0	73.2%	73.2%
University of Southern Maine	ME	Public	222	26	44	345	0	11	61.1%	61.7%
Aquinas College	MI	Private NP	58	28	4	144	0	0	63.2%	63.2%
Baker College Center for Graduate Studies	MI	Private NP	0	0	10	465	0	0	100.0%	100.0%
Cornerstone University	MI	Private NP	40	20	8	0	0	0	11.8%	11.8%
Davenport University	MI	Private NP	0	0	147	380	5	0	100.0%	100.0%
Eastern Michigan University	MI	Public	449	203	98	0	591	92	13.1%	54.5%
Ferris State University	MI	Public	324	138	134	453	0	0	56.0%	56.0%
Grand Valley State University	MI	Public	642	210	254	588	0	57	49.7%	51.3%
Kettering University	MI	Private NP	73	31	16	0	0	5	13.3%	16.8%
Lawrence Technological University	MI	Private NP	48	29	38	293	0	0	81.1%	81.1%
Madonna University	MI	Private NP	0	0	117	238	0	0	100.0%	100.0%
Marygrove College	MI	Private NP	36	19	4	7	151	0	16.7%	74.7%
Northern Michigan University	MI	Public	160	64	91	160	0	105	52.8%	61.4%
Saginaw Valley State University	MI	Public	157	111	40	459	8	0	65.1%	65.4%
Siena Heights University	MI	Private NP	0	0	88	2	181	1	100.0%	100.0%
Spring Arbor University	MI	Private NP	45	65	9	365	0	0	77.3%	77.3%
University of Detroit Mercy	MI	Private NP	181	80	61	0	387	0	18.9%	63.2%
University of Michigan-Dearborn	MI	Public	204	78	48	230	5	9	49.6%	50.9%
University of Michigan-Flint	MI	Public	110	88	121	257	0	3	65.6%	65.8%
Argosy University-Twin Cities	MN	Private FP	0	0	33	154	0	0	100.0%	100.0%
Augsburg College	MN	Private NP	98	36	39	189	0	0	63.0%	63.0%
Bemidji State University	MN	Public	73	47	23	111	0	14	52.8%	55.2%
Bethel University	MN	Private NP	142	31	24	313	0	0	66.1%	66.1%
Concordia University-Saint Paul	MN	Private NP	19	31	27	303	0	0	86.8%	86.8%
Hamline University	MN	Private NP	112	35	37	196	0	0	61.3%	61.3%
Metropolitan State University	MN	Public	82	39	8	447	0	0	79.0%	79.0%
Minnesota School of Business-Richfield	MN	Private FP	0	0	24	80	0	0	100.0%	100.0%
Minnesota State University Moorhead	MN	Public	162	36	31	138	0	3	46.0%	46.5%
Minnesota State University-Mankato	MN	Public	286	115	57	301	0	136	47.2%	55.2%
Saint Cloud State University	MN	Public	312	48	79	280	0	19	49.9%	51.2%
Southwest Minnesota State University	MN	Public	73	15	14	109	0	0	58.3%	58.3%
St Catherine University	MN	Private NP	99	38	155	202	0	0	72.3%	72.3%
The College of Saint Scholastica	MN	Private NP	67	40	92	226	0	0	74.8%	74.8%
University of Minnesota-Duluth	MN	Public	260	83	164	97	12	184	43.2%	57.1%
Winona State University	MN	Public	179	74	65	193	0	21	50.5%	52.4%
Avila University	MO	Private NP	43	24	4	153	0	3	70.1%	70.5%

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Columbia College	MO	Private NP	35	23	11	0	746	0	15.9%	92.9%
Drury University	MO	Private NP	88	33	20	4	371	0	16.6%	76.6%
Fontbonne University	MO	Private NP	34	16	18	153	0	20	77.4%	79.3%
Lincoln University	MO	Public	63	23	30	79	0	0	55.9%	55.9%
Lindenwood University	MO	Private NP	0	0	303	0	1428	0	100.0%	100.0%
Missouri Baptist University	MO	Private NP	0	0	71	217	0	0	100.0%	100.0%
Missouri State University-Springfield	MO	Public	438	107	185	394	0	166	51.5%	57.8%
Northwest Missouri State University	MO	Public	93	80	70	37	0	87	38.2%	52.9%
Park University	MO	Private NP	51	45	35	1	811	0	27.3%	89.8%
Rockhurst University	MO	Private NP	70	28	29	117	0	0	59.8%	59.8%
Southeast Missouri State University	MO	Public	197	72	128	0	0	116	32.2%	47.6%
Southwest Baptist University	MO	Private NP	71	23	32	0	148	0	25.4%	65.7%
Truman State University	MO	Public	220	33	67	51	0	43	31.8%	38.9%
University of Central Missouri	MO	Public	234	92	158	0	192	52	32.6%	55.2%
Webster University	MO	Private NP	147	54	20	0	1425	0	9.0%	87.8%
William Woods University	MO	Private NP	11	32	16	228	0	0	85.0%	85.0%
Alcorn State University	MS	Public	70	31	64	53	0	3	53.7%	54.3%
Belhaven University	MS	Private NP	40	27	24	0	135	1	26.4%	70.5%
Delta State University	MS	Public	63	63	47	66	0	0	47.3%	47.3%
Mississippi College	MS	Private NP	77	63	74	231	0	2	68.5%	68.7%
Mississippi University for Women	MS	Public	54	35	49	76	0	0	58.4%	58.4%
Mississippi Valley State University	MS	Public	67	27	21	37	0	0	38.2%	38.2%
William Carey University	MS	Private NP	15	128	0	126	0	0	46.8%	46.8%
Montana State University-Billings	MT	Public	81	52	41	151	0	18	59.1%	61.2%
Appalachian State University	NC	Public	492	204	224	351	0	175	45.2%	51.9%
Campbell University	NC	Private NP	49	177	13	277	0	4	56.2%	56.5%
Elon University	NC	Private NP	209	85	108	156	0	0	47.3%	47.3%
Fayetteville State University	NC	Public	145	79	21	1	74	0	8.9%	30.0%
Gardner-Webb University	NC	Private NP	72	34	60	0	143	0	36.1%	65.7%
Montreat College	NC	Private NP	26	6	2	0	0	0	5.9%	5.9%
North Carolina Central University	NC	Public	166	108	108	158	0	0	49.3%	49.3%
Pfeiffer University	NC	Private NP	0	0	78	63	0	0	100.0%	100.0%
Queens University of Charlotte	NC	Private NP	63	22	40	128	0	0	66.4%	66.4%
University of North Carolina at Pembroke	NC	Public	135	87	88	102	1	25	46.1%	49.3%
University of North Carolina Wilmington	NC	Public	363	143	120	294	2	322	45.0%	59.3%
Western Carolina University	NC	Public	205	128	120	217	0	134	50.3%	58.6%
Wingate University	NC	Private NP	0	0	162	0	119	0	100.0%	100.0%
Winston-Salem State University	NC	Public	165	63	76	2	121	5	25.5%	47.2%
Minot State University	ND	Public	96	37	59	93	0	0	53.3%	53.3%
University of Mary	ND	Private NP	0	0	94	312	0	0	100.0%	100.0%
Bellevue University	NE	Private NP	0	0	91	344	0	0	100.0%	100.0%
College of Saint Mary	NE	Private NP	0	0	54	2	0	0	100.0%	100.0%
Concordia University-Nebraska	NE	Private NP	0	0	64	8	132	2	100.0%	100.0%
Creighton University	NE	Private NP	291	98	110	265	0	0	49.1%	49.1%

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Doane College-Lincoln Grand Island and Master	NE	Private NP	0	0	7	121	0	0	100.0%	100.0%
Peru State College	NE	Public	25	16	14	0	56	0	25.5%	63.1%
University of Nebraska at Kearney	NE	Public	161	95	75	110	0	18	42.0%	44.2%
Wayne State College	NE	Public	85	26	16	93	0	12	49.5%	52.2%
Antioch University-New England	NH	Private NP	0	0	47	65	0	0	100.0%	100.0%
Franklin Pierce University	NH	Private NP	0	0	92	242	0	24	100.0%	100.0%
Keene State College	NH	Public	153	52	18	211	0	0	52.8%	52.8%
New England College	NH	Private NP	0	0	56	112	0	0	100.0%	100.0%
Plymouth State University	NH	Public	135	43	26	209	0	24	56.9%	59.3%
Rivier University	NH	Private NP	22	12	36	129	0	0	82.9%	82.9%
Southern New Hampshire University	NH	Private NP	0	0	114	0	2273	0	100.0%	100.0%
Caldwell University	NJ	Private NP	55	23	6	0	190	14	7.1%	72.9%
Centenary College	NJ	Private NP	12	13	54	0	131	0	68.4%	88.1%
College of Saint Elizabeth	NJ	Private NP	26	12	14	106	0	0	75.9%	75.9%
Fairleigh Dickinson University-College at Florham	NJ	Private NP	71	46	31	207	0	0	67.0%	67.0%
Fairleigh Dickinson University-Metropolitan Campus	NJ	Private NP	82	39	45	526	0	0	82.5%	82.5%
Felician College	NJ	Private NP	0	0	86	95	5	0	100.0%	100.0%
Georgian Court University	NJ	Private NP	59	35	2	138	2	0	59.8%	60.2%
Kean University	NJ	Public	234	53	64	1020	0	13	79.1%	79.3%
Monmouth University	NJ	Private NP	137	55	93	319	0	0	68.2%	68.2%
Montclair State University	NJ	Public	421	118	78	1121	0	20	69.0%	69.3%
New Jersey City University	NJ	Public	197	50	11	0	523	0	4.3%	68.4%
Ramapo College of New Jersey	NJ	Public	166	42	9	0	213	0	4.1%	51.6%
Rider University	NJ	Private NP	192	49	8	305	0	0	56.5%	56.5%
Rowan University	NJ	Public	257	137	0	916	7	0	69.9%	70.1%
Rutgers University-Camden	NJ	Public	149	87	61	306	0	43	60.9%	63.5%
Saint Peter's University	NJ	Private NP	77	22	14	212	0	0	69.5%	69.5%
Stockton University	NJ	Public	220	68	16	291	0	0	51.6%	51.6%
The College of New Jersey	NJ	Public	274	56	23	464	3	0	59.6%	59.8%
William Paterson University of New Jersey	NJ	Public	304	87	13	14	821	0	6.5%	68.4%
Eastern New Mexico University-Main Campus	NM	Public	71	47	38	125	0	37	58.0%	62.9%
New Mexico Highlands University	NM	Public	58	34	48	14	133	91	40.3%	75.7%
New Mexico Institute of Mining and Technology	NM	Public	77	28	15	57	1	83	40.7%	59.8%
University of Phoenix-New Mexico	NM	Private FP	0	0	34	196	0	0	100.0%	100.0%
Western New Mexico University	NM	Public	44	46	15	142	0	0	63.6%	63.6%
Sierra Nevada College	NV	Private NP	0	0	39	108	0	0	100.0%	100.0%
Alfred University	NY	Private NP	104	33	16	31	0	56	25.5%	42.9%
Canisius College	NY	Private NP	147	35	7	217	0	0	55.2%	55.2%
College of Mount Saint Vincent	NY	Private NP	49	19	10	107	0	0	63.2%	63.2%
College of Staten Island CUNY	NY	Public	243	122	16	728	0	38	67.1%	68.2%

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CUNY Bernard M Baruch College	NY	Public	352	141	31	649	0	0	58.0%	58.0%
CUNY Brooklyn College	NY	Public	385	138	44	694	0	64	58.5%	60.5%
CUNY City College	NY	Public	424	171	27	945	0	89	62.0%	64.1%
CUNY Hunter College	NY	Public	499	138	96	1431	0	66	70.6%	71.4%
CUNY John Jay College of Criminal Justice	NY	Public	278	115	21	764	0	25	66.6%	67.3%
CUNY Lehman College	NY	Public	237	122	19	437	0	1	56.0%	56.0%
CUNY Queens College	NY	Public	431	148	27	895	0	58	61.4%	62.9%
Daemen College	NY	Private NP	58	47	33	142	0	0	62.5%	62.5%
Dominican College of Blauvelt	NY	Private NP	32	18	26	155	0	0	78.4%	78.4%
Dowling College	NY	Private NP	61	10	4	243	0	0	77.7%	77.7%
D'Youville College	NY	Private NP	52	59	79	120	0	0	64.2%	64.2%
Excelsior College	NY	Private NP	0	0	0	0	981	0	NA	100.0%
Fashion Institute of Technology	NY	Public	205	27	0	0	738	0	0.0%	76.1%
Iona College	NY	Private NP	117	33	23	179	0	0	57.4%	57.4%
Ithaca College	NY	Private NP	256	107	142	225	0	67	50.3%	54.5%
Keuka College	NY	Private NP	35	46	9	2	225	0	12.0%	74.4%
Le Moyne College	NY	Private NP	113	21	15	189	0	0	60.4%	60.4%
LIU Brooklyn	NY	Private NP	157	59	70	483	0	204	71.9%	77.8%
LIU Post	NY	Private NP	189	51	18	412	0	23	64.2%	65.4%
Manhattan College	NY	Private NP	130	65	25	233	0	0	57.0%	57.0%
Manhattanville College	NY	Private NP	60	31	14	207	0	0	70.8%	70.8%
Marist College	NY	Private NP	101	50	81	341	0	0	73.6%	73.6%
Medaille College	NY	Private NP	30	7	39	266	0	0	89.2%	89.2%
Mercy College	NY	Private NP	49	34	113	609	0	0	89.7%	89.7%
Metropolitan College of New York	NY	Private NP	0	0	24	235	0	0	100.0%	100.0%
Molloy College	NY	Private NP	124	59	0	535	0	0	74.5%	74.5%
Monroe College	NY	Private FP	0	0	327	169	0	0	100.0%	100.0%
Mount Saint Mary College	NY	Private NP	53	29	1	175	0	0	68.2%	68.2%
Nazareth College	NY	Private NP	111	42	27	273	0	0	66.2%	66.2%
New York Institute of Technology	NY	Private NP	157	62	9	575	0	0	72.7%	72.7%
Niagara University	NY	Private NP	98	42	17	0	253	0	10.8%	65.9%
Nyack College	NY	Private NP	37	56	14	156	0	0	64.6%	64.6%
Roberts Wesleyan College	NY	Private NP	54	32	9	7	0	0	15.7%	15.7%
Rochester Institute of Technology	NY	Private NP	542	174	283	500	0	180	52.2%	57.4%
Saint Joseph's College-New York	NY	Private NP	75	102	0	0	414	0	0.0%	70.1%
St Bonaventure University	NY	Private NP	89	23	34	76	0	1	49.5%	49.8%
St. Thomas Aquinas College	NY	Private NP	31	19	5	105	0	0	68.8%	68.8%
State University of New York at New Paltz	NY	Public	187	113	59	299	0	67	54.4%	58.6%
SUNY at Fredonia	NY	Public	170	57	32	202	0	25	50.8%	53.3%
SUNY Buffalo State	NY	Public	270	76	46	444	3	26	58.6%	60.0%
SUNY College at Brockport	NY	Public	189	98	43	265	0	42	51.8%	54.9%
SUNY College at Cortland	NY	Public	177	70	54	290	0	14	58.2%	59.2%
SUNY College at Geneseo	NY	Public	176	30	50	91	0	0	40.6%	40.6%
SUNY College at Oswego	NY	Public	179	100	63	227	1	51	51.0%	55.1%

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SUNY College at Plattsburgh	NY	Public	172	63	51	196	0	11	51.2%	52.3%
SUNY College at Potsdam	NY	Public	180	46	24	101	0	6	35.6%	36.7%
SUNY Empire State College	NY	Public	97	96	10	903	0	0	82.5%	82.5%
SUNY Institute of Technology at Utica-Rome	NY	Public	75	33	18	118	0	0	55.7%	55.7%
SUNY Oneonta	NY	Public	150	76	48	183	0	19	50.5%	52.5%
The College of New Rochelle	NY	Private NP	55	12	31	340	0	0	84.7%	84.7%
The College of Saint Rose	NY	Private NP	140	56	11	148	0	0	44.8%	44.8%
The Sage Colleges	NY	Private NP	53	41	59	6	10	0	40.9%	44.4%
Touro College	NY	Private NP	40	3	391	756	11	0	96.4%	96.4%
Union Graduate College	NY	Private NP	9	2	10	54	0	0	85.3%	85.3%
Utica College	NY	Private NP	73	42	28	269	0	0	72.1%	72.1%
Wagner College	NY	Private NP	66	21	11	0	178	0	11.2%	68.5%
Antioch University-Midwest	OH	Private NP	0	0	15	30	0	0	100.0%	100.0%
Baldwin Wallace University	OH	Private NP	120	39	24	208	4	0	59.3%	59.7%
Capital University	OH	Private NP	105	20	46	225	0	0	68.4%	68.4%
Franciscan University of Steubenville	OH	Private NP	72	26	19	0	98	0	16.2%	54.4%
Heidelberg University	OH	Private NP	28	14	20	64	0	1	66.7%	66.9%
John Carroll University	OH	Private NP	142	34	14	0	209	28	7.4%	58.8%
Lake Erie College	OH	Private NP	22	11	11	0	72	0	25.0%	71.6%
Lourdes University	OH	Private NP	0	0	78	120	0	0	100.0%	100.0%
Malone University	OH	Private NP	58	24	13	103	0	0	58.6%	58.6%
Mount Saint Joseph University	OH	Private NP	49	24	38	0	138	0	34.2%	70.7%
Mount Vernon Nazarene University	OH	Private NP	0	0	67	14	208	0	100.0%	100.0%
Muskingum University	OH	Private NP	54	13	28	87	0	2	63.2%	63.6%
Ohio Dominican University	OH	Private NP	41	15	15	0	180	0	21.1%	77.7%
Otterbein University	OH	Private NP	114	36	37	159	0	0	56.6%	56.6%
The University of Findlay	OH	Private NP	101	50	62	62	0	31	45.1%	50.7%
Tiffin University	OH	Private NP	0	0	80	215	0	0	100.0%	100.0%
University of Phoenix-Ohio	OH	Private FP	0	0	22	87	0	0	100.0%	100.0%
University of Rio Grande	OH	Private NP	50	17	17	91	0	0	61.7%	61.7%
Ursuline College	OH	Private NP	35	7	30	125	0	0	78.7%	78.7%
Walsh University	OH	Private NP	61	39	32	0	0	0	24.2%	24.2%
Xavier University	OH	Private NP	188	63	101	337	0	6	63.6%	63.9%
Youngstown State University	OH	Public	263	113	50	0	565	82	11.7%	65.0%
Cameron University	OK	Public	81	49	53	112	0	12	55.9%	57.7%
East Central University	OK	Public	72	35	61	0	114	7	36.3%	63.0%
Langston University	OK	Public	34	16	85	0	4	7	63.0%	65.8%
Northeastern State University	OK	Public	131	105	91	178	0	32	53.3%	56.1%
Northwestern Oklahoma State University	OK	Public	30	23	36	0	81	0	40.4%	68.8%
Oklahoma Christian University	OK	Private NP	52	37	7	0	108	0	7.3%	56.4%
Oklahoma City University	OK	Private NP	93	43	72	135	3	0	60.3%	60.7%
Oral Roberts University	OK	Private NP	50	88	23	108	0	13	48.7%	51.1%
Southeastern Oklahoma State University	OK	Public	90	25	15	0	96	1	11.5%	49.3%
Southern Nazarene University	OK	Private NP	0	0	75	5	342	0	100.0%	100.0%

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Southwestern Oklahoma State University	OK	Public	87	43	83	0	84	0	39.0%	56.2%
University of Central Oklahoma	OK	Public	284	132	86	0	446	76	17.1%	59.4%
Concordia University-Portland	OR	Private NP	0	0	76	586	0	0	100.0%	100.0%
Eastern Oregon University	OR	Public	55	26	22	4	0	1	24.3%	25.0%
George Fox University	OR	Private NP	67	75	46	254	0	1	67.9%	67.9%
Marylhurst University	OR	Private NP	0	0	43	175	0	0	100.0%	100.0%
Pacific University	OR	Private NP	132	66	85	114	15	3	50.1%	52.3%
Southern Oregon University	OR	Public	129	26	54	111	0	9	51.6%	52.9%
University of Phoenix-Oregon	OR	Private FP	0	0	17	97	0	0	100.0%	100.0%
University of Portland	OR	Private NP	125	54	49	185	10	0	56.7%	57.7%
Western Oregon University	OR	Public	130	32	67	181	1	21	60.5%	62.5%
Alvernia University	PA	Private NP	51	22	32	0	223	0	30.5%	77.7%
Arcadia University	PA	Private NP	74	28	58	360	0	0	80.4%	80.4%
Bloomsburg University of Pennsylvania	PA	Public	242	104	77	79	0	0	31.1%	31.1%
Cabrini College	PA	Private NP	37	20	19	143	0	0	74.0%	74.0%
Cairn University-Langhorne	PA	Private NP	0	0	40	56	0	0	100.0%	100.0%
California University of Pennsylvania	PA	Public	190	44	37	128	0	0	41.4%	41.4%
Carlow University	PA	Private NP	48	13	40	0	153	6	39.6%	76.5%
Chatham University	PA	Private NP	11	0	99	0	209	0	90.0%	96.6%
Chestnut Hill College	PA	Private NP	21	34	16	204	0	0	80.0%	80.0%
Cheyney University of Pennsylvania	PA	Public	35	8	3	45	0	0	52.7%	52.7%
Clarion University of Pennsylvania	PA	Public	166	26	21	85	0	0	35.6%	35.6%
DeSales University	PA	Private NP	36	57	25	231	0	0	73.4%	73.4%
East Stroudsburg University of Pennsylvania	PA	Public	186	27	43	71	0	0	34.9%	34.9%
Eastern University	PA	Private NP	66	34	50	378	0	8	81.1%	81.3%
Edinboro University of Pennsylvania	PA	Public	212	41	40	50	0	0	26.2%	26.2%
Gannon University	PA	Private NP	97	48	62	164	0	6	60.9%	61.5%
Gratz College	PA	Private NP	2	3	0	13	0	0	72.2%	72.2%
Gwynedd Mercy University	PA	Private NP	23	7	47	241	0	0	90.6%	90.6%
Holy Family University	PA	Private NP	0	0	75	280	0	0	100.0%	100.0%
King's College	PA	Private NP	71	20	46	89	0	0	59.7%	59.7%
Kutztown University of Pennsylvania	PA	Public	270	81	58	23	0	4	18.8%	19.5%
La Salle University	PA	Private NP	132	51	51	338	0	0	68.0%	68.0%
Lock Haven University	PA	Public	174	26	11	20	0	0	13.4%	13.4%
Mansfield University of Pennsylvania	PA	Public	93	25	5	72	0	0	39.5%	39.5%
Marywood University	PA	Private NP	66	55	41	256	0	0	71.1%	71.1%
Mercyhurst University	PA	Private NP	74	41	52	112	0	0	58.8%	58.8%
Millersville University of Pennsylvania	PA	Public	234	46	8	161	0	0	37.6%	37.6%
Misericordia University	PA	Private NP	57	23	41	0	192	0	33.9%	74.4%
Neumann University	PA	Private NP	0	0	102	190	0	0	100.0%	100.0%
Pennsylvania State University-Penn State Erie-Behrend College	PA	Public	84	47	118	60	7	3	57.6%	58.9%
Pennsylvania State University-Penn State Great Valley	PA	Public	18	4	12	1	1	1	37.1%	40.5%



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Pennsylvania State University-Penn State Harrisburg	PA	Public	107	31	93	130	6	36	61.8%	65.8%
Philadelphia University	PA	Private NP	47	13	63	0	408	0	51.2%	88.7%
Point Park University	PA	Private NP	94	32	4	434	10	0	77.7%	78.0%
Robert Morris University	PA	Private NP	142	60	12	0	268	0	5.6%	58.1%
Rosemont College	PA	Private NP	12	3	11	90	0	0	87.1%	87.1%
Saint Francis University	PA	Private NP	38	41	52	0	105	0	39.7%	66.5%
Saint Joseph's University	PA	Private NP	187	69	41	0	383	67	13.8%	65.7%
Shippensburg University of Pennsylvania	PA	Public	244	42	28	116	0	0	33.5%	33.5%
Slippery Rock University of Pennsylvania	PA	Public	255	52	26	56	0	0	21.1%	21.1%
The Lincoln University	PA	Public	57	31	8	0	75	0	8.3%	48.5%
University of Scranton	PA	Private NP	192	50	45	151	0	55	44.7%	50.9%
Villanova University	PA	Private NP	376	100	168	434	0	77	55.8%	58.8%
Waynesburg University	PA	Private NP	29	29	19	192	0	0	78.4%	78.4%
West Chester University of Pennsylvania	PA	Public	371	188	96	260	0	0	38.9%	38.9%
Wilkes University	PA	Private NP	105	43	24	142	0	0	52.9%	52.9%
York College Pennsylvania	PA	Private NP	103	50	19	325	0	0	69.2%	69.2%
Caribbean University-Bayamon	PR	Private NP	0	0	37	139	9	0	100.0%	100.0%
Caribbean University-Carolina	PR	Private NP	0	0	15	69	0	0	100.0%	100.0%
Caribbean University-Ponce	PR	Private NP	0	0	27	106	0	0	100.0%	100.0%
Caribbean University-Vega Baja	PR	Private NP	0	0	20	48	0	0	100.0%	100.0%
Columbia Central University-Caguas	PR	Private FP	0	0	21	120	0	0	100.0%	100.0%
Inter American University of Puerto Rico-Aguadilla	PR	Private NP	63	8	8	0	209	0	10.1%	75.3%
Inter American University of Puerto Rico-Arecibo	PR	Private NP	55	22	8	0	209	0	9.4%	73.8%
Inter American University of Puerto Rico-San German	PR	Private NP	81	27	4	0	225	0	3.6%	68.0%
Pontifical Catholic University of Puerto Rico-Arecibo	PR	Private NP	0	0	20	44	0	0	100.0%	100.0%
Universidad Central de Bayamon	PR	Private NP	0	30	9	0	130	0	23.1%	82.2%
Universidad Del Este	PR	Private NP	19	0	112	0	564	0	85.5%	97.3%
Universidad del Sagrado Corazon	PR	Private NP	94	8	0	270	0	0	72.6%	72.6%
Universidad Metropolitana	PR	Private NP	25	0	171	0	479	0	87.2%	96.3%
Bryant University	RI	Private NP	109	14	43	109	0	0	55.3%	55.3%
Johnson & Wales University-Providence	RI	Private NP	0	0	289	0	311	0	100.0%	100.0%
Providence College	RI	Private NP	183	75	39	162	0	0	43.8%	43.8%
Rhode Island College	RI	Public	244	53	31	0	394	17	9.5%	59.8%
Roger Williams University	RI	Private NP	166	39	2	282	0	0	58.1%	58.1%
Salve Regina University	RI	Private NP	55	33	31	0	158	0	26.1%	68.2%
Charleston Southern University	SC	Private NP	29	72	59	118	0	0	63.7%	63.7%
Citadel Military College of South Carolina	SC	Public	120	48	20	97	0	0	41.1%	41.1%
Coastal Carolina University	SC	Public	182	120	113	0	218	45	27.2%	55.5%
College of Charleston	SC	Public	312	134	96	366	0	33	50.9%	52.6%
Columbia College	SC	Private NP	43	10	18	68	0	0	61.9%	61.9%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Columbia International University	SC	Private NP	0	0	48	4	40	0	100.0%	100.0%
Converse College	SC	Private NP	60	22	2	2	0	0	4.7%	4.7%
Francis Marion University	SC	Public	125	47	36	70	0	0	38.1%	38.1%
South University-Columbia	SC	Private FP	0	0	35	76	0	0	100.0%	100.0%
Southern Wesleyan University	SC	Private NP	12	36	5	0	74	0	9.4%	62.2%
Winthrop University	SC	Public	174	61	52	236	0	33	55.1%	57.7%
Black Hills State University	SD	Public	60	29	31	14	87	8	33.6%	61.1%
Dakota State University	SD	Public	38	29	33	33	0	1	49.6%	50.0%
National American University-Rapid City	SD	Private FP	0	0	11	302	0	0	100.0%	100.0%
Austin Peay State University	TN	Public	200	125	37	0	245	0	10.2%	46.5%
Belmont University	TN	Private NP	170	125	71	413	0	10	62.1%	62.6%
Bethel University	TN	Private NP	37	26	60	4	371	0	50.4%	87.3%
Christian Brothers University	TN	Private NP	56	23	24	0	82	0	23.3%	57.3%
Cumberland University	TN	Private NP	0	0	56	103	0	1	100.0%	100.0%
Freed-Hardeman University	TN	Private NP	50	33	6	3	39	0	9.8%	36.6%
King University	TN	Private NP	0	0	114	0	125	0	100.0%	100.0%
Lee University	TN	Private NP	97	54	14	0	296	0	8.5%	67.2%
Lincoln Memorial University	TN	Private NP	1	11	111	80	0	0	94.1%	94.1%
Lipscomb University	TN	Private NP	66	120	17	0	288	4	8.4%	62.4%
Tennessee Technological University	TN	Public	247	96	71	0	266	119	17.1%	57.1%
The University of Tennessee-Chattanooga	TN	Public	230	107	131	276	0	52	54.7%	57.7%
The University of Tennessee-Martin	TN	Public	161	74	53	155	0	0	47.0%	47.0%
Tusculum College	TN	Private NP	1	0	88	0	100	0	98.9%	99.5%
Union University	TN	Private NP	104	119	16	239	0	0	53.3%	53.3%
Abilene Christian University	TX	Private NP	135	69	50	38	0	54	30.1%	41.0%
Amberton University	TX	Private NP	0	0	16	40	0	0	100.0%	100.0%
Angelo State University	TX	Public	122	70	73	85	0	9	45.1%	46.5%
Concordia University-Texas	TX	Private NP	13	57	3	0	229	0	4.1%	76.8%
Dallas Baptist University	TX	Private NP	0	0	122	0	12	0	100.0%	100.0%
Hardin-Simmons University	TX	Private NP	107	24	10	67	0	0	37.0%	37.0%
Houston Baptist University	TX	Private NP	0	0	134	89	0	0	100.0%	100.0%
LeTourneau University	TX	Private NP	47	35	11	111	12	12	59.8%	64.0%
Lubbock Christian University	TX	Private NP	56	34	6	84	0	0	50.0%	50.0%
Midwestern State University	TX	Public	111	60	56	80	0	7	44.3%	45.5%
Prairie View A & M University	TX	Public	132	65	152	78	47	22	53.9%	60.3%
Saint Edward's University	TX	Private NP	74	113	31	252	0	0	60.2%	60.2%
Southwestern Assemblies of God University	TX	Private NP	0	0	68	56	0	0	100.0%	100.0%
St Mary's University	TX	Private NP	135	32	36	156	0	0	53.5%	53.5%
Stephen F Austin State University	TX	Public	275	138	134	129	0	62	38.9%	44.0%
Sul Ross State University	TX	Public	62	26	30	64	0	45	51.6%	61.2%
Tarleton State University	TX	Public	132	125	141	308	0	28	63.6%	65.0%
Texas A & M International University	TX	Public	69	58	72	113	0	0	59.3%	59.3%
Texas A & M University-Texarkana	TX	Public	29	11	42	51	0	2	69.9%	70.4%
Texas State University	TX	Public	536	191	464	482	1	695	56.5%	69.3%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Texas Wesleyan University	TX	Private NP	85	32	19	93	0	0	48.9%	48.9%
The University of Texas at Brownsville	TX	Public	142	54	213	111	86	0	62.3%	67.7%
The University of Texas at Tyler	TX	Public	118	102	103	99	21	222	47.9%	66.9%
The University of Texas of the Permian Basin	TX	Public	48	21	53	90	0	3	67.5%	67.9%
The University of Texas-Pan American	TX	Public	339	149	193	53	0	159	33.5%	45.4%
Trinity University	TX	Private NP	165	50	19	68	0	22	28.8%	33.6%
University of Dallas	TX	Private NP	79	27	31	94	0	0	54.1%	54.1%
University of Houston-Clear Lake	TX	Public	153	76	45	208	10	155	52.5%	64.6%
University of Houston-Victoria	TX	Public	53	41	24	83	25	0	53.2%	58.4%
University of Mary Hardin-Baylor	TX	Private NP	55	58	44	0	115	0	28.0%	58.5%
University of St Thomas	TX	Private NP	77	44	60	0	121	0	33.1%	59.9%
University of the Incarnate Word	TX	Private NP	129	98	83	441	0	0	69.8%	69.8%
Wayland Baptist University	TX	Private NP	0	0	133	0	403	0	100.0%	100.0%
West Texas A & M University	TX	Public	115	76	96	86	0	8	48.8%	49.9%
Southern Utah University	UT	Public	127	76	83	77	14	3	44.1%	46.6%
University of Phoenix-Utah	UT	Private FP	0	0	53	137	0	0	100.0%	100.0%
Weber State University	UT	Public	287	157	88	8	425	0	17.8%	54.0%
Western Governors University	UT	Private NP	0	0	1292	573	0	0	100.0%	100.0%
Westminster College	UT	Private NP	0	0	160	0	226	0	100.0%	100.0%
Averett University-Non-Traditional Programs	VA	Private NP	7	2	0	0	117	0	0.0%	92.9%
Christopher Newport University	VA	Public	124	51	99	165	0	4	60.1%	60.5%
Hampton University	VA	Private NP	75	29	167	0	128	0	61.6%	73.9%
James Madison University	VA	Public	507	267	219	393	0	66	44.2%	46.7%
Liberty University	VA	Private NP	5	11	1723	1073	0	75	99.4%	99.4%
Longwood University	VA	Public	114	85	42	0	61	4	17.4%	35.0%
Lynchburg College	VA	Private NP	101	42	47	0	0	0	24.7%	24.7%
Mary Baldwin College	VA	Private NP	48	20	18	203	0	7	76.5%	77.0%
Marymount University	VA	Private NP	90	45	23	254	0	32	67.2%	69.6%
Norfolk State University	VA	Public	121	69	76	0	84	4	28.6%	46.3%
Radford University	VA	Public	261	103	80	226	0	72	45.7%	50.9%
Shenandoah University	VA	Private NP	0	0	250	186	0	31	100.0%	100.0%
Stratford University	VA	Private FP	0	0	100	404	0	0	100.0%	100.0%
University of Mary Washington	VA	Public	158	61	31	137	0	1	43.4%	43.6%
Virginia State University	VA	Public	135	102	58	163	5	0	48.3%	48.8%
College of St Joseph	VT	Private NP	0	0	11	0	32	0	100.0%	100.0%
Goddard College	VT	Private NP	0	0	15	79	0	0	100.0%	100.0%
Johnson State College	VT	Public	30	11	2	0	133	0	4.7%	76.7%
Norwich University	VT	Private NP	80	43	34	187	0	0	64.2%	64.2%
SIT Graduate Institute	VT	Private NP	0	0	22	0	20	0	100.0%	100.0%
Antioch University-Seattle	WA	Private NP	0	0	40	61	3	0	100.0%	100.0%
Argosy University-Seattle	WA	Private FP	0	0	2	41	0	0	100.0%	100.0%
Central Washington University	WA	Public	268	99	98	208	0	45	45.5%	48.9%
City University of Seattle	WA	Private NP	0	0	33	0	536	0	100.0%	100.0%

			Faculty				Non-Faculty		Contingency	
MASTERS DEGREE UNIVERSITY	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Eastern Washington University	WA	Public	236	92	149	255	0	108	55.2%	61.0%
Gonzaga University	WA	Private NP	221	93	116	289	0	0	56.3%	56.3%
Heritage University	WA	Private NP	0	0	74	111	0	0	100.0%	100.0%
Pacific Lutheran University	WA	Private NP	146	57	38	127	0	0	44.8%	44.8%
Saint Martin's University	WA	Private NP	56	20	9	136	0	0	65.6%	65.6%
Seattle Pacific University	WA	Private NP	118	47	41	178	0	0	57.0%	57.0%
Seattle University	WA	Private NP	241	80	179	241	0	0	56.7%	56.7%
The Evergreen State College	WA	Public	0	0	160	64	0	0	100.0%	100.0%
University of Washington-Bothell Campus	WA	Public	57	56	79	117	0	0	63.4%	63.4%
University of Washington-Tacoma Campus	WA	Public	92	43	88	75	0	0	54.7%	54.7%
Walla Walla University	WA	Private NP	69	22	4	2	11	0	6.2%	15.7%
Western Washington University	WA	Public	386	113	95	304	0	204	44.4%	54.7%
Whitworth University	WA	Private NP	65	42	39	13	141	0	32.7%	64.3%
Alverno College	WI	Private NP	81	29	0	159	0	0	59.1%	59.1%
Carroll University	WI	Private NP	45	26	63	231	0	1	80.5%	80.6%
Concordia University-Wisconsin	WI	Private NP	0	0	195	0	663	0	100.0%	100.0%
Lakeland College	WI	Private NP	36	15	6	285	0	0	85.1%	85.1%
Marian University	WI	Private NP	34	27	37	173	0	0	77.5%	77.5%
Milwaukee School of Engineering	WI	Private NP	0	0	133	124	0	0	100.0%	100.0%
Mount Mary University	WI	Private NP	39	16	14	0	110	0	20.3%	69.3%
University of Wisconsin-Eau Claire	WI	Public	265	131	88	86	0	30	30.5%	34.0%
University of Wisconsin-Green Bay	WI	Public	120	46	28	90	0	9	41.5%	43.3%
University of Wisconsin-La Crosse	WI	Public	212	166	125	73	0	74	34.4%	41.8%
University of Wisconsin-Oshkosh	WI	Public	238	90	111	178	2	64	46.8%	52.0%
University of Wisconsin-Platteville	WI	Public	157	90	102	77	0	0	42.0%	42.0%
University of Wisconsin-River Falls	WI	Public	153	43	35	123	0	3	44.6%	45.1%
University of Wisconsin-Stevens Point	WI	Public	215	115	77	98	0	34	34.7%	38.8%
University of Wisconsin-Stout	WI	Public	162	113	76	150	0	60	45.1%	51.0%
University of Wisconsin-Superior	WI	Public	64	44	21	30	0	0	32.1%	32.1%
University of Wisconsin-Whitewater	WI	Public	231	136	125	121	0	45	40.1%	44.2%
Viterbo University	WI	Private NP	61	38	21	177	0	0	66.7%	66.7%
American Public University System	WV	Private FP	0	0	422	1853	0	0	100.0%	100.0%
Fairmont State University	WV	Public	84	40	38	5	132	5	25.7%	59.2%
Marshall University	WV	Public	298	146	109	202	62	63	41.2%	49.5%
Salem International University	WV	Private FP	0	0	22	22	0	0	100.0%	100.0%
Shepherd University	WV	Public	79	50	11	167	0	0	58.0%	58.0%

## **SECTION FOUR: 2014 INSTRUCTIONAL STAFF EMPLOYMENT BACCALAUREATE COLLEGES**

***Note:** Table is arranged alphabetically by state and then by institution name.*

### **Definitions**

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- FT-NTT = Full-time non-tenure track faculty
- PT-NTT = Part-time non-tenure track faculty
- Total faculty =  $TEN + TT + FT-NTT + PT-NTT$
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

### **Measures of Contingency**

- FNNTR = faculty non-tenure track rate =  $(FT-NTT + PT-NTT)/\text{Total faculty}$
- CONTR = contingency rate =  $(FT-NTT + PT-NTT + INST + GTA)/\text{Total instructional staff}$

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Charter College-Anchorage	AK	Private FP	0	0	52	188	0	0	100.0%	100.0%
Amridge University	AL	Private NP	0	0	30	20	0	0	100.0%	100.0%
Athens State University	AL	Public	68	16	0	111	0	0	56.9%	56.9%
Birmingham Southern College	AL	Private NP	57	25	7	40	0	0	36.4%	36.4%
Concordia College Alabama	AL	Private NP	0	0	21	13	0	0	100.0%	100.0%
Faulkner University	AL	Private NP	49	40	23	184	0	2	69.9%	70.1%
Herzing University-Birmingham	AL	Private FP	0	0	9	16	0	0	100.0%	100.0%
Huntingdon College	AL	Private NP	16	16	10	56	0	0	67.3%	67.3%
Judson College	AL	Private NP	2	24	0	0	27	0	0.0%	50.9%
Miles College	AL	Private NP	8	84	0	33	0	0	26.4%	26.4%
Oakwood University	AL	Private NP	16	72	20	0	0	0	18.5%	18.5%
South University-Montgomery	AL	Private FP	0	0	10	68	0	0	100.0%	100.0%
Stillman College	AL	Private NP	20	33	0	0	1	0	0.0%	1.9%
Talladega College	AL	Private NP	9	33	0	0	0	0	0.0%	0.0%
Tuskegee University	AL	Private NP	82	80	93	3	14	3	37.2%	41.1%
University of Mobile	AL	Private NP	8	41	34	0	81	0	41.0%	70.1%
Virginia College-Huntsville	AL	Private FP	0	0	0	0	88	0	NA	100.0%
Arkansas Baptist College	AR	Private NP	0	0	29	21	0	0	100.0%	100.0%
Central Baptist College	AR	Private NP	0	0	29	50	0	0	100.0%	100.0%
Hendrix College	AR	Private NP	75	27	22	0	69	0	17.7%	47.2%
John Brown University	AR	Private NP	0	0	79	4	142	0	100.0%	100.0%
Lyon College	AR	Private NP	24	17	1	17	0	0	30.5%	30.5%
Ouachita Baptist University	AR	Private NP	64	28	4	0	39	0	4.2%	31.9%
Philander Smith College	AR	Private NP	11	25	7	0	32	0	16.3%	52.0%
University of Arkansas at Pine Bluff	AR	Public	78	19	60	39	0	0	50.5%	50.5%
University of Arkansas-Fort Smith	AR	Public	23	0	213	176	0	0	94.4%	94.4%
University of the Ozarks	AR	Private NP	25	8	11	0	9	0	25.0%	37.7%
Williams Baptist College	AR	Private NP	9	22	0	0	15	0	0.0%	32.6%
American Indian College Inc	AZ	Private NP	0	0	7	8	0	0	100.0%	100.0%
Argosy University-Phoenix Online Division	AZ	Private FP	0	0	81	1005	0	0	100.0%	100.0%
Arizona Christian University	AZ	Private NP	0	0	14	87	0	0	100.0%	100.0%
Brookline College-Phoenix	AZ	Private FP	0	0	15	51	0	0	100.0%	100.0%
Brown Mackie College-Tucson	AZ	Private FP	0	0	5	51	0	0	100.0%	100.0%
Embry-Riddle Aeronautical University-Prescott	AZ	Private NP	28	34	31	40	0	0	53.4%	53.4%
University of Advancing Technology	AZ	Private FP	0	0	29	88	1	0	100.0%	100.0%
American Jewish University	CA	Private NP	10	0	3	0	50	0	23.1%	84.1%
Argosy University-Inland Empire	CA	Private FP	0	0	0	65	0	0	100.0%	100.0%
Argosy University-Los Angeles	CA	Private FP	0	0	0	64	0	0	100.0%	100.0%
Argosy University-San Diego	CA	Private FP	0	0	0	50	0	0	100.0%	100.0%
Claremont McKenna College	CA	Private NP	99	31	37	16	3	1	29.0%	30.5%
Cogswell College	CA	Private FP	0	0	16	0	0	0	100.0%	100.0%
Coleman University	CA	Private NP	0	0	0	0	76	0	NA	100.0%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Everest College-Ontario Metro	CA	Private FP	0	0	0	0	32	0	NA	100.0%
Harvey Mudd College	CA	Private NP	69	18	9	11	4	0	18.7%	21.6%
Hope International University	CA	Private NP	0	0	35	7	0	0	100.0%	100.0%
Humphreys College-Stockton and Modesto Campuses	CA	Private NP	0	0	20	99	0	0	100.0%	100.0%
ITT Technical Institute-Oxnard	CA	Private FP	0	0	2	31	0	0	100.0%	100.0%
ITT Technical Institute-San Bernardino	CA	Private FP	0	0	5	43	0	0	100.0%	100.0%
ITT Technical Institute-Sylmar	CA	Private FP	0	0	4	57	0	0	100.0%	100.0%
Menlo College	CA	Private NP	0	0	26	73	0	0	100.0%	100.0%
Mt Sierra College	CA	Private FP	0	0	0	60	0	0	100.0%	100.0%
Occidental College	CA	Private NP	111	28	34	73	0	0	43.5%	43.5%
Pacific Union College	CA	Private NP	40	43	17	5	0	0	21.0%	21.0%
Pitzer College	CA	Private NP	45	21	17	20	0	0	35.9%	35.9%
Platt College-Los Angeles	CA	Private FP	0	0	0	0	46	0	NA	100.0%
Platt College-Ontario	CA	Private FP	0	0	0	0	41	0	NA	100.0%
Pomona College	CA	Private NP	156	32	3	1	66	0	2.1%	27.1%
Providence Christian College	CA	Private NP	0	0	3	11	0	0	100.0%	100.0%
San Diego Christian College	CA	Private NP	0	0	17	92	0	0	100.0%	100.0%
Scripps College	CA	Private NP	51	13	17	32	2	0	43.4%	44.3%
Simpson University	CA	Private NP	0	0	51	0	194	0	100.0%	100.0%
Soka University of America	CA	Private NP	31	7	12	21	0	0	46.5%	46.5%
Southern California Institute of Technology	CA	Private FP	0	0	4	26	1	0	100.0%	100.0%
The California Maritime Academy	CA	Public	27	26	14	23	0	0	41.1%	41.1%
The Master's College and Seminary	CA	Private NP	0	0	57	129	0	0	100.0%	100.0%
Thomas Aquinas College	CA	Private NP	0	0	32	0	0	0	100.0%	100.0%
United States University	CA	Private FP	0	0	13	53	0	0	100.0%	100.0%
University of the West	CA	Private NP	3	2	12	0	0	0	70.6%	70.6%
Vanguard University of Southern California	CA	Private NP	41	15	3	0	140	0	5.1%	71.9%
Westmont College	CA	Private NP	64	14	19	85	0	0	57.1%	57.1%
Westwood College-Anaheim	CA	Private FP	0	0	0	0	54	0	NA	100.0%
Westwood College-Inland Empire	CA	Private FP	0	0	0	0	69	0	NA	100.0%
Westwood College-Los Angeles	CA	Private FP	0	0	0	0	268	0	NA	100.0%
Westwood College-South Bay	CA	Private FP	0	0	0	0	44	0	NA	100.0%
Whittier College	CA	Private NP	91	30	32	100	0	0	52.2%	52.2%
Argosy University-Denver	CO	Private FP	0	0	3	66	0	0	100.0%	100.0%
CollegeAmerica-Colorado Springs	CO	Private NP	0	0	13	13	0	0	100.0%	100.0%
CollegeAmerica-Denver	CO	Private NP	0	0	13	31	0	0	100.0%	100.0%
Colorado College	CO	Private NP	119	44	32	15	0	0	22.4%	22.4%
Colorado Mesa University	CO	Public	88	86	92	272	4	0	67.7%	67.9%
Fort Lewis College	CO	Public	94	26	49	52	1	0	45.7%	45.9%
Johnson & Wales University-Denver	CO	Private NP	0	0	54	0	60	0	100.0%	100.0%
Metropolitan State University of Denver	CO	Public	264	145	148	0	891	0	26.6%	71.8%
National American University-Denver	CO	Private FP	0	0	7	18	0	0	100.0%	100.0%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Platt College-Aurora	CO	Private FP	0	0	11	29	0	0	100.0%	100.0%
United States Air Force Academy	CO	Public	0	0	165	6	0	0	100.0%	100.0%
Western State Colorado University	CO	Public	57	24	38	33	0	0	46.7%	46.7%
Westwood College-Denver North	CO	Private FP	0	0	0	0	35	0	NA	100.0%
Westwood College-Denver South	CO	Private FP	0	0	0	0	32	0	NA	100.0%
Charter Oak State College	CT	Public	0	0	0	190	0	0	100.0%	100.0%
Connecticut College	CT	Private NP	105	50	48	80	0	0	45.2%	45.2%
Lincoln College of New England-Southington	CT	Private FP	0	0	38	99	0	0	100.0%	100.0%
Mitchell College	CT	Private NP	5	0	16	0	47	0	76.2%	92.6%
Post University	CT	Private FP	0	0	57	443	0	0	100.0%	100.0%
Trinity College	CT	Private NP	120	33	42	92	0	0	46.7%	46.7%
United States Coast Guard Academy	CT	Public	32	102	2	19	0	0	13.5%	13.5%
Wesleyan University	CT	Private NP	186	72	95	43	0	104	34.8%	48.4%
Wesley College	DE	Private NP	44	14	12	85	0	0	62.6%	62.6%
Ave Maria University	FL	Private NP	0	0	66	1	26	1	100.0%	100.0%
Beacon College	FL	Private NP	0	0	25	0	0	0	100.0%	100.0%
Bethune-Cookman University	FL	Private NP	36	89	68	80	0	0	54.2%	54.2%
City College-Fort Lauderdale	FL	Private NP	0	0	10	80	0	0	100.0%	100.0%
City College-Gainesville	FL	Private NP	0	0	4	42	0	0	100.0%	100.0%
City College-Miami	FL	Private NP	0	0	5	42	0	0	100.0%	100.0%
Clearwater Christian College	FL	Private NP	0	0	25	25	0	0	100.0%	100.0%
Digital Media Arts College	FL	Private FP	0	0	10	25	0	0	100.0%	100.0%
Eckerd College	FL	Private NP	84	24	29	51	0	0	42.6%	42.6%
Edward Waters College	FL	Private NP	0	36	14	31	0	0	55.6%	55.6%
Everest University-Lakeland	FL	Private FP	0	0	0	0	21	0	NA	100.0%
Everest University-Largo	FL	Private FP	0	0	0	0	27	0	NA	100.0%
Everest University-Melbourne	FL	Private FP	0	0	0	0	38	0	NA	100.0%
Everest University-North Orlando	FL	Private FP	0	0	0	0	45	0	NA	100.0%
Everest University-Orange Park	FL	Private FP	0	0	0	0	37	0	NA	100.0%
Everest University-South Orlando	FL	Private FP	0	0	0	0	688	0	NA	100.0%
Everest University-Tampa	FL	Private FP	0	0	0	0	55	0	NA	100.0%
Everglades University	FL	Private NP	0	0	91	138	0	0	100.0%	100.0%
Flagler College-St Augustine	FL	Private NP	0	0	109	119	0	0	100.0%	100.0%
Flagler College-Tallahassee	FL	Private NP	0	0	12	44	0	0	100.0%	100.0%
Florida College	FL	Private NP	25	9	0	13	0	0	27.7%	27.7%
Florida Southern College	FL	Private NP	21	44	57	0	116	0	46.7%	72.7%
Herzing University-Winter Park	FL	Private FP	0	0	25	9	0	0	100.0%	100.0%
Johnson & Wales University-North Miami	FL	Private NP	0	0	57	0	52	0	100.0%	100.0%
Jones College-Jacksonville	FL	Private NP	0	0	1	50	0	0	100.0%	100.0%
Keiser University-Ft Lauderdale	FL	Private NP	0	0	1017	644	0	0	100.0%	100.0%
New College of Florida	FL	Public	55	15	8	23	0	0	30.7%	30.7%
Rasmussen College-Florida	FL	Private FP	0	0	91	758	0	0	100.0%	100.0%



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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Remington College-Tampa Campus	FL	Private NP	0	0	0	0	18	0	NA	100.0%
South University-Tampa	FL	Private FP	0	0	27	136	0	0	100.0%	100.0%
South University-West Palm Beach	FL	Private FP	0	0	25	61	0	0	100.0%	100.0%
Southeastern University	FL	Private NP	0	0	117	1	119	0	100.0%	100.0%
Southern Technical College	FL	Private FP	0	0	16	144	0	0	100.0%	100.0%
St Petersburg College	FL	Public	274	122	19	1432	0	0	78.6%	78.6%
Trinity International University-Florida	FL	Private NP	2	0	0	0	48	0	0.0%	96.0%
Webber International University	FL	Private NP	0	0	21	0	0	0	100.0%	100.0%
Agnes Scott College	GA	Private NP	58	15	0	45	0	0	38.1%	38.1%
Bauder College	GA	Private FP	0	0	20	34	0	0	100.0%	100.0%
Berry College	GA	Private NP	91	31	46	31	0	0	38.7%	38.7%
Brewton-Parker College	GA	Private NP	0	0	26	0	29	0	100.0%	100.0%
Clayton State University	GA	Public	104	69	58	122	2	0	51.0%	51.3%
Covenant College	GA	Private NP	34	32	1	0	28	0	1.5%	30.5%
Dalton State College	GA	Public	73	70	17	60	0	0	35.0%	35.0%
Emmanuel College	GA	Private NP	0	0	47	36	0	0	100.0%	100.0%
Fort Valley State University	GA	Public	67	10	13	4	0	0	18.1%	18.1%
Georgia Gwinnett College	GA	Public	0	0	393	192	0	0	100.0%	100.0%
Herzing University-Atlanta	GA	Private FP	0	0	11	44	0	0	100.0%	100.0%
LaGrange College	GA	Private NP	37	20	15	0	27	0	20.8%	42.4%
Life University	GA	Private NP	0	0	127	58	0	0	100.0%	100.0%
Morehouse College	GA	Private NP	73	31	52	49	0	0	49.3%	49.3%
Oglethorpe University	GA	Private NP	34	9	14	0	42	0	24.6%	56.6%
Paine College	GA	Private NP	6	34	12	16	0	0	41.2%	41.2%
Point University	GA	Private NP	0	0	31	143	1	0	100.0%	100.0%
Reinhardt University	GA	Private NP	18	26	36	147	0	0	80.6%	80.6%
Savannah State University	GA	Public	53	73	76	14	36	18	41.7%	53.3%
Shorter University	GA	Private NP	13	89	2	44	3	1	31.1%	32.9%
Spelman College	GA	Private NP	84	47	49	64	0	0	46.3%	46.3%
Thomas University	GA	Private NP	0	0	47	70	0	0	100.0%	100.0%
Toccoa Falls College	GA	Private NP	14	11	16	40	0	0	69.1%	69.1%
Truett-McConnell College	GA	Private NP	0	0	46	0	58	0	100.0%	100.0%
Wesleyan College	GA	Private NP	30	16	4	0	22	0	8.0%	36.1%
Westwood College-Atlanta Midtown	GA	Private FP	0	0	0	0	57	0	NA	100.0%
Westwood College-Northlake	GA	Private FP	0	0	0	0	46	0	NA	100.0%
Brigham Young University-Hawaii	HI	Private NP	0	0	124	0	123	0	100.0%	100.0%
Remington College-Honolulu Campus	HI	Private NP	0	0	0	0	46	0	NA	100.0%
University of Hawaii at Hilo	HI	Public	140	51	30	96	0	5	39.7%	40.7%
University of Hawaii-West Oahu	HI	Public	32	19	12	63	0	0	59.5%	59.5%
Briar Cliff University	IA	Private NP	28	39	2	0	22	0	2.9%	26.4%
Buena Vista University	IA	Private NP	45	27	8	362	0	0	83.7%	83.7%
Central College	IA	Private NP	63	23	9	15	39	0	21.8%	42.3%
Clarke University	IA	Private NP	37	36	17	65	0	0	52.9%	52.9%
Coe College	IA	Private NP	62	22	5	64	28	0	45.1%	53.6%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Cornell College	IA	Private NP	68	16	0	0	24	0	0.0%	22.2%
Dordt College	IA	Private NP	0	0	79	0	0	0	100.0%	100.0%
Grand View University	IA	Private NP	43	26	28	120	0	0	68.2%	68.2%
Grinnell College	IA	Private NP	102	50	40	23	0	0	29.3%	29.3%
Iowa Wesleyan College	IA	Private NP	24	11	6	0	0	0	14.6%	14.6%
Kaplan University-Cedar Falls Campus	IA	Private FP	0	0	7	13	0	0	100.0%	100.0%
Kaplan University-Cedar Rapids Campus	IA	Private FP	0	0	6	20	0	0	100.0%	100.0%
Kaplan University-Des Moines Campus	IA	Private FP	0	0	8	33	0	0	100.0%	100.0%
Loras College	IA	Private NP	78	26	4	40	0	0	29.7%	29.7%
Luther College	IA	Private NP	123	38	23	55	0	0	32.6%	32.6%
Morningside College	IA	Private NP	33	30	20	0	154	0	24.1%	73.4%
Mount Mercy University	IA	Private NP	42	21	20	0	70	0	24.1%	58.8%
Northwestern College	IA	Private NP	54	25	4	2	52	0	7.1%	42.3%
Simpson College	IA	Private NP	59	36	8	69	0	0	44.8%	44.8%
Waldorf College	IA	Private FP	16	16	7	19	3	0	44.8%	47.5%
Wartburg College	IA	Private NP	65	29	15	0	57	0	13.8%	43.4%
William Penn University	IA	Private NP	15	6	21	1	142	0	51.2%	88.6%
Brigham Young University-Idaho	ID	Private NP	373	120	55	1030	0	0	68.8%	68.8%
Lewis-Clark State College	ID	Public	72	40	53	3	85	0	33.3%	55.7%
The College of Idaho	ID	Private NP	36	19	30	48	0	0	58.6%	58.6%
Augustana College	IL	Private NP	114	33	50	67	0	0	44.3%	44.3%
Blackburn College	IL	Private NP	22	16	0	26	0	0	40.6%	40.6%
East-West University	IL	Private NP	0	0	14	46	0	0	100.0%	100.0%
Eureka College	IL	Private NP	25	11	5	30	0	0	49.3%	49.3%
Greenville College	IL	Private NP	37	17	10	0	122	0	15.6%	71.0%
Illinois College	IL	Private NP	47	14	20	18	0	0	38.4%	38.4%
Illinois Wesleyan University	IL	Private NP	97	37	21	59	0	0	37.4%	37.4%
Judson University	IL	Private NP	36	12	16	117	0	0	73.5%	73.5%
Kendall College	IL	Private FP	0	0	37	224	0	0	100.0%	100.0%
Knox College	IL	Private NP	83	22	13	14	19	0	20.5%	30.5%
Lake Forest College	IL	Private NP	60	26	16	81	0	0	53.0%	53.0%
Lincoln College	IL	Private NP	22	11	4	73	0	0	70.0%	70.0%
MacMurray College	IL	Private NP	12	10	8	30	0	0	63.3%	63.3%
Midstate College	IL	Private FP	0	0	21	0	45	0	100.0%	100.0%
Millikin University	IL	Private NP	69	37	40	86	0	0	54.3%	54.3%
Monmouth College	IL	Private NP	47	28	14	40	0	0	41.9%	41.9%
Principia College	IL	Private NP	0	0	61	9	0	0	100.0%	100.0%
Shimer College	IL	Private NP	0	0	10	1	0	0	100.0%	100.0%
Trinity Christian College	IL	Private NP	26	22	34	66	0	0	67.6%	67.6%
Westwood College-Chicago Loop	IL	Private FP	0	0	0	0	49	0	NA	100.0%
Westwood College-O'Hare Airport	IL	Private FP	0	0	0	0	34	0	NA	100.0%
Westwood College-River Oaks	IL	Private FP	0	0	0	0	28	0	NA	100.0%
Wheaton College	IL	Private NP	133	60	16	98	0	0	37.1%	37.1%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Bethel College-Indiana	IN	Private NP	38	20	23	1	102	0	29.3%	68.5%
DePauw University	IN	Private NP	163	27	30	32	0	0	24.6%	24.6%
Earlham College	IN	Private NP	60	23	36	4	6	0	32.5%	35.7%
Franklin College	IN	Private NP	38	30	9	32	2	0	37.6%	38.7%
Goshen College	IN	Private NP	35	16	17	26	3	0	45.7%	47.4%
Grace College and Theological Seminary	IN	Private NP	0	0	48	0	54	0	100.0%	100.0%
Hanover College	IN	Private NP	69	22	7	4	0	0	10.8%	10.8%
Harrison College-Indianapolis	IN	Private FP	0	0	0	0	422	0	NA	100.0%
Holy Cross College	IN	Private NP	4	10	9	35	0	0	75.9%	75.9%
Huntington University	IN	Private NP	34	22	3	0	103	0	5.1%	65.4%
Indiana University-East	IN	Public	15	38	44	194	0	0	81.8%	81.8%
Indiana University-Kokomo	IN	Public	22	42	43	106	0	0	70.0%	70.0%
International Business College-Fort Wayne	IN	Private FP	0	0	0	0	22	0	NA	100.0%
Manchester University	IN	Private NP	48	28	24	38	0	0	44.9%	44.9%
Marian University	IN	Private NP	28	24	61	136	0	0	79.1%	79.1%
Martin University	IN	Private NP	0	0	15	2	0	0	100.0%	100.0%
Purdue University-North Central Campus	IN	Public	62	13	6	0	204	0	7.4%	73.7%
Saint Josephs College	IN	Private NP	36	9	13	34	0	3	51.1%	52.6%
Saint Mary-of-the-Woods College	IN	Private NP	26	10	11	120	0	0	78.4%	78.4%
Saint Mary's College	IN	Private NP	83	32	28	73	0	0	46.8%	46.8%
Taylor University	IN	Private NP	81	29	18	80	0	0	47.1%	47.1%
Trine University	IN	Private NP	0	0	88	122	0	0	100.0%	100.0%
Wabash College	IN	Private NP	56	23	16	7	0	0	22.5%	22.5%
Benedictine College	KS	Private NP	39	37	31	54	0	0	52.8%	52.8%
Bethany College	KS	Private NP	16	18	9	0	58	0	20.9%	66.3%
Bethel College-North Newton	KS	Private NP	14	7	17	37	0	0	72.0%	72.0%
Central Christian College of Kansas	KS	Private NP	0	0	23	72	0	0	100.0%	100.0%
Donnelly College	KS	Private NP	0	0	22	0	36	0	100.0%	100.0%
Kansas Wesleyan University	KS	Private NP	19	13	6	20	0	0	44.8%	44.8%
McPherson College	KS	Private NP	21	13	9	16	0	0	42.4%	42.4%
National American University-Overland Park	KS	Private FP	0	0	8	26	0	0	100.0%	100.0%
Ottawa University-Kansas City	KS	Private NP	0	0	1	0	282	0	100.0%	100.0%
Ottawa University-Ottawa	KS	Private NP	11	3	6	1	35	0	33.3%	75.0%
Sterling College	KS	Private NP	0	0	38	27	0	0	100.0%	100.0%
Tabor College	KS	Private NP	16	15	6	0	67	12	16.2%	73.3%
Alice Lloyd College	KY	Private NP	0	0	29	6	0	0	100.0%	100.0%
Asbury University	KY	Private NP	38	42	13	91	0	0	56.5%	56.5%
Berea College	KY	Private NP	72	31	34	25	0	0	36.4%	36.4%
Brescia University	KY	Private NP	24	14	8	68	0	0	66.7%	66.7%
Centre College	KY	Private NP	63	46	18	16	0	0	23.8%	23.8%
Georgetown College	KY	Private NP	70	12	10	50	0	0	42.3%	42.3%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Kentucky Christian University	KY	Private NP	0	0	34	0	27	0	100.0%	100.0%
Kentucky State University	KY	Public	66	31	23	26	0	0	33.6%	33.6%
Kentucky Wesleyan College	KY	Private NP	18	15	12	34	0	0	58.2%	58.2%
Midway College	KY	Private NP	3	0	30	76	0	0	97.2%	97.2%
Saint Catharine College	KY	Private NP	0	0	53	41	0	0	100.0%	100.0%
Transylvania University	KY	Private NP	64	21	5	15	0	0	19.0%	19.0%
University of Pikeville	KY	Private NP	0	0	69	23	0	0	100.0%	100.0%
Centenary College of Louisiana	LA	Private NP	38	7	14	47	0	0	57.5%	57.5%
Dillard University	LA	Private NP	29	16	20	61	0	0	64.3%	64.3%
Herzing University-Kenner	LA	Private FP	0	0	8	34	0	0	100.0%	100.0%
Louisiana College	LA	Private NP	30	44	0	0	31	0	0.0%	29.5%
Louisiana State University-Alexandria	LA	Public	43	3	35	61	0	0	67.6%	67.6%
Xavier University of Louisiana	LA	Private NP	103	64	53	25	0	0	31.8%	31.8%
Amherst College	MA	Private NP	139	51	52	5	0	0	23.1%	23.1%
Bard College at Simon's Rock	MA	Private NP	0	0	45	21	0	0	100.0%	100.0%
Bay Path University	MA	Private NP	0	0	53	219	0	0	100.0%	100.0%
Becker College	MA	Private NP	0	0	46	131	0	0	100.0%	100.0%
College of Our Lady of the Elms	MA	Private NP	36	14	10	9	113	0	27.5%	72.5%
College of the Holy Cross	MA	Private NP	175	58	52	48	0	19	30.0%	33.8%
Eastern Nazarene College	MA	Private NP	16	15	11	155	0	0	84.3%	84.3%
Fisher College	MA	Private NP	0	0	33	145	0	0	100.0%	100.0%
Gordon College	MA	Private NP	59	22	16	9	89	0	23.6%	58.5%
Hampshire College	MA	Private NP	0	0	137	31	0	0	100.0%	100.0%
Lasell College	MA	Private NP	0	0	82	165	0	0	100.0%	100.0%
Massachusetts College of Liberal Arts	MA	Public	63	21	4	84	0	0	51.2%	51.2%
Massachusetts Maritime Academy	MA	Public	49	30	0	54	0	0	40.6%	40.6%
Merrimack College	MA	Private NP	97	40	27	0	183	0	16.5%	60.5%
Mount Holyoke College	MA	Private NP	133	34	74	7	8	0	32.7%	34.8%
Mount Ida College	MA	Private NP	24	2	28	84	0	0	81.2%	81.2%
Newbury College	MA	Private NP	0	0	30	78	0	0	100.0%	100.0%
Nichols College	MA	Private NP	12	6	27	58	0	0	82.5%	82.5%
Pine Manor College	MA	Private NP	9	4	7	33	0	0	75.5%	75.5%
Smith College	MA	Private NP	214	49	46	65	18	22	29.7%	36.5%
Stonehill College	MA	Private NP	92	26	42	94	0	0	53.5%	53.5%
Wellesley College	MA	Private NP	182	71	104	32	0	0	35.0%	35.0%
Wentworth Institute of Technology	MA	Private NP	0	0	148	0	219	0	100.0%	100.0%
Wheaton College	MA	Private NP	94	16	25	62	0	0	44.2%	44.2%
Williams College	MA	Private NP	207	50	54	55	1	0	29.8%	30.0%
Goucher College	MD	Private NP	71	22	45	66	0	0	54.4%	54.4%
McDaniel College	MD	Private NP	81	24	35	445	1	0	82.1%	82.1%
Sojourner-Douglass College	MD	Private NP	0	0	85	135	0	0	100.0%	100.0%
St John's College	MD	Private NP	53	16	0	4	0	0	5.5%	5.5%
St Mary's College of Maryland	MD	Public	103	31	14	46	0	0	30.9%	30.9%
United States Naval Academy	MD	Public	236	68	45	65	0	0	26.6%	26.6%

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BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Washington Adventist University	MD	Private NP	0	0	47	137	0	0	100.0%	100.0%
Washington College	MD	Private NP	62	31	4	56	0	0	39.2%	39.2%
Bates College	ME	Private NP	102	28	40	28	3	0	34.3%	35.3%
Bowdoin College	ME	Private NP	122	48	42	26	0	0	28.6%	28.6%
Colby College	ME	Private NP	107	54	16	40	0	0	25.8%	25.8%
College of the Atlantic	ME	Private NP	0	0	26	0	0	0	100.0%	100.0%
Maine Maritime Academy	ME	Public	0	0	60	27	9	0	100.0%	100.0%
Thomas College	ME	Private NP	0	0	34	31	0	0	100.0%	100.0%
Unity College	ME	Private NP	0	0	42	0	17	0	100.0%	100.0%
University of Maine at Augusta	ME	Public	55	15	19	167	0	0	72.7%	72.7%
University of Maine at Farmington	ME	Public	75	25	16	57	0	0	42.2%	42.2%
University of Maine at Fort Kent	ME	Public	18	6	8	52	0	0	71.4%	71.4%
University of Maine at Machias	ME	Public	18	10	3	41	0	0	61.1%	61.1%
University of Maine at Presque Isle	ME	Public	23	14	8	48	0	0	60.2%	60.2%
Adrian College	MI	Private NP	54	26	12	89	0	0	55.8%	55.8%
Albion College	MI	Private NP	73	18	18	14	0	0	26.0%	26.0%
Alma College	MI	Private NP	63	10	19	62	0	0	52.6%	52.6%
Baker College of Allen Park	MI	Private NP	0	0	1	183	0	0	100.0%	100.0%
Baker College of Auburn Hills	MI	Private NP	0	0	5	207	0	0	100.0%	100.0%
Baker College of Cadillac	MI	Private NP	0	0	10	127	0	0	100.0%	100.0%
Baker College of Clinton Township	MI	Private NP	0	0	7	265	0	0	100.0%	100.0%
Baker College of Flint	MI	Private NP	0	0	22	259	0	0	100.0%	100.0%
Baker College of Jackson	MI	Private NP	0	0	1	160	0	0	100.0%	100.0%
Baker College of Muskegon	MI	Private NP	0	0	8	185	0	0	100.0%	100.0%
Baker College of Owosso	MI	Private NP	0	0	5	178	0	0	100.0%	100.0%
Baker College of Port Huron	MI	Private NP	0	0	2	78	0	0	100.0%	100.0%
Calvin College	MI	Private NP	195	55	25	0	92	0	9.1%	31.9%
Concordia University-Ann Arbor	MI	Private NP	0	0	35	0	80	0	100.0%	100.0%
Finlandia University	MI	Private NP	5	26	10	26	1	0	53.7%	54.4%
Grace Bible College	MI	Private NP	0	0	13	0	99	0	100.0%	100.0%
Hope College	MI	Private NP	136	51	56	121	0	0	48.6%	48.6%
Kalamazoo College	MI	Private NP	64	22	23	16	0	0	31.2%	31.2%
Kuyper College	MI	Private NP	7	7	1	21	0	0	61.1%	61.1%
Lake Superior State University	MI	Public	62	42	4	13	61	0	14.0%	42.9%
Michigan Jewish Institute	MI	Private NP	0	0	0	9	0	0	100.0%	100.0%
Olivet College	MI	Private NP	30	11	1	0	48	0	2.4%	54.4%
Rochester College	MI	Private NP	16	27	0	0	127	0	0.0%	74.7%
The Robert B Miller College	MI	Private NP	0	0	3	30	0	0	100.0%	100.0%
Bethany Lutheran College	MN	Private NP	0	0	41	23	8	0	100.0%	100.0%
Carleton College	MN	Private NP	142	43	42	23	24	0	26.0%	32.5%
College of Saint Benedict	MN	Private NP	92	26	37	22	0	0	33.3%	33.3%
Concordia College at Moorhead	MN	Private NP	116	32	30	82	0	0	43.1%	43.1%
Crown College	MN	Private NP	5	20	7	73	0	0	76.2%	76.2%
Globe University-Woodbury	MN	Private FP	0	0	26	66	0	0	100.0%	100.0%

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Gustavus Adolphus College	MN	Private NP	133	43	48	59	0	0	37.8%	37.8%
Macalester College	MN	Private NP	115	34	42	56	0	0	39.7%	39.7%
Martin Luther College	MN	Private NP	0	0	71	16	0	0	100.0%	100.0%
Minnesota School of Business-Rochester	MN	Private FP	0	0	6	28	0	0	100.0%	100.0%
Minnesota School of Business-Waite Park	MN	Private FP	0	0	12	10	0	0	100.0%	100.0%
National American University-Bloomington	MN	Private FP	0	0	6	30	0	0	100.0%	100.0%
National American University-Brooklyn Center	MN	Private FP	0	0	1	29	0	0	100.0%	100.0%
National American University-Roseville	MN	Private FP	0	0	2	16	0	0	100.0%	100.0%
North Central University	MN	Private NP	0	0	45	85	0	0	100.0%	100.0%
Saint Johns University	MN	Private NP	93	24	32	26	0	0	33.1%	33.1%
Sanford-Brown College-Mendota Heights	MN	Private FP	0	0	0	0	45	0	NA	100.0%
St Olaf College	MN	Private NP	144	40	55	73	0	0	41.0%	41.0%
University of Minnesota-Crookston	MN	Public	24	12	4	0	51	0	10.0%	60.4%
University of Minnesota-Morris	MN	Public	71	27	3	2	58	2	4.9%	39.9%
University of Northwestern-St Paul	MN	Private NP	0	0	94	0	114	0	100.0%	100.0%
Central Methodist University-College of Graduate and Extended Studies	MO	Private NP	0	1	7	0	220	0	87.5%	99.6%
Central Methodist University-College of Liberal Arts and Sciences	MO	Private NP	25	12	32	0	35	0	46.4%	64.4%
College of the Ozarks	MO	Private NP	6	0	75	42	0	0	95.1%	95.1%
Culver-Stockton College	MO	Private NP	17	15	16	30	0	0	59.0%	59.0%
Evangel University	MO	Private NP	61	33	5	82	0	0	48.1%	48.1%
Everest College-Springfield	MO	Private FP	0	0	0	0	21	0	NA	100.0%
Hannibal-LaGrange University	MO	Private NP	0	0	61	0	49	0	100.0%	100.0%
Harris-Stowe State University	MO	Public	8	17	14	126	0	0	84.8%	84.8%
Hickey College	MO	Private FP	0	0	19	15	0	0	100.0%	100.0%
Missouri College	MO	Private FP	0	0	0	0	74	0	NA	100.0%
Missouri Southern State University	MO	Public	113	31	55	0	155	0	27.6%	59.3%
Missouri Valley College	MO	Private NP	0	0	86	85	0	13	100.0%	100.0%
Missouri Western State University	MO	Public	114	63	25	205	0	6	56.5%	57.1%
National American University-Independence	MO	Private FP	0	0	3	37	0	0	100.0%	100.0%
Stephens College	MO	Private NP	16	7	27	1	62	0	54.9%	79.6%
Vatterott College-Sunset Hills	MO	Private FP	0	0	9	14	0	0	100.0%	100.0%
Westminster College	MO	Private NP	32	24	3	27	0	0	34.9%	34.9%
William Jewell College	MO	Private NP	43	23	14	60	0	2	52.9%	53.5%
Northern Marianas College	MP	Public	0	0	35	16	0	0	100.0%	100.0%
Blue Mountain College	MS	Private NP	0	0	34	12	0	0	100.0%	100.0%
Millsaps College	MS	Private NP	59	17	13	22	0	0	31.5%	31.5%
Rust College	MS	Private NP	0	0	46	3	0	0	100.0%	100.0%
Tougaloo College	MS	Private NP	33	20	21	23	0	0	45.4%	45.4%

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Carroll College	MT	Private NP	48	38	6	53	0	0	40.7%	40.7%
Montana State University-Northern	MT	Public	28	27	8	25	0	0	37.5%	37.5%
Montana Tech of the University of Montana	MT	Public	66	62	20	80	0	70	43.9%	57.0%
Rocky Mountain College	MT	Private NP	43	21	6	29	8	0	35.4%	40.2%
The University of Montana-Western	MT	Public	26	15	24	28	1	0	55.9%	56.4%
University of Great Falls	MT	Private NP	22	13	7	63	0	0	66.7%	66.7%
Barton College	NC	Private NP	39	22	11	32	0	0	41.3%	41.3%
Belmont Abbey College	NC	Private NP	31	18	23	60	0	0	62.9%	62.9%
Bennett College	NC	Private NP	22	25	10	14	0	0	33.8%	33.8%
Brevard College	NC	Private NP	32	9	10	0	40	0	19.6%	54.9%
Catawba College	NC	Private NP	39	14	21	72	0	0	63.7%	63.7%
Chowan University	NC	Private NP	22	25	13	42	0	0	53.9%	53.9%
Davidson College	NC	Private NP	134	28	18	6	0	0	12.9%	12.9%
Elizabeth City State University	NC	Public	62	43	20	0	0	0	16.0%	16.0%
Greensboro College	NC	Private NP	11	0	29	0	63	0	72.5%	89.3%
Guilford College	NC	Private NP	76	18	22	48	0	0	42.7%	42.7%
High Point University	NC	Private NP	60	110	82	0	129	0	32.5%	55.4%
Johnson & Wales University-Charlotte	NC	Private NP	0	0	90	0	30	0	100.0%	100.0%
Johnson C Smith University	NC	Private NP	33	30	40	67	0	0	62.9%	62.9%
Lees-McRae College	NC	Private NP	0	0	45	49	0	0	100.0%	100.0%
Lenoir-Rhyne University	NC	Private NP	56	24	30	0	110	0	27.3%	63.6%
Livingstone College	NC	Private NP	7	29	37	5	0	0	53.8%	53.8%
Mars Hill University	NC	Private NP	46	28	18	66	0	0	53.2%	53.2%
Meredith College	NC	Private NP	81	20	23	3	92	0	20.5%	53.9%
Methodist University	NC	Private NP	60	55	37	80	0	0	50.4%	50.4%
Mid-Atlantic Christian University	NC	Private NP	0	0	8	0	0	0	100.0%	100.0%
North Carolina Wesleyan College	NC	Private NP	33	13	6	223	0	0	83.3%	83.3%
Saint Augustine's University	NC	Private NP	13	61	0	65	0	0	46.8%	46.8%
Salem College	NC	Private NP	19	17	21	86	0	0	74.8%	74.8%
Shaw University	NC	Private NP	0	0	97	56	0	0	100.0%	100.0%
St Andrews University	NC	Private NP	9	3	19	24	0	0	78.2%	78.2%
University of Mount Olive	NC	Private NP	0	0	93	0	108	0	100.0%	100.0%
University of North Carolina at Asheville	NC	Public	122	44	52	66	0	0	41.5%	41.5%
Warren Wilson College	NC	Private NP	0	0	67	46	0	0	100.0%	100.0%
William Peace University	NC	Private NP	11	0	16	101	0	0	91.4%	91.4%
Dickinson State University	ND	Public	40	26	18	64	7	0	55.4%	57.4%
Mayville State University	ND	Public	17	21	9	1	1	0	20.8%	22.4%
Rasmussen College-North Dakota	ND	Private FP	0	0	12	32	0	0	100.0%	100.0%
University of Jamestown	ND	Private NP	0	0	64	0	27	0	100.0%	100.0%
Valley City State University	ND	Public	37	27	9	44	0	0	45.3%	45.3%
Chadron State College	NE	Public	52	25	12	0	48	0	13.5%	43.8%
Doane College-Crete	NE	Private NP	39	22	21	38	0	0	49.2%	49.2%

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Grace University	NE	Private NP	0	0	23	40	0	0	100.0%	100.0%
Hastings College	NE	Private NP	53	16	10	0	41	0	12.7%	42.5%
Midland University	NE	Private NP	14	18	7	0	125	0	17.9%	80.5%
Nebraska Wesleyan University	NE	Private NP	71	16	19	127	0	0	62.7%	62.7%
Union College	NE	Private NP	20	40	5	1	45	0	9.1%	45.9%
York College	NE	Private NP	10	16	2	19	0	0	44.7%	44.7%
Colby-Sawyer College	NH	Private NP	35	17	26	2	31	0	35.0%	53.2%
Daniel Webster College	NH	Private FP	0	0	20	123	0	0	100.0%	100.0%
Granite State College	NH	Public	0	0	5	188	0	0	100.0%	100.0%
Mount Washington College	NH	Private FP	0	0	9	175	0	0	100.0%	100.0%
Saint Anselm College	NH	Private NP	90	42	17	51	0	0	34.0%	34.0%
Thomas More College of Liberal Arts	NH	Private NP	0	0	6	0	0	0	100.0%	100.0%
University of New Hampshire at Manchester	NH	Public	22	6	0	75	0	0	72.8%	72.8%
Bloomfield College	NJ	Private NP	47	19	3	0	145	0	4.3%	69.2%
Drew University	NJ	Private NP	107	25	19	101	0	9	47.6%	49.4%
University of Phoenix-New Jersey	NJ	Private FP	0	0	26	38	0	0	100.0%	100.0%
Northern New Mexico College	NM	Public	19	19	7	0	113	0	15.6%	75.9%
St. John's College	NM	Private NP	52	5	0	0	0	0	0.0%	0.0%
University of the Southwest	NM	Private NP	0	0	29	20	0	0	100.0%	100.0%
Great Basin College	NV	Public	32	16	15	120	0	0	73.8%	73.8%
Nevada State College	NV	Public	12	28	18	0	159	0	31.0%	81.6%
Bard College	NY	Private NP	81	50	51	156	0	0	61.2%	61.2%
Barnard College	NY	Private NP	103	34	77	124	0	0	59.5%	59.5%
Boricua College	NY	Private NP	0	0	52	70	0	0	100.0%	100.0%
Briarcliffe College	NY	Private FP	0	0	0	0	242	0	NA	100.0%
Bryant & Stratton College-Amherst	NY	Private FP	0	0	12	31	14	0	100.0%	100.0%
Cazenovia College	NY	Private NP	36	11	11	0	0	0	19.0%	19.0%
Colgate University	NY	Private NP	177	81	52	0	17	0	16.8%	21.1%
Concordia College-New York	NY	Private NP	0	0	46	0	70	2	100.0%	100.0%
Cooper Union for the Advancement of Science and Art	NY	Private NP	50	3	0	0	159	0	0.0%	75.0%
CUNY Medgar Evers College	NY	Public	114	47	17	286	0	0	65.3%	65.3%
CUNY New York City College of Technology	NY	Public	241	172	22	942	0	2	70.0%	70.1%
CUNY York College	NY	Public	119	67	11	303	0	0	62.8%	62.8%
Elmira College	NY	Private NP	43	17	6	93	10	0	62.3%	64.5%
Farmingdale State College	NY	Public	100	80	29	451	0	0	72.7%	72.7%
Five Towns College	NY	Private FP	0	0	26	0	52	0	100.0%	100.0%
Hamilton College	NY	Private NP	134	27	41	27	0	0	29.7%	29.7%
Hartwick College	NY	Private NP	81	15	19	1	82	0	17.2%	51.5%
Hilbert College	NY	Private NP	6	0	38	90	0	0	95.5%	95.5%
Hobart William Smith Colleges	NY	Private NP	115	65	22	22	0	0	19.6%	19.6%
Houghton College	NY	Private NP	46	15	16	38	0	0	47.0%	47.0%
Marymount Manhattan College	NY	Private NP	57	27	6	0	214	0	6.7%	72.4%



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Morrisville State College	NY	Public	81	55	4	90	0	0	40.9%	40.9%
Paul Smiths College of Arts and Science	NY	Private NP	0	0	47	28	2	0	100.0%	100.0%
Plaza College	NY	Private FP	0	0	11	30	0	0	100.0%	100.0%
Sarah Lawrence College	NY	Private NP	107	17	11	169	0	0	59.2%	59.2%
Siena College	NY	Private NP	132	53	40	111	0	0	44.9%	44.9%
Skidmore College	NY	Private NP	130	48	90	71	0	0	47.5%	47.5%
St Francis College	NY	Private NP	52	22	11	273	0	0	79.3%	79.3%
St Lawrence University	NY	Private NP	120	36	42	5	50	1	23.2%	38.6%
SUNY at Purchase College	NY	Public	97	77	33	252	0	9	62.1%	62.8%
SUNY College at Old Westbury	NY	Public	82	51	18	184	0	0	60.3%	60.3%
SUNY College of Agriculture and Technology at Cobleskill	NY	Public	63	28	8	84	0	0	50.3%	50.3%
SUNY College of Technology at Alfred	NY	Public	90	63	14	61	1	0	32.9%	33.2%
SUNY College of Technology at Canton	NY	Public	58	34	34	98	0	0	58.9%	58.9%
SUNY College of Technology at Delhi	NY	Public	63	67	10	108	0	0	47.6%	47.6%
SUNY Maritime College	NY	Public	37	21	32	53	0	0	59.4%	59.4%
The King's College	NY	Private NP	0	0	27	18	0	0	100.0%	100.0%
Union College	NY	Private NP	151	28	36	29	0	0	26.6%	26.6%
United States Merchant Marine Academy	NY	Public	55	14	29	18	3	0	40.5%	42.0%
United States Military Academy	NY	Public	0	0	196	0	0	0	100.0%	100.0%
Vassar College	NY	Private NP	197	37	59	49	0	0	31.6%	31.6%
Vaughn College of Aeronautics and Technology	NY	Private NP	21	11	10	0	147	0	23.8%	83.1%
Wells College	NY	Private NP	25	6	5	34	0	0	55.7%	55.7%
Bluffton University	OH	Private NP	32	16	10	3	39	0	21.3%	52.0%
Bryant & Stratton College-Cleveland	OH	Private FP	0	0	14	50	0	0	100.0%	100.0%
Bryant & Stratton College-Eastlake	OH	Private FP	0	0	21	44	0	0	100.0%	100.0%
Cedarville University	OH	Private NP	103	59	72	101	0	0	51.6%	51.6%
Central State University	OH	Public	47	40	7	0	89	0	7.4%	52.5%
Defiance College	OH	Private NP	17	18	6	54	0	0	63.2%	63.2%
Denison University	OH	Private NP	125	78	36	0	57	0	15.1%	31.4%
Hiram College	OH	Private NP	45	27	10	67	0	0	51.7%	51.7%
Kent State University at Salem	OH	Public	14	2	27	20	67	0	74.6%	87.7%
Kenyon College	OH	Private NP	111	28	39	5	0	0	24.0%	24.0%
Marietta College	OH	Private NP	66	18	30	0	36	0	26.3%	44.0%
Notre Dame College	OH	Private NP	0	0	60	1	153	1	100.0%	100.0%
Oberlin College	OH	Private NP	219	68	61	21	3	6	22.2%	24.1%
Ohio Christian University	OH	Private NP	0	0	142	0	294	0	100.0%	100.0%
Ohio Northern University	OH	Private NP	121	61	28	97	0	0	40.7%	40.7%
Ohio State University-Lima Campus	OH	Public	27	8	0	47	0	0	57.3%	57.3%
Ohio State University-Mansfield Campus	OH	Public	30	8	0	58	0	0	60.4%	60.4%
Ohio State University-Marion Campus	OH	Public	25	13	0	60	0	0	61.2%	61.2%

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Ohio State University-Newark Campus	OH	Public	33	20	0	94	0	0	63.9%	63.9%
Ohio Wesleyan University	OH	Private NP	89	49	4	74	0	0	36.1%	36.1%
Shawnee State University	OH	Public	77	45	27	161	0	5	60.6%	61.3%
The College of Wooster	OH	Private NP	109	33	29	44	0	0	34.0%	34.0%
University of Mount Union	OH	Private NP	65	38	24	0	110	0	18.9%	56.5%
Urbana University	OH	Private NP	0	0	42	0	0	0	100.0%	100.0%
Wilberforce University	OH	Private NP	15	0	6	44	2	0	76.9%	77.6%
Wilmington College	OH	Private NP	43	12	16	0	41	0	22.5%	50.9%
Wittenberg University	OH	Private NP	103	15	12	55	0	0	36.2%	36.2%
Bacone College	OK	Private NP	0	0	27	56	21	0	100.0%	100.0%
Mid-America Christian University	OK	Private NP	0	0	31	0	382	0	100.0%	100.0%
Oklahoma Baptist University	OK	Private NP	55	43	24	59	3	0	45.9%	46.7%
Oklahoma Panhandle State University	OK	Public	6	36	5	32	0	0	46.8%	46.8%
Oklahoma Wesleyan University	OK	Private NP	0	0	35	76	0	0	100.0%	100.0%
Rogers State University	OK	Public	48	22	36	153	0	0	73.0%	73.0%
Southwestern Christian University	OK	Private NP	0	0	30	55	0	0	100.0%	100.0%
St. Gregory's University	OK	Private NP	7	15	15	30	0	0	67.2%	67.2%
University of Science and Arts of Oklahoma	OK	Public	30	14	12	0	0	0	21.4%	21.4%
Corban University	OR	Private NP	0	0	54	0	92	0	100.0%	100.0%
Lewis & Clark College	OR	Private NP	118	37	52	218	0	0	63.5%	63.5%
Linfield College-McMinnville Campus	OR	Private NP	97	33	19	3	117	0	14.5%	51.7%
Northwest Christian University	OR	Private NP	0	0	22	2	56	0	100.0%	100.0%
Oregon Institute of Technology	OR	Public	74	63	16	15	0	1	18.5%	18.9%
Reed College	OR	Private NP	99	32	26	3	0	0	18.1%	18.1%
Warner Pacific College	OR	Private NP	0	0	27	48	0	0	100.0%	100.0%
Willamette University	OR	Private NP	137	35	46	45	24	0	34.6%	40.1%
Albright College	PA	Private NP	59	20	32	102	0	0	62.9%	62.9%
Allegheny College	PA	Private NP	96	47	45	0	36	0	23.9%	36.2%
Bryn Athyn College of the New Church	PA	Private NP	6	3	21	18	0	0	81.3%	81.3%
Bryn Mawr College	PA	Private NP	92	26	51	64	0	30	49.4%	55.1%
Bucknell University	PA	Private NP	252	95	56	10	0	0	16.0%	16.0%
Cedar Crest College	PA	Private NP	37	7	28	110	0	10	75.8%	77.1%
Central Penn College	PA	Private FP	0	0	35	103	0	0	100.0%	100.0%
Delaware Valley University	PA	Private NP	45	14	30	125	0	0	72.4%	72.4%
Dickinson College	PA	Private NP	132	54	43	52	0	0	33.8%	33.8%
Elizabethtown College	PA	Private NP	91	27	19	57	0	0	39.2%	39.2%
Franklin and Marshall College	PA	Private NP	133	56	49	31	0	0	29.7%	29.7%
Geneva College	PA	Private NP	51	13	17	3	109	3	23.8%	67.3%
Gettysburg College	PA	Private NP	140	57	28	87	0	0	36.9%	36.9%
Harrisburg University of Science and Technology	PA	Private NP	0	0	15	0	62	0	100.0%	100.0%
Haverford College	PA	Private NP	71	25	50	25	0	0	43.9%	43.9%
Juniata College	PA	Private NP	80	17	11	60	0	0	42.3%	42.3%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Keystone College	PA	Private NP	42	12	11	184	0	0	78.3%	78.3%
La Roche College	PA	Private NP	0	0	61	125	0	0	100.0%	100.0%
Lafayette College	PA	Private NP	151	54	35	42	0	0	27.3%	27.3%
Lebanon Valley College	PA	Private NP	77	22	9	132	0	0	58.8%	58.8%
Lycoming College	PA	Private NP	54	16	12	32	0	0	38.6%	38.6%
Messiah College	PA	Private NP	103	50	26	147	0	0	53.1%	53.1%
Moravian College	PA	Private NP	63	32	18	0	191	0	15.9%	68.8%
Mount Aloysius College	PA	Private NP	0	0	75	129	0	0	100.0%	100.0%
Muhlenberg College	PA	Private NP	105	24	49	123	1	0	57.1%	57.3%
Peirce College	PA	Private NP	0	0	35	0	163	0	100.0%	100.0%
Pennsylvania College of Technology	PA	Public	0	0	291	179	0	0	100.0%	100.0%
Pennsylvania State University-Penn State Abington	PA	Public	46	21	61	124	22	0	73.4%	75.5%
Pennsylvania State University-Penn State Altoona	PA	Public	73	32	89	101	3	2	64.4%	65.0%
Pennsylvania State University-Penn State Beaver	PA	Public	13	4	17	27	0	0	72.1%	72.1%
Pennsylvania State University-Penn State Berks	PA	Public	60	15	52	95	1	0	66.2%	66.4%
Pennsylvania State University-Penn State Brandywine	PA	Public	28	12	31	72	2	0	72.0%	72.4%
Pennsylvania State University-Penn State DuBois	PA	Public	10	5	26	19	2	0	75.0%	75.8%
Pennsylvania State University-Penn State Fayette- Eberly	PA	Public	16	3	29	28	4	0	75.0%	76.3%
Pennsylvania State University-Penn State Greater Allegheny	PA	Public	14	7	16	38	2	0	72.0%	72.7%
Pennsylvania State University-Penn State Hazleton	PA	Public	21	11	21	19	1	0	55.6%	56.2%
Pennsylvania State University-Penn State Lehigh Valley	PA	Public	16	3	25	39	10	0	77.1%	79.6%
Pennsylvania State University-Penn State Mont Alto	PA	Public	19	6	35	37	0	0	74.2%	74.2%
Pennsylvania State University-Penn State New Kensington	PA	Public	19	1	18	27	3	0	69.2%	70.6%
Pennsylvania State University-Penn State Schuylkill	PA	Public	16	5	23	24	1	0	69.1%	69.6%
Pennsylvania State University-Penn State Shenango	PA	Public	6	2	20	23	1	0	84.3%	84.6%
Pennsylvania State University-Penn State Wilkes-Barre	PA	Public	15	2	14	16	6	0	63.8%	67.9%
Pennsylvania State University-Penn State Worthington Scranton	PA	Public	20	5	25	46	0	0	74.0%	74.0%
Pennsylvania State University-Penn State York	PA	Public	21	11	20	50	1	0	68.6%	68.9%
Saint Vincent College	PA	Private NP	55	20	27	3	70	0	28.6%	57.1%
Seton Hill University	PA	Private NP	45	41	19	1	90	0	18.9%	56.1%
Susquehanna University	PA	Private NP	97	33	15	81	0	3	42.5%	43.2%
Swarthmore College	PA	Private NP	123	32	44	30	0	0	32.3%	32.3%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Thiel College	PA	Private NP	28	25	7	46	0	0	50.0%	50.0%
University of Pittsburgh-Bradford	PA	Public	34	7	30	24	0	0	56.8%	56.8%
University of Pittsburgh-Greensburg	PA	Public	29	15	34	20	0	0	55.1%	55.1%
University of Pittsburgh-Johnstown	PA	Public	57	31	49	13	0	0	41.3%	41.3%
University of Valley Forge	PA	Private NP	0	0	31	0	50	0	100.0%	100.0%
Ursinus College	PA	Private NP	73	25	25	49	0	0	43.0%	43.0%
Washington & Jefferson College	PA	Private NP	83	10	16	49	0	0	41.1%	41.1%
Westminster College	PA	Private NP	65	22	15	0	72	0	14.7%	50.0%
Wilson College	PA	Private NP	26	8	4	3	71	0	17.1%	69.6%
American University of Puerto Rico	PR	Private NP	17	43	0	0	1	0	0.0%	1.6%
American University of Puerto Rico	PR	Private NP	14	49	0	0	1	0	0.0%	1.6%
Atlantic University College	PR	Private NP	0	0	23	24	0	0	100.0%	100.0%
Colegio Universitario de San Juan	PR	Public	27	0	0	0	98	0	0.0%	78.4%
Dewey University-Hato Rey	PR	Private NP	0	0	219	0	0	0	100.0%	100.0%
EDP Univeristy of Puerto Rico Inc-San Juan	PR	Private NP	0	0	30	1	0	0	100.0%	100.0%
EDP University of Puerto Rico Inc-San Sebastian	PR	Private NP	0	0	18	0	0	0	100.0%	100.0%
Inter American University of Puerto Rico-Barranquitas	PR	Private NP	15	8	8	0	116	0	25.8%	84.4%
Inter American University of Puerto Rico-Bayamon	PR	Private NP	56	29	11	0	193	0	11.5%	70.6%
Inter American University of Puerto Rico-Fajardo	PR	Private NP	24	11	5	0	90	0	12.5%	73.1%
Inter American University of Puerto Rico-Guayama	PR	Private NP	29	8	7	0	139	0	15.9%	79.8%
Inter American University of Puerto Rico-Ponce	PR	Private NP	60	18	21	0	168	0	21.2%	70.8%
National University College-Arecibo	PR	Private FP	22	0	0	57	0	0	72.2%	72.2%
National University College-Bayamon	PR	Private FP	54	0	0	208	0	0	79.4%	79.4%
National University College-Rio Grande	PR	Private FP	15	0	0	93	0	0	86.1%	86.1%
Pontifical Catholic University of Puerto Rico-Mayaguez	PR	Private NP	0	0	38	44	0	0	100.0%	100.0%
Universidad Adventista de las Antillas	PR	Private NP	36	0	4	89	0	0	72.1%	72.1%
University of Puerto Rico-Aguadilla	PR	Public	86	7	19	40	0	0	38.8%	38.8%
University of Puerto Rico-Arecibo	PR	Public	145	9	17	68	0	0	35.6%	35.6%
University of Puerto Rico-Bayamon	PR	Public	132	20	47	65	0	0	42.4%	42.4%
University of Puerto Rico-Carolina	PR	Public	70	6	23	113	0	0	64.2%	64.2%
University of Puerto Rico-Cayey	PR	Public	97	12	1	0	0	0	0.9%	0.9%
University of Puerto Rico-Humacao	PR	Public	168	8	8	73	0	0	31.5%	31.5%
University of Puerto Rico-Ponce	PR	Public	84	5	16	74	0	0	50.3%	50.3%
University of Puerto Rico-Utuado	PR	Public	52	3	11	18	0	0	34.5%	34.5%
New England Institute of Technology	RI	Private NP	0	0	130	211	0	0	100.0%	100.0%
Allen University	SC	Private NP	0	0	45	0	0	0	100.0%	100.0%
Anderson University	SC	Private NP	42	20	55	0	213	0	47.0%	81.2%
Benedict College	SC	Private NP	39	32	54	45	0	0	58.2%	58.2%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Claflin University	SC	Private NP	36	41	42	50	2	15	54.4%	58.6%
Coker College	SC	Private NP	37	23	6	0	41	0	9.1%	43.9%
Erskine College	SC	Private NP	24	26	7	20	1	0	35.1%	35.9%
Furman University	SC	Private NP	180	46	5	67	2	0	24.2%	24.7%
Lander University	SC	Public	65	48	26	128	0	0	57.7%	57.7%
Limestone College	SC	Private NP	38	41	30	0	0	0	27.5%	27.5%
Morris College	SC	Private NP	0	0	47	15	0	0	100.0%	100.0%
Newberry College	SC	Private NP	23	26	13	0	45	0	21.0%	54.2%
North Greenville University	SC	Private NP	0	0	153	0	54	0	100.0%	100.0%
Presbyterian College	SC	Private NP	58	37	4	2	33	0	5.9%	29.1%
University of South Carolina-Aiken	SC	Public	67	31	40	110	0	3	60.5%	61.0%
University of South Carolina-Beaufort	SC	Public	22	21	24	47	0	0	62.3%	62.3%
University of South Carolina-Upstate	SC	Public	81	55	74	0	180	0	35.2%	65.1%
Voorhees College	SC	Private NP	0	0	46	0	0	0	100.0%	100.0%
Wofford College	SC	Private NP	100	20	11	20	0	0	20.5%	20.5%
Augustana College	SD	Private NP	67	26	40	24	19	0	40.8%	47.2%
Dakota Wesleyan University	SD	Private NP	14	20	17	81	0	0	74.2%	74.2%
Mount Marty College	SD	Private NP	22	17	8	72	0	0	67.2%	67.2%
National American University-Sioux Falls	SD	Private FP	0	0	8	30	0	0	100.0%	100.0%
Northern State University	SD	Public	52	27	13	6	61	32	19.4%	58.6%
Presentation College	SD	Private NP	5	7	39	21	0	0	83.3%	83.3%
University of Sioux Falls	SD	Private NP	30	26	4	0	103	0	6.7%	65.6%
Aquinas College	TN	Private NP	0	0	29	0	49	0	100.0%	100.0%
Bryan College-Dayton	TN	Private NP	18	24	9	80	12	0	67.9%	70.6%
Carson-Newman University	TN	Private NP	80	26	15	105	0	12	53.1%	55.5%
Fisk University	TN	Private NP	28	11	8	37	0	0	53.6%	53.6%
Lane College	TN	Private NP	6	23	51	4	0	0	65.5%	65.5%
Le Moyne-Owen College	TN	Private NP	23	9	20	56	0	0	70.4%	70.4%
Martin Methodist College	TN	Private NP	21	1	56	0	0	0	71.8%	71.8%
Maryville College	TN	Private NP	51	4	12	0	98	0	17.9%	66.7%
Milligan College	TN	Private NP	47	26	2	0	0	0	2.7%	2.7%
Rhodes College	TN	Private NP	91	48	43	30	1	0	34.4%	34.7%
Sewanee-The University of the South	TN	Private NP	101	33	21	27	0	0	26.4%	26.4%
South College	TN	Private FP	0	0	89	39	2	0	100.0%	100.0%
Southern Adventist University	TN	Private NP	0	0	142	0	2	0	100.0%	100.0%
Tennessee Wesleyan College	TN	Private NP	33	13	19	0	0	0	29.2%	29.2%
Welch College	TN	Private NP	0	0	17	30	0	0	100.0%	100.0%
Austin College	TX	Private NP	73	18	6	0	0	0	6.2%	6.2%
East Texas Baptist University	TX	Private NP	1	0	70	28	0	1	99.0%	99.0%
Howard Payne University	TX	Private NP	5	0	81	0	48	0	94.2%	96.3%
Huston-Tillotson University	TX	Private NP	9	6	33	42	0	0	83.3%	83.3%
Jarvis Christian College	TX	Private NP	6	6	18	0	0	0	60.0%	60.0%
McMurry University	TX	Private NP	46	13	19	1	0	0	25.3%	25.3%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Paul Quinn College	TX	Private NP	0	0	9	27	0	0	100.0%	100.0%
Schreiner University	TX	Private NP	22	23	15	42	0	0	55.9%	55.9%
Southwestern Adventist University	TX	Private NP	0	0	46	42	0	0	100.0%	100.0%
Southwestern Christian College	TX	Private NP	3	20	0	0	7	0	0.0%	23.3%
Southwestern University	TX	Private NP	88	21	5	48	0	0	32.7%	32.7%
Texas College	TX	Private NP	0	35	0	8	0	0	18.6%	18.6%
Texas Lutheran University	TX	Private NP	39	28	14	43	0	0	46.0%	46.0%
University of Houston-Downtown	TX	Public	153	69	100	303	7	0	64.5%	64.9%
Wiley College	TX	Private NP	1	0	66	36	0	0	99.0%	99.0%
Dixie State University	UT	Public	89	80	36	352	8	0	69.7%	70.1%
Stevens-Henager College	UT	Private NP	0	0	5	14	0	0	100.0%	100.0%
Stevens-Henager College	UT	Private NP	0	0	4	28	0	0	100.0%	100.0%
Stevens-Henager College	UT	Private NP	0	0	14	20	0	0	100.0%	100.0%
Stevens-Henager College	UT	Private NP	0	0	17	77	0	0	100.0%	100.0%
Utah Valley University	UT	Public	343	157	90	978	0	0	68.1%	68.1%
Averett University	VA	Private NP	31	16	9	0	33	11	16.1%	53.0%
Bluefield College	VA	Private NP	0	0	40	50	0	0	100.0%	100.0%
Bridgewater College	VA	Private NP	56	30	25	30	0	0	39.0%	39.0%
Bryant & Stratton College-Richmond	VA	Private FP	0	0	19	50	0	0	100.0%	100.0%
Bryant & Stratton College-Virginia Beach	VA	Private FP	0	0	17	49	0	0	100.0%	100.0%
Eastern Mennonite University	VA	Private NP	54	25	32	0	123	0	28.8%	66.2%
Emory & Henry College	VA	Private NP	38	22	18	52	0	0	53.8%	53.8%
Ferrum College	VA	Private NP	33	23	22	0	40	0	28.2%	52.5%
Hampden-Sydney College	VA	Private NP	68	15	23	9	0	0	27.8%	27.8%
Hollins University	VA	Private NP	50	6	25	45	4	7	55.6%	59.1%
ITT Technical Institute-Norfolk	VA	Private FP	0	0	9	53	0	0	100.0%	100.0%
Randolph College	VA	Private NP	47	15	6	0	1	0	8.8%	10.1%
Randolph-Macon College	VA	Private NP	65	21	14	55	0	0	44.5%	44.5%
Roanoke College	VA	Private NP	100	29	38	52	0	0	41.1%	41.1%
Skyline College-Roanoke	VA	Private FP	0	0	12	6	0	0	100.0%	100.0%
Southern Virginia University	VA	Private NP	0	0	39	0	0	0	100.0%	100.0%
Sweet Briar College	VA	Private NP	42	12	23	27	1	0	48.1%	48.6%
The University of Virginia's College at Wise	VA	Public	52	26	22	109	0	0	62.7%	62.7%
University of Richmond	VA	Private NP	227	74	98	207	0	1	50.3%	50.4%
Virginia Military Institute	VA	Public	77	47	6	2	33	0	6.1%	24.8%
Virginia Union University	VA	Private NP	17	0	81	62	0	0	89.4%	89.4%
Virginia Wesleyan College	VA	Private NP	67	17	8	38	0	0	35.4%	35.4%
Washington and Lee University	VA	Private NP	168	50	49	93	0	0	39.4%	39.4%
Westwood College-Annandale	VA	Private FP	0	0	0	0	29	0	NA	100.0%
Westwood College-Arlington Ballston	VA	Private FP	0	0	0	0	32	0	NA	100.0%
University of the Virgin Islands	VI	Public	48	29	31	0	120	0	28.7%	66.2%
Bennington College	VT	Private NP	0	0	57	65	0	2	100.0%	100.0%

			Faculty				Non-Faculty		Contingency	
BACCALAUREATE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Burlington College	VT	Private NP	0	0	9	68	0	0	100.0%	100.0%
Castleton State College	VT	Public	55	42	1	3	142	15	4.0%	62.4%
Champlain College	VT	Private NP	0	0	107	1	261	0	100.0%	100.0%
Green Mountain College	VT	Private NP	0	0	41	0	39	0	100.0%	100.0%
Lyndon State College	VT	Public	37	18	1	0	91	0	1.8%	62.6%
Marlboro College	VT	Private NP	24	9	3	0	31	0	8.3%	50.7%
Middlebury College	VT	Private NP	187	62	70	32	0	0	29.1%	29.1%
Saint Michael's College	VT	Private NP	101	21	25	0	0	0	17.0%	17.0%
Southern Vermont College	VT	Private NP	0	0	22	20	0	0	100.0%	100.0%
Sterling College	VT	Private NP	0	0	13	8	0	0	100.0%	100.0%
Vermont Technical College	VT	Public	52	27	2	0	100	0	2.5%	56.4%
DigiPen Institute of Technology	WA	Private FP	0	0	49	50	0	10	100.0%	100.0%
Northwest University	WA	Private NP	24	30	1	180	0	1	77.0%	77.1%
Trinity Lutheran College	WA	Private NP	0	0	13	6	0	0	100.0%	100.0%
University of Puget Sound	WA	Private NP	143	39	62	43	0	0	36.6%	36.6%
Whitman College	WA	Private NP	85	50	52	38	0	0	40.0%	40.0%
Beloit College	WI	Private NP	78	17	21	22	0	0	31.2%	31.2%
Bryant & Stratton College-Wauwatosa	WI	Private FP	0	0	31	49	0	0	100.0%	100.0%
Carthage College	WI	Private NP	89	19	48	0	167	14	30.8%	68.0%
Herzing University-Madison	WI	Private FP	0	0	39	328	0	0	100.0%	100.0%
Lawrence University	WI	Private NP	101	28	32	30	2	0	32.5%	33.2%
Maranatha Baptist University	WI	Private NP	0	0	41	29	0	0	100.0%	100.0%
Northland College	WI	Private NP	23	18	6	7	0	0	24.1%	24.1%
Northland International University	WI	Private NP	0	0	7	1	0	4	100.0%	100.0%
Ripon College	WI	Private NP	43	20	7	19	0	0	29.2%	29.2%
Saint Norbert College	WI	Private NP	79	33	14	46	9	0	34.9%	38.1%
Silver Lake College of the Holy Family	WI	Private NP	0	0	32	52	0	0	100.0%	100.0%
University of Wisconsin-Parkside	WI	Public	71	36	55	60	0	0	51.8%	51.8%
Wisconsin Lutheran College	WI	Private NP	0	0	66	5	0	0	100.0%	100.0%
Alderson Broaddus University	WV	Private NP	28	31	2	0	32	0	3.3%	36.6%
Bethany College	WV	Private NP	27	17	5	34	0	0	47.0%	47.0%
Bluefield State College	WV	Public	40	18	17	0	55	0	22.7%	55.4%
Concord University	WV	Public	64	18	32	91	0	0	60.0%	60.0%
Davis & Elkins College	WV	Private NP	19	4	28	0	37	0	54.9%	73.9%
Glenville State College	WV	Public	33	26	8	42	0	0	45.9%	45.9%
Ohio Valley University	WV	Private NP	3	18	1	64	0	0	75.6%	75.6%
University of Charleston	WV	Private NP	0	0	99	74	0	0	100.0%	100.0%
West Liberty University	WV	Public	47	45	50	79	0	0	58.4%	58.4%
West Virginia State University	WV	Public	49	40	27	77	0	0	53.9%	53.9%
West Virginia University at Parkersburg	WV	Public	26	0	60	0	168	0	69.8%	89.8%
West Virginia University Institute of Technology	WV	Public	31	26	21	21	0	0	42.4%	42.4%
West Virginia Wesleyan College	WV	Private NP	41	30	18	62	0	0	53.0%	53.0%
Wheeling Jesuit University	WV	Private NP	35	28	14	113	0	0	66.8%	66.8%

**SECTION FIVE:  
2014 INSTRUCTIONAL STAFF EMPLOYMENT  
ASSOCIATES DEGREE COLLEGES**

*Note: Table is arranged alphabetically by state and then by institution name.*

**Definitions**

- TEN = all tenured faculty
- TT = all tenure track faculty (not yet tenured)
- NTT-FT = Full-time non-tenure track faculty
- NTT-PT = Part-time non-tenure track faculty
- Total faculty = TEN + TT + NTT-FT + NTT-PT
- INST = instructors without faculty appointments
- GTA = graduate teaching assistants
- Total instructional staff = total faculty + INST + GTA
- Private NP = private non-profit colleges and universities
- Private FP = private for-profit colleges and universities

**Measures of Contingency**

- FNNTR = faculty non-tenure track rate =  $(NTT-FT + NTT-PT) / \text{Total faculty}$
- CONTR = contingency rate =  $(NTT-FT + NTT-PT + INST + GTA) / \text{Total instructional staff}$



			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Alabama Southern Community College	AL	Public	24	9	6	48	0	0	62.1%	62.1%
Bevill State Community College	AL	Public	94	25	3	208	0	0	63.9%	63.9%
Bishop State Community College	AL	Public	51	8	40	48	0	0	59.9%	59.9%
Central Alabama Community College	AL	Public	33	20	3	77	0	0	60.2%	60.2%
Chattahoochee Valley Community College	AL	Public	23	14	0	99	0	0	72.8%	72.8%
Enterprise State Community College	AL	Public	46	11	1	81	0	0	59.0%	59.0%
Gadsden State Community College	AL	Public	121	32	3	163	0	0	52.0%	52.0%
George C Wallace State Community College-Dothan	AL	Public	103	29	0	98	0	0	42.6%	42.6%
George C Wallace State Community College-Hanceville	AL	Public	100	25	3	265	0	0	68.2%	68.2%
George C Wallace State Community College-Selma	AL	Public	32	39	7	43	0	0	41.3%	41.3%
H Councill Trenholm State Technical College	AL	Public	40	17	1	41	0	0	42.4%	42.4%
ITT Technical Institute-Madison	AL	Private FP	0	0	9	60	0	0	100.0%	100.0%
ITT Technical Institute-Mobile	AL	Private FP	0	0	10	66	0	0	100.0%	100.0%
J F Drake State Community and Technical College	AL	Public	18	9	4	66	0	0	72.2%	72.2%
J F Ingram State Technical College	AL	Public	23	1	14	1	0	0	38.5%	38.5%
James H Faulkner State Community College	AL	Public	58	16	6	122	0	0	63.4%	63.4%
Jefferson Davis Community College	AL	Public	24	12	0	34	0	0	48.6%	48.6%
Jefferson State Community College	AL	Public	119	26	0	297	0	0	67.2%	67.2%
John C Calhoun State Community College	AL	Public	118	23	2	383	0	0	73.2%	73.2%
Lawson State Community College-Birmingham Campus	AL	Public	65	14	0	125	0	0	61.3%	61.3%
Lurleen B Wallace Community College	AL	Public	47	7	2	50	0	0	49.1%	49.1%
Marion Military Institute	AL	Public	15	6	0	4	0	0	16.0%	16.0%
Northeast Alabama Community College	AL	Public	49	0	17	87	0	0	68.0%	68.0%
Northwest-Shoals Community College	AL	Public	65	10	3	72	0	0	50.0%	50.0%
Reid State Technical College	AL	Public	17	7	0	8	0	0	25.0%	25.0%
Remington College-Mobile Campus	AL	Private NP	0	0	0	0	46	0	NA	100.0%
Shelton State Community College	AL	Public	72	22	0	123	0	0	56.7%	56.7%
Snead State Community College	AL	Public	29	9	0	103	0	0	73.0%	73.0%
Southern Union State Community College	AL	Public	69	19	0	188	0	0	68.1%	68.1%
Arkansas Northeastern College	AR	Public	0	0	0	0	71	0	NA	100.0%
Black River Technical College	AR	Public	0	0	73	59	0	0	100.0%	100.0%
College of the Ouachitas	AR	Public	0	0	39	45	0	0	100.0%	100.0%
East Arkansas Community College	AR	Public	0	0	32	55	0	0	100.0%	100.0%
Mid-South Community College	AR	Public	0	0	41	0	87	0	100.0%	100.0%
National Park Community College	AR	Public	0	0	100	3	86	0	100.0%	100.0%
North Arkansas College	AR	Public	0	0	64	72	9	0	100.0%	100.0%
NorthWest Arkansas Community College	AR	Public	0	0	142	330	0	0	100.0%	100.0%
Ozarka College	AR	Public	0	0	41	55	0	0	100.0%	100.0%
Pulaski Technical College	AR	Public	0	0	177	0	291	0	100.0%	100.0%
Rich Mountain Community College	AR	Public	0	0	23	41	9	0	100.0%	100.0%
South Arkansas Community College	AR	Public	0	0	59	0	50	0	100.0%	100.0%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Southeast Arkansas College	AR	Public	0	0	51	76	0	0	100.0%	100.0%
American Samoa Community College	AS	Public	33	3	25	19	0	0	55.0%	55.0%
Arizona Western College	AZ	Public	0	0	129	270	0	0	100.0%	100.0%
Brown Mackie College-Phoenix	AZ	Private FP	0	0	7	57	0	0	100.0%	100.0%
Central Arizona College	AZ	Public	0	0	94	0	323	0	100.0%	100.0%
Chandler-Gilbert Community College	AZ	Public	103	29	2	0	494	0	1.5%	79.0%
Cochise County Community College District	AZ	Public	0	0	86	239	0	0	100.0%	100.0%
Coconino Community College	AZ	Public	0	0	35	149	0	0	100.0%	100.0%
Eastern Arizona College	AZ	Public	0	0	93	253	0	0	100.0%	100.0%
Estrella Mountain Community College	AZ	Public	61	26	19	0	416	0	17.9%	83.3%
Everest College-Mesa	AZ	Private FP	0	0	0	0	41	0	NA	100.0%
Everest College-Phoenix	AZ	Private FP	0	0	0	0	113	0	NA	100.0%
GateWay Community College	AZ	Public	73	23	17	0	310	0	15.0%	77.3%
Glendale Community College	AZ	Public	178	69	31	0	734	0	11.2%	75.6%
ITT Technical Institute-Phoenix	AZ	Private FP	0	0	5	34	0	0	100.0%	100.0%
Mesa Community College	AZ	Public	246	60	25	0	793	0	7.6%	72.8%
Mohave Community College	AZ	Public	0	0	80	264	0	0	100.0%	100.0%
Northland Pioneer College	AZ	Public	0	0	79	0	140	0	100.0%	100.0%
Paradise Valley Community College	AZ	Public	73	37	1	0	411	0	0.9%	78.9%
Phoenix College	AZ	Public	103	32	2	2	616	0	2.9%	82.1%
Pima Community College	AZ	Public	0	0	350	876	0	0	100.0%	100.0%
Rio Salado College	AZ	Public	12	7	1	0	754	0	5.0%	97.5%
Scottsdale Community College	AZ	Public	130	29	6	0	352	0	3.6%	69.2%
South Mountain Community College	AZ	Public	40	20	0	0	202	0	0.0%	77.1%
Yavapai College	AZ	Public	0	0	112	83	0	0	100.0%	100.0%
Allan Hancock College	CA	Public	115	21	13	449	0	0	77.3%	77.3%
American Academy of Dramatic Arts-Los Angeles	CA	Private NP	0	0	8	38	0	0	100.0%	100.0%
American River College	CA	Public	321	56	9	608	0	0	62.1%	62.1%
American University of Health Sciences	CA	Private FP	0	0	27	13	0	0	100.0%	100.0%
Antelope Valley College	CA	Public	154	18	0	419	5	0	70.9%	71.1%
Bakersfield College	CA	Public	189	56	16	245	0	0	51.6%	51.6%
Barstow Community College	CA	Public	21	8	0	115	0	0	79.9%	79.9%
Berkeley City College	CA	Public	33	18	5	167	0	0	77.1%	77.1%
Butte College	CA	Public	135	31	26	516	0	0	76.6%	76.6%
Cabrillo College	CA	Public	157	24	22	356	0	0	67.6%	67.6%
Canada College	CA	Public	50	25	5	162	0	0	69.0%	69.0%
Casa Loma College-Van Nuys	CA	Private NP	0	0	8	38	0	0	100.0%	100.0%
CBD College	CA	Private NP	0	0	15	18	0	0	100.0%	100.0%
Cerritos College	CA	Public	196	59	0	538	0	0	67.8%	67.8%
Cerro Coso Community College	CA	Public	41	14	0	108	0	0	66.3%	66.3%
Chabot College	CA	Public	106	56	21	310	0	0	67.1%	67.1%
Chaffey College	CA	Public	174	28	20	664	0	0	77.2%	77.2%
Citrus College	CA	Public	140	15	0	354	0	0	69.5%	69.5%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
City College of San Francisco	CA	Public	494	13 5	36	849	0	0	58.5%	58.5%
Coastline Community College	CA	Public	27	14	2	246	0	0	85.8%	85.8%
College of Alameda	CA	Public	36	25	13	111	0	0	67.0%	67.0%
College of Marin	CA	Public	95	26	3	201	0	0	62.8%	62.8%
College of San Mateo	CA	Public	106	27	3	213	0	0	61.9%	61.9%
College of the Canyons	CA	Public	149	26	0	549	0	0	75.8%	75.8%
College of the Desert	CA	Public	72	10	6	347	0	0	81.1%	81.1%
College of the Redwoods	CA	Public	64	11	3	181	0	0	71.0%	71.0%
College of the Sequoias	CA	Public	133	19	9	250	0	0	63.0%	63.0%
College of the Siskiyous	CA	Public	28	6	10	130	0	0	80.5%	80.5%
Columbia College	CA	Public	34	6	8	100	0	0	73.0%	73.0%
Contra Costa College	CA	Public	64	12	10	250	0	0	77.4%	77.4%
Copper Mountain Community College	CA	Public	24	14	1	121	0	0	76.3%	76.3%
Cosumnes River College	CA	Public	147	24	5	281	0	0	62.6%	62.6%
Crafton Hills College	CA	Public	48	7	16	218	0	0	81.0%	81.0%
Cuesta College	CA	Public	139	17	9	281	0	0	65.0%	65.0%
Cuyamaca College	CA	Public	72	11	0	328	0	0	79.8%	79.8%
Cypress College	CA	Public	176	20	0	469	0	0	70.5%	70.5%
De Anza College	CA	Public	224	41	4	506	0	0	65.8%	65.8%
Diablo Valley College	CA	Public	193	26	37	573	0	0	73.6%	73.6%
East Los Angeles College	CA	Public	201	27	61	614	0	0	74.8%	74.8%
East San Gabriel Valley Regional Occupational Program	CA	Public	0	0	20	0	0	0	100.0%	100.0%
El Camino College-Compton Center	CA	Public	60	36	2	183	0	0	65.8%	65.8%
El Camino Community College District	CA	Public	249	81	4	581	0	0	63.9%	63.9%
Evergreen Valley College	CA	Public	76	40	21	200	0	0	65.6%	65.6%
Feather River Community College District	CA	Public	21	5	11	38	1	0	65.3%	65.8%
Folsom Lake College	CA	Public	84	18	2	205	0	0	67.0%	67.0%
Foothill College	CA	Public	148	31	1	399	0	0	69.1%	69.1%
Fresno City College	CA	Public	213	84	56	620	0	0	69.5%	69.5%
Fullerton College	CA	Public	254	25	0	700	0	0	71.5%	71.5%
Gavilan College	CA	Public	63	7	5	224	0	0	76.6%	76.6%
Glendale Community College	CA	Public	194	24	15	586	0	0	73.4%	73.4%
Golden West College	CA	Public	80	48	4	324	0	0	71.9%	71.9%
Grossmont College	CA	Public	177	22	0	590	0	0	74.8%	74.8%
Hartnell College	CA	Public	69	25	5	244	9	0	72.6%	73.3%
Imperial Valley College	CA	Public	105	17	38	147	0	0	60.3%	60.3%
Irvine Valley College	CA	Public	102	38	10	403	0	0	74.7%	74.7%
ITT Technical Institute-Clovis	CA	Private FP	0	0	3	41	0	0	100.0%	100.0%
ITT Technical Institute-Concord	CA	Private FP	0	0	0	24	0	0	100.0%	100.0%
Lake Tahoe Community College	CA	Public	36	3	4	115	0	0	75.3%	75.3%
Laney College	CA	Public	93	32	9	291	0	0	70.6%	70.6%
Las Positas College	CA	Public	84	17	6	280	0	0	73.9%	73.9%

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ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Lassen Community College	CA	Public	23	10	3	61	0	0	66.0%	66.0%
Long Beach City College	CA	Public	254	74	0	698	0	0	68.0%	68.0%
Los Angeles City College	CA	Public	142	13	45	471	0	0	76.9%	76.9%
Los Angeles County College of Nursing and Allied Health	CA	Public	0	0	34	0	0	0	100.0%	100.0%
Los Angeles Harbor College	CA	Public	60	17	33	287	0	0	80.6%	80.6%
Los Angeles Mission College	CA	Public	47	10	23	274	0	0	83.9%	83.9%
Los Angeles ORT College-Los Angeles Campus	CA	Private NP	0	0	0	0	18	0	NA	100.0%
Los Angeles Pierce College	CA	Public	117	31	45	540	0	0	79.8%	79.8%
Los Angeles Southwest College	CA	Public	39	7	35	284	0	0	87.4%	87.4%
Los Angeles Trade Technical College	CA	Public	131	16	34	305	0	0	69.8%	69.8%
Los Angeles Valley College	CA	Public	141	12	23	456	0	0	75.8%	75.8%
Los Medanos College	CA	Public	81	17	33	254	0	0	74.5%	74.5%
Marymount California University	CA	Private NP	0	0	33	97	0	0	100.0%	100.0%
Mendocino College	CA	Public	28	20	2	257	0	0	84.4%	84.4%
Merced College	CA	Public	93	78	0	328	0	0	65.7%	65.7%
Merritt College	CA	Public	52	19	3	165	0	0	70.3%	70.3%
MiraCosta College	CA	Public	151	24	4	543	0	0	75.8%	75.8%
Mission College	CA	Public	104	32	5	200	0	0	60.1%	60.1%
Modesto Junior College	CA	Public	138	54	26	329	0	0	64.9%	64.9%
Monterey Peninsula College	CA	Public	77	32	6	260	0	0	70.9%	70.9%
Moorpark College	CA	Public	98	59	0	323	0	0	67.3%	67.3%
Mt San Antonio College	CA	Public	301	78	10	727	0	0	66.0%	66.0%
Mt San Jacinto Community College District	CA	Public	99	12	4	580	0	0	84.0%	84.0%
Napa Valley College	CA	Public	79	15	3	261	0	0	73.7%	73.7%
Ohlone College	CA	Public	89	22	9	368	0	0	77.3%	77.3%
Orange Coast College	CA	Public	190	56	1	488	0	0	66.5%	66.5%
Oxnard College	CA	Public	55	30	4	128	0	0	60.8%	60.8%
Palo Verde College	CA	Public	24	3	1	38	0	0	59.1%	59.1%
Palomar College	CA	Public	192	72	5	897	0	0	77.4%	77.4%
Pasadena City College	CA	Public	309	55	5	860	0	0	70.4%	70.4%
Porterville College	CA	Public	43	16	4	87	0	0	60.7%	60.7%
Reedley College	CA	Public	139	45	37	434	0	0	71.9%	71.9%
Rio Hondo College	CA	Public	156	21	0	369	0	0	67.6%	67.6%
Riverside City College	CA	Public	195	12	4	450	0	0	68.7%	68.7%
Sacramento City College	CA	Public	252	47	7	484	0	0	62.2%	62.2%
Saddleback College	CA	Public	170	70	3	609	0	0	71.8%	71.8%
San Bernardino Valley College	CA	Public	104	23	19	412	0	0	77.2%	77.2%
San Diego City College	CA	Public	145	25	3	447	0	0	72.6%	72.6%
San Diego Mesa College	CA	Public	211	33	5	569	0	0	70.2%	70.2%
San Diego Miramar College	CA	Public	89	31	1	246	0	0	67.3%	67.3%
San Joaquin Delta College	CA	Public	176	31	0	308	0	0	59.8%	59.8%
San Jose City College	CA	Public	83	37	1	265	0	0	68.9%	68.9%
Santa Ana College	CA	Public	140	85	10	627	0	0	73.9%	73.9%

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ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Santa Barbara City College	CA	Public	207	23	156	316	0	0	67.2%	67.2%
Santa Monica College	CA	Public	259	50	7	1055	0	0	77.5%	77.5%
Santa Rosa Junior College	CA	Public	203	78	9	948	0	0	77.3%	77.3%
Santiago Canyon College	CA	Public	64	34	7	326	0	0	77.3%	77.3%
Shasta College	CA	Public	77	41	6	237	0	0	67.3%	67.3%
Sierra College	CA	Public	172	41	4	612	0	0	74.3%	74.3%
Skyline College	CA	Public	86	45	12	222	0	0	64.1%	64.1%
Solano Community College	CA	Public	119	31	6	219	0	0	60.0%	60.0%
Southwestern College	CA	Public	159	30	0	749	0	0	79.9%	79.9%
Taft College	CA	Public	28	12	1	73	2	0	64.9%	65.5%
Ventura College	CA	Public	95	46	4	316	0	0	69.4%	69.4%
Victor Valley College	CA	Public	106	9	6	401	0	0	78.0%	78.0%
West Hills College-Coalinga	CA	Public	23	6	0	60	0	0	67.4%	67.4%
West Hills College-Lemoore	CA	Public	28	2	1	118	0	0	79.9%	79.9%
West Los Angeles College	CA	Public	63	12	33	312	0	0	82.1%	82.1%
West Valley College	CA	Public	105	57	5	203	0	0	56.2%	56.2%
Woodland Community College	CA	Public	20	5	6	104	0	0	81.5%	81.5%
Yuba College	CA	Public	47	14	18	211	0	0	79.0%	79.0%
Aims Community College	CO	Public	74	23	4	0	202	0	4.0%	68.0%
Arapahoe Community College	CO	Public	69	37	0	388	0	0	78.5%	78.5%
Colorado Mountain College	CO	Public	0	0	111	504	0	0	100.0%	100.0%
Colorado Northwestern Community College	CO	Public	0	0	43	61	0	0	100.0%	100.0%
Community College of Aurora	CO	Public	0	0	51	0	352	0	100.0%	100.0%
Community College of Denver	CO	Public	0	0	105	280	0	0	100.0%	100.0%
Front Range Community College	CO	Public	174	64	8	3	765	0	4.4%	76.5%
Lamar Community College	CO	Public	0	0	16	39	0	0	100.0%	100.0%
Morgan Community College	CO	Public	0	0	30	2	83	0	100.0%	100.0%
Northeastern Junior College	CO	Public	0	0	48	49	0	0	100.0%	100.0%
Otero Junior College	CO	Public	0	0	35	0	56	0	100.0%	100.0%
Pikes Peak Community College	CO	Public	0	0	169	30	513	0	100.0%	100.0%
Pueblo Community College	CO	Public	0	0	99	0	277	0	100.0%	100.0%
Red Rocks Community College	CO	Public	0	0	98	0	353	0	100.0%	100.0%
Trinidad State Junior College	CO	Public	0	0	50	0	111	0	100.0%	100.0%
Asnuntuck Community College	CT	Public	12	14	0	0	117	0	0.0%	81.8%
Capital Community College	CT	Public	31	31	11	262	0	0	81.5%	81.5%
Gateway Community College	CT	Public	77	27	3	462	0	0	81.7%	81.7%
Goodwin College	CT	Private NP	0	0	90	222	0	0	100.0%	100.0%
Housatonic Community College	CT	Public	42	40	0	255	0	0	75.7%	75.7%
Manchester Community College	CT	Public	66	44	2	412	0	0	79.0%	79.0%
Middlesex Community College	CT	Public	23	16	6	179	0	0	82.6%	82.6%
Naugatuck Valley Community College	CT	Public	72	29	3	356	0	0	78.0%	78.0%
Northwestern Connecticut Community College	CT	Public	16	14	0	84	0	0	73.7%	73.7%
Norwalk Community College	CT	Public	70	26	12	315	0	0	77.3%	77.3%
Quinebaug Valley Community College	CT	Public	24	7	0	0	97	0	0.0%	75.8%

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ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
St Vincent's College	CT	Private NP	0	0	19	88	2	0	100.0%	100.0%
Three Rivers Community College	CT	Public	42	25	14	183	20	0	74.6%	76.4%
Tunxis Community College	CT	Public	47	13	4	270	0	0	82.0%	82.0%
Delaware College of Art and Design	DE	Private NP	0	0	6	22	0	0	100.0%	100.0%
Delaware Technical Community College-Owens	DE	Public	0	0	122	237	0	0	100.0%	100.0%
Delaware Technical Community College-Stanton/Wilmington	DE	Public	0	0	189	319	0	0	100.0%	100.0%
Delaware Technical Community College-Terry	DE	Public	0	0	92	178	0	0	100.0%	100.0%
Broward College	FL	Public	318	103	2	1325	0	0	75.9%	75.9%
Brown Mackie College-Miami	FL	Private FP	0	0	5	111	0	0	100.0%	100.0%
City College-Altamonte Springs	FL	Private NP	0	0	5	39	0	0	100.0%	100.0%
College of Central Florida	FL	Public	91	36	0	125	0	0	49.6%	49.6%
Eastern Florida State College	FL	Public	180	36	5	430	0	0	66.8%	66.8%
Everest University-Jacksonville	FL	Private FP	0	0	0	0	27	0	NA	100.0%
Florida Career College-Miami	FL	Private FP	0	0	48	173	0	0	100.0%	100.0%
Florida Gateway College	FL	Public	35	30	2	121	0	0	65.4%	65.4%
Florida Keys Community College	FL	Public	4	5	16	81	0	0	91.5%	91.5%
Florida National University-Main Campus	FL	Private FP	0	0	73	54	0	0	100.0%	100.0%
Gulf Coast State College	FL	Public	56	38	15	184	0	0	67.9%	67.9%
Hillsborough Community College	FL	Public	216	71	28	1154	0	0	80.5%	80.5%
ITT Technical Institute-Fort Myers	FL	Private FP	0	0	8	34	0	0	100.0%	100.0%
Lake-Sumter State College	FL	Public	24	43	0	0	204	0	0.0%	75.3%
Lincoln College of Technology-West Palm Beach	FL	Private FP	0	0	22	23	0	0	100.0%	100.0%
North Florida Community College	FL	Public	14	3	18	22	0	0	70.2%	70.2%
Palm Beach State College	FL	Public	212	84	9	870	0	0	74.8%	74.8%
Pasco-Hernando State College	FL	Public	90	54	9	298	0	0	68.1%	68.1%
Pensacola State College	FL	Public	116	64	0	419	0	0	69.9%	69.9%
Polk State College	FL	Public	106	49	0	231	2	0	59.8%	60.1%
Saint Johns River State College	FL	Public	59	65	14	289	0	0	71.0%	71.0%
Sanford-Brown College-Online	FL	Private FP	0	0	0	0	129	0	NA	100.0%
Santa Fe College	FL	Public	169	71	0	476	0	0	66.5%	66.5%
Seminole State College of Florida	FL	Public	155	71	0	529	0	0	70.1%	70.1%
South Florida State College	FL	Public	47	18	0	90	0	0	58.1%	58.1%
State College of Florida-Manatee-Sarasota	FL	Public	108	17	7	325	0	0	72.6%	72.6%
Tallahassee Community College	FL	Public	139	50	5	387	0	0	67.5%	67.5%
Valencia College	FL	Public	334	68	93	947	0	0	72.1%	72.1%
College of Micronesia-FSM	FM	Public	0	0	98	102	9	0	100.0%	100.0%
Albany Technical College	GA	Public	0	0	0	0	243	0	NA	100.0%
Andrew College	GA	Private NP	4	5	8	2	0	0	52.6%	52.6%
Athens Technical College	GA	Public	0	0	106	0	294	0	100.0%	100.0%
Atlanta Metropolitan State College	GA	Public	18	23	35	64	2	0	70.7%	71.1%
Atlanta Technical College	GA	Public	0	0	95	232	0	0	100.0%	100.0%
Augusta Technical College	GA	Public	0	0	138	134	0	0	100.0%	100.0%

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Bainbridge State College	GA	Public	19	36	11	39	0	0	47.6%	47.6%
Chattahoochee Technical College	GA	Public	0	0	171	0	262	0	100.0%	100.0%
College of Coastal Georgia	GA	Public	21	33	33	93	0	0	70.0%	70.0%
Columbus Technical College	GA	Public	0	0	77	127	0	0	100.0%	100.0%
Darton State College	GA	Public	41	42	75	20	98	0	53.4%	69.9%
East Georgia State College	GA	Public	18	48	4	47	0	0	43.6%	43.6%
Georgia Highlands College	GA	Public	58	38	28	122	0	0	61.0%	61.0%
Georgia Northwestern Technical College	GA	Public	0	0	0	0	304	0	NA	100.0%
Georgia Perimeter College	GA	Public	179	17 7	75	0	534	0	17.4%	63.1%
Georgia Piedmont Technical College	GA	Public	0	0	74	531	0	0	100.0%	100.0%
Gwinnett Technical College	GA	Public	0	0	104	346	0	0	100.0%	100.0%
ITT Technical Institute-Atlanta	GA	Private FP	0	0	4	41	0	0	100.0%	100.0%
ITT Technical Institute-Kennesaw	GA	Private FP	0	0	4	42	0	0	100.0%	100.0%
Lanier Technical College	GA	Public	0	0	96	0	218	0	100.0%	100.0%
Moultrie Technical College	GA	Public	0	0	69	0	124	0	100.0%	100.0%
North Georgia Technical College	GA	Public	0	0	72	101	0	0	100.0%	100.0%
Oconee Fall Line Technical College	GA	Public	0	0	0	0	160	0	NA	100.0%
Ogeechee Technical College	GA	Public	0	0	0	0	126	0	NA	100.0%
Savannah Technical College	GA	Public	0	0	98	255	0	0	100.0%	100.0%
South Georgia Technical College	GA	Public	0	0	55	77	11	0	100.0%	100.0%
Southeastern Technical College	GA	Public	0	0	67	54	0	0	100.0%	100.0%
Southern Crescent Technical College	GA	Public	0	0	0	0	255	0	NA	100.0%
Southwest Georgia Technical College	GA	Public	0	0	47	60	0	0	100.0%	100.0%
West Georgia Technical College	GA	Public	0	0	139	400	0	0	100.0%	100.0%
Wiregrass Georgia Technical College	GA	Public	0	0	117	155	0	0	100.0%	100.0%
Young Harris College	GA	Private NP	22	45	12	46	0	0	46.4%	46.4%
Guam Community College	GU	Public	49	5	3	0	2	0	5.3%	8.5%
Des Moines Area Community College	IA	Public	0	0	358	2	826	0	100.0%	100.0%
Eastern Iowa Community College District	IA	Public	0	0	147	0	498	0	100.0%	100.0%
Ellsworth Community College	IA	Public	0	0	33	0	0	0	100.0%	100.0%
Hawkeye Community College	IA	Public	0	0	123	0	341	0	100.0%	100.0%
Indian Hills Community College	IA	Public	0	0	135	156	0	0	100.0%	100.0%
Iowa Central Community College	IA	Public	0	0	87	0	329	0	100.0%	100.0%
Iowa Lakes Community College	IA	Public	0	0	84	2	59	0	100.0%	100.0%
Iowa Western Community College	IA	Public	0	0	129	0	379	0	100.0%	100.0%
ITT Technical Institute-Clive	IA	Private FP	0	0	1	20	0	0	100.0%	100.0%
Kirkwood Community College	IA	Public	0	0	270	0	659	0	100.0%	100.0%
Marshalltown Community College	IA	Public	0	0	43	3	0	0	100.0%	100.0%
North Iowa Area Community College	IA	Public	0	0	72	2	66	0	100.0%	100.0%
Northeast Iowa Community College	IA	Public	0	0	125	187	341	0	100.0%	100.0%
Northwest Iowa Community College	IA	Public	0	0	39	83	0	0	100.0%	100.0%
Southeastern Community College	IA	Public	0	0	75	0	108	0	100.0%	100.0%
Southwestern Community College	IA	Public	0	0	40	65	0	0	100.0%	100.0%

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St Luke's College	IA	Private NP	0	0	29	19	0	0	100.0%	100.0%
Western Iowa Tech Community College	IA	Public	0	0	81	472	109	0	100.0%	100.0%
Brown Mackie College-Boise	ID	Private FP	0	0	1	39	0	0	100.0%	100.0%
College of Southern Idaho	ID	Public	0	0	155	177	0	0	100.0%	100.0%
College of Western Idaho	ID	Public	0	0	138	301	88	0	100.0%	100.0%
Eastern Idaho Technical College	ID	Public	0	0	34	0	103	0	100.0%	100.0%
North Idaho College	ID	Public	102	39	20	283	0	0	68.2%	68.2%
Black Hawk College	IL	Public	95	35	4	160	1	0	55.8%	55.9%
Carl Sandburg College	IL	Public	34	12	1	135	1	0	74.7%	74.9%
Chicago ORT Technical Institute	IL	Private NP	0	0	1	32	0	0	100.0%	100.0%
City Colleges of Chicago-Harold Washington College	IL	Public	97	19	0	287	0	0	71.2%	71.2%
City Colleges of Chicago-Harry S Truman College	IL	Public	68	19	3	268	4	0	75.7%	76.0%
City Colleges of Chicago-Kennedy-King College	IL	Public	41	26	11	158	8	0	71.6%	72.5%
City Colleges of Chicago-Malcolm X College	IL	Public	49	30	0	166	14	0	67.8%	69.5%
City Colleges of Chicago-Olive-Harvey College	IL	Public	37	17	4	113	3	0	68.4%	69.0%
City Colleges of Chicago-Richard J Daley College	IL	Public	42	16	0	217	0	0	78.9%	78.9%
City Colleges of Chicago-Wilbur Wright College	IL	Public	79	26	0	307	5	0	74.5%	74.8%
College of DuPage	IL	Public	212	69	1	1220	0	0	81.3%	81.3%
College of Lake County	IL	Public	184	21	0	695	0	0	77.2%	77.2%
Danville Area Community College	IL	Public	53	19	2	70	2	0	50.0%	50.7%
Elgin Community College	IL	Public	113	20	0	468	0	0	77.9%	77.9%
Frontier Community College	IL	Public	3	2	0	85	0	0	94.4%	94.4%
Heartland Community College	IL	Public	77	12	0	219	0	0	71.1%	71.1%
Highland Community College	IL	Public	34	12	0	86	0	0	65.2%	65.2%
Illinois Central College	IL	Public	146	28	8	392	0	0	69.7%	69.7%
Illinois Valley Community College	IL	Public	73	6	0	136	0	0	63.3%	63.3%
John A Logan College	IL	Public	82	16	0	176	0	0	64.2%	64.2%
John Wood Community College	IL	Public	47	3	0	162	2	0	76.4%	76.6%
Joliet Junior College	IL	Public	191	26	0	525	0	0	70.8%	70.8%
Kankakee Community College	IL	Public	56	15	0	209	0	0	74.6%	74.6%
Kaskaskia College	IL	Public	57	14	0	157	0	0	68.9%	68.9%
Kishwaukee College	IL	Public	51	22	0	161	0	0	68.8%	68.8%
Lake Land College	IL	Public	70	27	5	99	0	0	51.7%	51.7%
Lewis and Clark Community College	IL	Public	80	24	1	0	239	0	1.0%	69.8%
Lincoln Land Community College	IL	Public	103	17	2	244	0	0	67.2%	67.2%
Lincoln Trail College	IL	Public	14	3	0	49	0	0	74.2%	74.2%
MacCormac College	IL	Private NP	0	0	6	17	0	0	100.0%	100.0%
McHenry County College	IL	Public	84	13	1	193	13	0	66.7%	68.1%
Moraine Valley Community College	IL	Public	161	32	0	541	0	0	73.7%	73.7%
Morrison Institute of Technology	IL	Private NP	0	0	10	1	0	0	100.0%	100.0%
Morton College	IL	Public	44	10	0	140	0	0	72.2%	72.2%
Oakton Community College	IL	Public	131	8	15	483	1	0	78.2%	78.2%
Olney Central College	IL	Public	32	10	0	52	0	0	55.3%	55.3%



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Parkland College	IL	Public	141	26	9	310	0	0	65.6%	65.6%
Prairie State College	IL	Public	54	25	0	269	0	0	77.3%	77.3%
Rend Lake College	IL	Public	56	11	0	162	0	0	70.7%	70.7%
Richland Community College	IL	Public	58	12	0	122	4	0	63.5%	64.3%
Rock Valley College	IL	Public	132	17	8	302	2	0	67.5%	67.7%
Sauk Valley Community College	IL	Public	32	13	1	87	0	0	66.2%	66.2%
Shawnee Community College	IL	Public	34	5	0	103	0	0	72.5%	72.5%
South Suburban College	IL	Public	73	11	5	203	1	0	71.2%	71.3%
Southeastern Illinois College	IL	Public	33	6	6	56	0	0	61.4%	61.4%
Southwestern Illinois College	IL	Public	144	9	0	524	0	0	77.4%	77.4%
Spoon River College	IL	Public	28	7	0	62	0	0	63.9%	63.9%
Triton College	IL	Public	77	27	0	523	2	0	83.4%	83.5%
Wabash Valley College	IL	Public	30	6	0	37	1	0	50.7%	51.4%
Waubensee Community College	IL	Public	91	15	0	444	0	0	80.7%	80.7%
William Rainey Harper College	IL	Public	172	38	0	575	0	0	73.2%	73.2%
Ancilla College	IN	Private NP	1	0	14	22	0	0	97.3%	97.3%
Brown Mackie College-Fort Wayne	IN	Private FP	0	0	7	40	0	0	100.0%	100.0%
Brown Mackie College-Indianapolis	IN	Private FP	0	0	9	56	0	0	100.0%	100.0%
Brown Mackie College-Merrillville	IN	Private FP	0	0	7	24	0	0	100.0%	100.0%
Brown Mackie College-South Bend	IN	Private FP	0	0	6	26	0	0	100.0%	100.0%
ITT Technical Institute-South Bend	IN	Private FP	0	0	9	19	0	0	100.0%	100.0%
Ivy Tech Community College	IN	Public	0	0	1280	4133	0	0	100.0%	100.0%
Allen County Community College	KS	Public	30	4	0	137	0	0	80.1%	80.1%
Barton County Community College	KS	Public	51	25	0	0	157	0	0.0%	67.4%
Butler Community College	KS	Public	0	0	147	0	436	0	100.0%	100.0%
Cloud County Community College	KS	Public	32	12	12	226	0	0	84.4%	84.4%
Coffeyville Community College	KS	Public	36	8	0	16	0	0	26.7%	26.7%
Colby Community College	KS	Public	25	21	1	1	65	0	4.2%	59.3%
Cowley County Community College	KS	Public	39	13	0	137	5	0	72.5%	73.2%
Dodge City Community College	KS	Public	32	26	0	143	0	0	71.1%	71.1%
Flint Hills Technical College	KS	Public	22	16	0	0	0	0	0.0%	0.0%
Fort Scott Community College	KS	Public	31	17	0	81	2	0	62.8%	63.4%
Garden City Community College	KS	Public	50	11	1	0	77	0	1.6%	56.1%
Hesston College	KS	Private NP	0	0	32	24	0	0	100.0%	100.0%
Highland Community College	KS	Public	42	15	0	0	250	0	0.0%	81.4%
Hutchinson Community College	KS	Public	83	23	0	10	179	0	8.6%	64.1%
Independence Community College	KS	Public	18	8	0	0	66	0	0.0%	71.7%
ITT Technical Institute-Wichita	KS	Private FP	0	0	9	24	0	0	100.0%	100.0%
Johnson County Community College	KS	Public	0	0	318	599	0	0	100.0%	100.0%
Kansas City Kansas Community College	KS	Public	123	28	0	0	303	0	0.0%	66.7%
Labette Community College	KS	Public	26	9	0	94	0	0	72.9%	72.9%
Manhattan Area Technical College	KS	Public	0	0	29	0	44	0	100.0%	100.0%
Neosho County Community College	KS	Public	29	18	13	154	0	0	78.0%	78.0%
North Central Kansas Technical College	KS	Public	33	20	2	21	0	0	30.3%	30.3%

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Northwest Kansas Technical College	KS	Public	13	16	0	57	0	0	66.3%	66.3%
Pratt Community College	KS	Public	29	11	0	0	0	0	0.0%	0.0%
Salina Area Technical College	KS	Public	11	11	3	14	0	0	43.6%	43.6%
Seward County Community College and Area Technical School	KS	Public	0	0	65	68	0	0	100.0%	100.0%
Wichita Area Technical College	KS	Public	27	33	0	217	34	0	78.3%	80.7%
Wright Career College	KS	Private NP	0	0	0	237	0	0	100.0%	100.0%
Ashland Community and Technical College	KY	Public	37	0	28	0	137	0	43.1%	81.7%
Beckfield College-Florence	KY	Private FP	0	0	23	80	0	0	100.0%	100.0%
Big Sandy Community and Technical College	KY	Public	31	1	40	0	127	0	55.6%	83.9%
Bluegrass Community and Technical College	KY	Public	114	18	54	0	577	0	29.0%	82.7%
Elizabethtown Community and Technical College	KY	Public	42	45	34	0	181	0	28.1%	71.2%
Gateway Community and Technical College	KY	Public	0	0	54	2	319	0	100.0%	100.0%
Hazard Community and Technical College	KY	Public	46	3	40	0	65	0	44.9%	68.2%
Henderson Community College	KY	Public	28	6	4	0	103	0	10.5%	75.9%
Hopkinsville Community College	KY	Public	26	5	36	1	88	0	54.4%	80.1%
ITT Technical Institute-Lexington	KY	Private FP	0	0	8	51	0	0	100.0%	100.0%
Jefferson Community and Technical College	KY	Public	158	11	54	0	454	0	24.2%	75.0%
Madisonville Community College	KY	Public	31	6	26	0	96	0	41.3%	76.7%
Maysville Community and Technical College	KY	Public	26	10	39	0	173	0	52.0%	85.5%
National College-Lexington	KY	Private FP	0	0	0	0	209	0	NA	100.0%
Owensboro Community and Technical College	KY	Public	29	3	27	0	195	0	45.8%	87.4%
Somerset Community College	KY	Public	53	4	111	0	171	0	66.1%	83.2%
Southcentral Kentucky Community and Technical College	KY	Public	0	0	78	6	186	0	100.0%	100.0%
Southeast Kentucky Community and Technical College	KY	Public	36	11	27	0	73	0	36.5%	68.0%
West Kentucky Community and Technical College	KY	Public	39	8	74	0	207	0	61.2%	85.7%
Baton Rouge Community College	LA	Public	1	0	189	288	0	0	99.8%	99.8%
Bossier Parish Community College	LA	Public	33	1	112	161	0	0	88.9%	88.9%
Central Louisiana Technical Community College	LA	Public	9	0	68	69	0	0	93.8%	93.8%
Delgado Community College	LA	Public	39	16	346	448	0	0	93.5%	93.5%
Fletcher Technical Community College	LA	Public	3	0	54	42	0	0	97.0%	97.0%
ITT Technical Institute-Baton Rouge	LA	Private FP	0	0	4	63	0	0	100.0%	100.0%
Northshore Technical Community College	LA	Public	3	0	71	80	0	0	98.1%	98.1%
Northwest Louisiana Technical College	LA	Public	15	0	58	61	0	0	88.8%	88.8%
Nunez Community College	LA	Public	1	0	37	65	0	0	99.0%	99.0%
River Parishes Community College	LA	Public	0	0	36	37	0	0	100.0%	100.0%
South Central Louisiana Technical College-Young Memorial Campus	LA	Public	7	0	46	45	0	0	92.9%	92.9%
South Louisiana Community College	LA	Public	18	0	118	103	0	0	92.5%	92.5%
SOWELA Technical Community College	LA	Public	6	0	72	72	0	0	96.0%	96.0%
Bay State College	MA	Private FP	0	0	26	99	0	0	100.0%	100.0%
Berkshire Community College	MA	Public	34	22	0	120	0	0	68.2%	68.2%

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Bristol Community College	MA	Public	77	60	0	0	609	0	0.0%	81.6%
Bunker Hill Community College	MA	Public	88	63	3	563	0	0	78.9%	78.9%
Cape Cod Community College	MA	Public	51	17	0	247	0	0	78.4%	78.4%
Greenfield Community College	MA	Public	39	19	1	107	0	0	65.1%	65.1%
Holyoke Community College	MA	Public	91	35	0	387	0	0	75.4%	75.4%
Laboure College	MA	Private NP	0	0	23	46	0	0	100.0%	100.0%
Lawrence Memorial Hospital School of Nursing	MA	Private NP	0	0	37	14	2	0	100.0%	100.0%
Marian Court College	MA	Private NP	0	0	6	18	0	0	100.0%	100.0%
Massachusetts Bay Community College	MA	Public	50	31	0	262	0	0	76.4%	76.4%
Massasoit Community College	MA	Public	82	51	0	479	0	0	78.3%	78.3%
Middlesex Community College	MA	Public	95	38	0	426	8	0	76.2%	76.5%
Mount Wachusett Community College	MA	Public	59	20	0	0	362	0	0.0%	82.1%
New England College of Business and Finance	MA	Private FP	0	0	0	0	73	0	NA	100.0%
North Shore Community College	MA	Public	79	51	2	0	450	0	1.5%	77.7%
Northern Essex Community College	MA	Public	74	40	0	510	0	0	81.7%	81.7%
Quincy College	MA	Public	15	43	0	0	276	0	0.0%	82.6%
Quinsigamond Community College	MA	Public	88	48	0	423	0	0	75.7%	75.7%
Roxbury Community College	MA	Public	33	16	0	192	0	0	79.7%	79.7%
Springfield Technical Community College	MA	Public	101	40	0	333	0	0	70.3%	70.3%
Allegany College of Maryland	MD	Public	77	28	4	125	0	0	55.1%	55.1%
Anne Arundel Community College	MD	Public	131	23	114	711	0	0	84.3%	84.3%
Baltimore City Community College	MD	Public	0	0	104	185	0	0	100.0%	100.0%
Carroll Community College	MD	Public	0	0	77	188	0	0	100.0%	100.0%
Cecil College	MD	Public	3	0	49	184	0	0	98.7%	98.7%
Chesapeake College	MD	Public	0	0	54	71	2	0	100.0%	100.0%
College of Southern Maryland	MD	Public	98	7	26	440	62	0	81.6%	83.4%
Frederick Community College	MD	Public	0	0	101	403	58	0	100.0%	100.0%
Garrett College	MD	Public	11	12	0	45	0	0	66.2%	66.2%
Hagerstown Community College	MD	Public	35	45	0	0	166	0	0.0%	67.5%
Harford Community College	MD	Public	44	18	41	254	0	0	82.6%	82.6%
Howard Community College	MD	Public	0	0	189	640	0	0	100.0%	100.0%
ITT Technical Institute-Owings Mills	MD	Private FP	0	0	5	48	0	0	100.0%	100.0%
Kaplan University-Hagerstown Campus	MD	Private FP	0	0	1	11	0	0	100.0%	100.0%
Montgomery College	MD	Public	14	0	487	991	0	0	99.1%	99.1%
Prince George's Community College	MD	Public	113	11 2	24	707	0	0	76.5%	76.5%
The Community College of Baltimore County	MD	Public	62	0	375	928	0	0	95.5%	95.5%
Wor-Wic Community College	MD	Public	0	0	71	105	0	0	100.0%	100.0%
Central Maine Community College	ME	Public	0	0	55	176	0	0	100.0%	100.0%
Eastern Maine Community College	ME	Public	0	0	66	174	0	0	100.0%	100.0%
Kennebec Valley Community College	ME	Public	0	0	44	79	2	0	100.0%	100.0%
Maine College of Health Professions	ME	Private NP	0	0	16	8	0	0	100.0%	100.0%
Northern Maine Community College	ME	Public	0	0	43	50	0	0	100.0%	100.0%
Southern Maine Community College	ME	Public	0	0	109	347	0	0	100.0%	100.0%

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Washington County Community College	ME	Public	0	0	24	26	0	0	100.0%	100.0%
York County Community College	ME	Public	0	0	25	120	0	0	100.0%	100.0%
College of the Marshall Islands	MH	Public	0	0	49	12	0	0	100.0%	100.0%
Alpena Community College	MI	Public	0	0	50	99	0	0	100.0%	100.0%
Bay de Noc Community College	MI	Public	43	3	0	0	73	0	0.0%	61.3%
Delta College	MI	Public	148	57	8	0	318	0	3.8%	61.4%
Glen Oaks Community College	MI	Public	22	3	1	7	0	0	24.2%	24.2%
Gogebic Community College	MI	Public	0	0	35	3	45	0	100.0%	100.0%
Grand Rapids Community College	MI	Public	170	86	0	633	0	0	71.2%	71.2%
Henry Ford Community College	MI	Public	142	30	0	0	593	0	0.0%	77.5%
Jackson College	MI	Public	69	3	1	0	345	0	1.4%	82.8%
Kalamazoo Valley Community College	MI	Public	111	16	0	344	0	0	73.0%	73.0%
Kellogg Community College	MI	Public	71	15	0	0	307	0	0.0%	78.1%
Kirtland Community College	MI	Public	0	0	31	56	0	0	100.0%	100.0%
Lake Michigan College	MI	Public	0	0	56	0	232	0	100.0%	100.0%
Lansing Community College	MI	Public	0	0	189	1524	0	0	100.0%	100.0%
Macomb Community College	MI	Public	0	0	196	804	0	0	100.0%	100.0%
Mid Michigan Community College	MI	Public	0	0	43	167	0	0	100.0%	100.0%
Monroe County Community College	MI	Public	47	8	1	142	0	0	72.2%	72.2%
Montcalm Community College	MI	Public	26	3	0	88	0	0	75.2%	75.2%
Mott Community College	MI	Public	0	0	136	0	294	0	100.0%	100.0%
Muskegon Community College	MI	Public	0	0	83	0	241	0	100.0%	100.0%
North Central Michigan College	MI	Public	0	0	31	0	31	0	100.0%	100.0%
Northwestern Michigan College	MI	Public	0	0	96	229	0	0	100.0%	100.0%
Oakland Community College	MI	Public	0	0	225	0	967	0	100.0%	100.0%
Schoolcraft College	MI	Public	0	0	99	439	0	0	100.0%	100.0%
Southwestern Michigan College	MI	Public	0	0	54	119	0	0	100.0%	100.0%
St Clair County Community College	MI	Public	54	13	7	180	0	0	73.6%	73.6%
Washtenaw Community College	MI	Public	0	0	156	575	0	0	100.0%	100.0%
Wayne County Community College District	MI	Public	0	0	61	782	0	0	100.0%	100.0%
West Shore Community College	MI	Public	21	4	0	88	0	0	77.9%	77.9%
Alexandria Technical & Community College	MN	Public	52	12	0	85	0	0	57.0%	57.0%
Anoka Technical College	MN	Public	40	12	0	45	0	0	46.4%	46.4%
Anoka-Ramsey Community College	MN	Public	100	23	0	138	0	0	52.9%	52.9%
Central Lakes College-Brainerd	MN	Public	72	15	4	69	0	0	45.6%	45.6%
Century College	MN	Public	143	20	4	221	0	0	58.0%	58.0%
Dakota County Technical College	MN	Public	59	14	0	91	0	0	55.5%	55.5%
Hennepin Technical College	MN	Public	108	15	0	116	0	0	48.5%	48.5%
Hibbing Community College	MN	Public	41	3	1	32	0	0	42.9%	42.9%
Inver Hills Community College	MN	Public	78	20	3	114	0	0	54.4%	54.4%
Itasca Community College	MN	Public	24	3	1	40	0	0	60.3%	60.3%
Lake Superior College	MN	Public	76	22	3	138	0	0	59.0%	59.0%
Mesabi Range College	MN	Public	27	5	0	35	0	0	52.2%	52.2%
Minneapolis Community and Technical College	MN	Public	125	26	1	231	0	0	60.6%	60.6%

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Minnesota School of Business-Blaine	MN	Private FP	0	0	8	19	0	0	100.0%	100.0%
Minnesota School of Business-Elk River	MN	Private FP	0	0	4	16	0	0	100.0%	100.0%
Minnesota State College-Southeast Technical	MN	Public	62	13	0	30	0	0	28.6%	28.6%
Minnesota State Community and Technical College	MN	Public	135	15	0	135	0	0	47.4%	47.4%
Minnesota West Community and Technical College	MN	Public	60	13	0	86	0	0	54.1%	54.1%
Normandale Community College	MN	Public	145	18	0	184	0	0	53.0%	53.0%
North Hennepin Community College	MN	Public	100	15	0	139	0	0	54.7%	54.7%
Northland Community and Technical College	MN	Public	67	23	2	96	0	0	52.1%	52.1%
Northwest Technical College	MN	Public	25	4	0	26	0	0	47.3%	47.3%
Pine Technical & Community College	MN	Public	19	7	1	26	0	0	50.9%	50.9%
Rainy River Community College	MN	Public	6	2	0	14	0	0	63.6%	63.6%
Rasmussen College-Minnesota	MN	Private FP	0	0	76	160	0	0	100.0%	100.0%
Ridgewater College	MN	Public	88	13	0	112	0	0	52.6%	52.6%
Riverland Community College	MN	Public	58	9	3	92	0	0	58.6%	58.6%
Rochester Community and Technical College	MN	Public	118	15	0	124	0	0	48.2%	48.2%
Saint Paul College	MN	Public	88	16	0	144	0	0	58.1%	58.1%
South Central College	MN	Public	73	19	0	134	0	0	59.3%	59.3%
St Cloud Technical and Community College	MN	Public	74	25	0	130	0	0	56.8%	56.8%
Vermilion Community College	MN	Public	17	1	1	15	0	0	47.1%	47.1%
Cotter College	MO	Private NP	24	13	0	10	0	0	21.3%	21.3%
Crowder College	MO	Public	0	0	107	429	0	0	100.0%	100.0%
East Central College	MO	Public	29	39	1	153	9	0	69.4%	70.6%
ITT Technical Institute-Springfield	MO	Private FP	0	0	1	35	0	0	100.0%	100.0%
Jefferson College	MO	Public	53	39	8	0	213	0	8.0%	70.6%
Metropolitan Community College-Kansas City	MO	Public	0	0	233	0	1085	0	100.0%	100.0%
Mineral Area College	MO	Public	0	0	72	231	6	0	100.0%	100.0%
Moberly Area Community College	MO	Public	0	0	76	233	3	0	100.0%	100.0%
North Central Missouri College	MO	Public	23	15	0	0	73	0	0.0%	65.8%
Ozarks Technical Community College	MO	Public	0	0	186	832	1	0	100.0%	100.0%
Saint Louis Community College	MO	Public	0	0	428	1066	0	0	100.0%	100.0%
Southeast Missouri Hospital College of Nursing and Health Sciences	MO	Private NP	0	0	20	2	0	0	100.0%	100.0%
St Charles Community College	MO	Public	57	40	6	283	0	0	74.9%	74.9%
State Fair Community College	MO	Public	0	0	79	308	0	0	100.0%	100.0%
State Technical College of Missouri	MO	Public	0	0	92	0	0	0	100.0%	100.0%
Texas County Technical College	MO	Private NP	0	0	7	16	0	0	100.0%	100.0%
Three Rivers Community College	MO	Public	22	2	38	0	192	0	61.3%	90.6%
Vatterott College-Berkeley	MO	Private FP	0	0	18	21	0	0	100.0%	100.0%
Wentworth Military Academy and College	MO	Private NP	0	0	11	23	0	0	100.0%	100.0%
Coahoma Community College	MS	Public	0	0	61	34	0	0	100.0%	100.0%
Copiah-Lincoln Community College	MS	Public	0	0	113	0	52	0	100.0%	100.0%
East Central Community College	MS	Public	0	0	75	95	0	0	100.0%	100.0%
East Mississippi Community College	MS	Public	0	0	101	126	0	0	100.0%	100.0%

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Hinds Community College	MS	Public	0	0	400	0	334	0	100.0%	100.0%
Holmes Community College	MS	Public	0	0	150	0	299	0	100.0%	100.0%
Itawamba Community College	MS	Public	0	0	169	195	0	0	100.0%	100.0%
ITT Technical Institute-Madison	MS	Private FP	0	0	1	30	0	0	100.0%	100.0%
Jones County Junior College	MS	Public	0	0	199	0	0	0	100.0%	100.0%
Meridian Community College	MS	Public	0	0	133	59	0	0	100.0%	100.0%
Mississippi Delta Community College	MS	Public	0	0	110	84	0	0	100.0%	100.0%
Mississippi Gulf Coast Community College	MS	Public	0	0	291	191	38	0	100.0%	100.0%
Northeast Mississippi Community College	MS	Public	0	0	129	0	29	0	100.0%	100.0%
Northwest Mississippi Community College	MS	Public	0	0	217	190	0	0	100.0%	100.0%
Pearl River Community College	MS	Public	0	0	335	115	0	0	100.0%	100.0%
Southwest Mississippi Community College	MS	Public	0	0	75	0	18	0	100.0%	100.0%
Dawson Community College	MT	Public	14	3	0	0	0	0	0.0%	0.0%
Flathead Valley Community College	MT	Public	31	16	6	0	146	0	11.3%	76.4%
Miles Community College	MT	Public	0	0	20	0	34	0	100.0%	100.0%
Alamance Community College	NC	Public	0	0	110	354	1	0	100.0%	100.0%
Asheville-Buncombe Technical Community College	NC	Public	0	0	166	412	1	0	100.0%	100.0%
Beaufort County Community College	NC	Public	0	0	57	139	0	0	100.0%	100.0%
Bladen Community College	NC	Public	0	0	46	37	48	0	100.0%	100.0%
Blue Ridge Community College	NC	Public	0	0	67	188	1	0	100.0%	100.0%
Brunswick Community College	NC	Public	0	0	42	210	0	0	100.0%	100.0%
Caldwell Community College and Technical Institute	NC	Public	0	0	94	224	0	0	100.0%	100.0%
Cape Fear Community College	NC	Public	0	0	300	463	0	0	100.0%	100.0%
Carolinas College of Health Sciences	NC	Public	0	0	26	26	0	0	100.0%	100.0%
Carteret Community College	NC	Public	0	0	59	19	0	0	100.0%	100.0%
Catawba Valley Community College	NC	Public	0	0	141	265	0	0	100.0%	100.0%
Central Carolina Community College	NC	Public	0	0	141	158	0	0	100.0%	100.0%
Central Piedmont Community College	NC	Public	0	0	382	839	0	0	100.0%	100.0%
Cleveland Community College	NC	Public	0	0	76	361	1	0	100.0%	100.0%
Coastal Carolina Community College	NC	Public	0	0	141	373	0	0	100.0%	100.0%
College of the Albemarle	NC	Public	0	0	70	248	0	0	100.0%	100.0%
Craven Community College	NC	Public	0	0	67	239	0	0	100.0%	100.0%
Davidson County Community College	NC	Public	0	0	91	231	0	0	100.0%	100.0%
Durham Technical Community College	NC	Public	0	0	83	356	3	0	100.0%	100.0%
Edgecombe Community College	NC	Public	0	0	57	87	0	0	100.0%	100.0%
Fayetteville Technical Community College	NC	Public	0	0	298	463	0	0	100.0%	100.0%
Forsyth Technical Community College	NC	Public	0	0	250	808	0	0	100.0%	100.0%
Gaston College	NC	Public	0	0	161	0	348	0	100.0%	100.0%
Guilford Technical Community College	NC	Public	0	0	314	79	0	0	100.0%	100.0%
Halifax Community College	NC	Public	0	0	63	135	0	0	100.0%	100.0%
Haywood Community College	NC	Public	0	0	60	404	2	0	100.0%	100.0%
Isothermal Community College	NC	Public	0	0	66	210	0	0	100.0%	100.0%

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ITT Technical Institute-Cary	NC	Private FP	0	0	3	47	0	0	100.0%	100.0%
ITT Technical Institute-Charlotte North	NC	Private FP	0	0	2	41	0	0	100.0%	100.0%
ITT Technical Institute-Charlotte South	NC	Private FP	0	0	2	38	0	0	100.0%	100.0%
ITT Technical Institute-High Point	NC	Private FP	0	0	10	44	0	0	100.0%	100.0%
James Sprunt Community College	NC	Public	0	0	43	40	0	0	100.0%	100.0%
Johnston Community College	NC	Public	0	0	107	239	0	0	100.0%	100.0%
Lenoir Community College	NC	Public	0	0	110	0	226	0	100.0%	100.0%
Louisburg College	NC	Private NP	0	0	28	19	0	0	100.0%	100.0%
Martin Community College	NC	Public	0	0	24	0	175	0	100.0%	100.0%
Mayland Community College	NC	Public	0	0	43	121	0	0	100.0%	100.0%
McDowell Technical Community College	NC	Public	0	0	46	96	0	0	100.0%	100.0%
Mitchell Community College	NC	Public	0	0	90	271	0	0	100.0%	100.0%
Montgomery Community College	NC	Public	0	0	35	90	0	0	100.0%	100.0%
Nash Community College	NC	Public	0	0	120	208	0	0	100.0%	100.0%
Pamlico Community College	NC	Public	0	0	28	30	29	0	100.0%	100.0%
Piedmont Community College	NC	Public	0	0	0	0	167	0	NA	100.0%
Pitt Community College	NC	Public	0	0	194	345	0	0	100.0%	100.0%
Randolph Community College	NC	Public	0	0	85	0	169	0	100.0%	100.0%
Richmond Community College	NC	Public	0	0	89	79	0	0	100.0%	100.0%
Roanoke-Chowan Community College	NC	Public	0	0	33	93	0	0	100.0%	100.0%
Robeson Community College	NC	Public	0	0	97	197	0	0	100.0%	100.0%
Rockingham Community College	NC	Public	0	0	68	161	0	0	100.0%	100.0%
Rowan-Cabarrus Community College	NC	Public	0	0	172	512	0	0	100.0%	100.0%
Sampson Community College	NC	Public	0	0	60	96	0	0	100.0%	100.0%
Sandhills Community College	NC	Public	0	0	126	385	0	0	100.0%	100.0%
South College-Asheville	NC	Private FP	0	0	23	30	0	0	100.0%	100.0%
South Piedmont Community College	NC	Public	0	0	87	214	0	0	100.0%	100.0%
Southeastern Community College	NC	Public	0	0	67	71	1	0	100.0%	100.0%
Southwestern Community College	NC	Public	0	0	83	181	1	0	100.0%	100.0%
Stanly Community College	NC	Public	0	0	80	195	0	0	100.0%	100.0%
Surry Community College	NC	Public	0	0	100	307	0	0	100.0%	100.0%
Tri-County Community College	NC	Public	0	0	34	93	0	0	100.0%	100.0%
Vance-Granville Community College	NC	Public	0	0	128	123	0	0	100.0%	100.0%
Wake Technical Community College	NC	Public	0	0	542	392	0	0	100.0%	100.0%
Wayne Community College	NC	Public	0	0	130	380	7	0	100.0%	100.0%
Western Piedmont Community College	NC	Public	0	0	76	264	0	0	100.0%	100.0%
Wilkes Community College	NC	Public	0	0	98	243	0	0	100.0%	100.0%
Wilson Community College	NC	Public	0	0	46	0	200	0	100.0%	100.0%
Lake Region State College	ND	Public	9	12	16	9	0	0	54.3%	54.3%
North Dakota State College of Science	ND	Public	75	25	14	14	178	0	21.9%	67.3%
Williston State College	ND	Public	14	5	6	0	7	0	24.0%	40.6%
Central Community College	NE	Public	0	0	168	222	11	0	100.0%	100.0%
Kaplan University-Lincoln Campus	NE	Private FP	0	0	7	29	0	0	100.0%	100.0%
Kaplan University-Omaha Campus	NE	Private FP	0	0	6	42	0	0	100.0%	100.0%

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Metropolitan Community College Area	NE	Public	0	0	251	1050	0	0	100.0%	100.0%
Mid-Plains Community College	NE	Public	0	0	69	239	7	0	100.0%	100.0%
Northeast Community College	NE	Public	0	0	118	166	0	0	100.0%	100.0%
Southeast Community College Area	NE	Public	0	0	310	397	0	0	100.0%	100.0%
Western Nebraska Community College	NE	Public	63	11	0	0	91	0	0.0%	55.2%
Great Bay Community College	NH	Public	0	0	41	186	33	0	100.0%	100.0%
Lakes Region Community College	NH	Public	0	0	34	145	0	0	100.0%	100.0%
Manchester Community College	NH	Public	0	0	54	295	0	0	100.0%	100.0%
Nashua Community College	NH	Public	0	0	35	0	266	0	100.0%	100.0%
NHTI-Concord's Community College	NH	Public	0	0	107	0	330	0	100.0%	100.0%
River Valley Community College	NH	Public	0	0	29	0	118	0	100.0%	100.0%
White Mountains Community College	NH	Public	0	0	26	0	131	0	100.0%	100.0%
Atlantic Cape Community College	NJ	Public	68	10	11	0	315	0	12.4%	80.7%
Bergen Community College	NJ	Public	228	46	100	646	0	0	73.1%	73.1%
Brookdale Community College	NJ	Public	204	33	0	0	739	0	0.0%	75.7%
Burlington County College	NJ	Public	17	4	43	0	592	0	67.2%	96.8%
Camden County College	NJ	Public	107	14	0	0	557	0	0.0%	82.2%
County College of Morris	NJ	Public	113	42	5	384	0	0	71.5%	71.5%
Cumberland County College	NJ	Public	34	5	4	0	231	0	9.3%	85.8%
Essex County College	NJ	Public	113	21	20	0	594	0	13.0%	82.1%
Hudson County Community College	NJ	Public	61	23	0	0	577	0	0.0%	87.3%
Mercer County Community College	NJ	Public	102	15	0	0	419	0	0.0%	78.2%
Middlesex County College	NJ	Public	151	6	5	0	582	0	3.1%	78.9%
Ocean County College	NJ	Public	65	2	0	0	488	0	0.0%	87.9%
Passaic County Community College	NJ	Public	53	43	5	0	423	0	5.0%	81.7%
Raritan Valley Community College	NJ	Public	94	22	6	0	337	0	4.9%	74.7%
Rowan College at Gloucester County	NJ	Public	53	17	0	0	280	0	0.0%	80.0%
Salem Community College	NJ	Public	14	2	1	0	81	0	5.9%	83.7%
Sussex County Community College	NJ	Public	38	2	0	179	0	0	81.7%	81.7%
Union County College	NJ	Public	140	22	0	360	0	0	69.0%	69.0%
Warren County Community College	NJ	Public	20	1	0	0	102	0	0.0%	82.9%
Central New Mexico Community College	NM	Public	0	0	358	758	0	0	100.0%	100.0%
Clovis Community College	NM	Public	0	0	56	113	0	0	100.0%	100.0%
Luna Community College	NM	Public	0	0	30	0	0	0	100.0%	100.0%
Mesalands Community College	NM	Public	0	0	14	47	0	0	100.0%	100.0%
New Mexico Junior College	NM	Public	0	0	67	0	94	0	100.0%	100.0%
New Mexico Military Institute	NM	Public	40	18	25	0	3	0	30.1%	32.6%
San Juan College	NM	Public	0	0	169	192	0	0	100.0%	100.0%
Santa Fe Community College	NM	Public	0	0	82	309	33	0	100.0%	100.0%
Truckee Meadows Community College	NV	Public	105	31	19	1	400	0	12.8%	75.5%
Adirondack Community College	NY	Public	76	16	4	176	0	0	66.2%	66.2%
American Academy of Dramatic Arts-New York	NY	Private NP	0	0	10	19	0	0	100.0%	100.0%
Belanger School of Nursing	NY	Private NP	0	0	12	8	0	0	100.0%	100.0%
Bramson ORT College	NY	Private NP	0	0	9	90	0	0	100.0%	100.0%



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Bryant & Stratton College-Buffalo	NY	Private FP	0	0	19	44	0	0	100.0%	100.0%
Bryant & Stratton College-Southtowns	NY	Private FP	0	0	11	30	1	0	100.0%	100.0%
Cayuga County Community College	NY	Public	48	2	0	170	0	0	77.3%	77.3%
Clinton Community College	NY	Public	34	16	0	66	0	0	56.9%	56.9%
Cochran School of Nursing	NY	Private NP	0	0	12	0	0	0	100.0%	100.0%
Columbia-Greene Community College	NY	Public	40	4	3	0	70	0	6.4%	62.4%
Corning Community College	NY	Public	65	18	4	0	159	0	4.6%	66.3%
Crouse Hospital College of Nursing	NY	Private NP	0	0	23	5	0	0	100.0%	100.0%
CUNY Borough of Manhattan Community College	NY	Public	268	22 9	47	924	0	0	66.1%	66.1%
CUNY Bronx Community College	NY	Public	175	10 2	37	386	0	0	60.4%	60.4%
CUNY Hostos Community College	NY	Public	113	62	11	267	0	0	61.4%	61.4%
CUNY Kingsborough Community College	NY	Public	166	14 2	50	619	0	0	68.5%	68.5%
CUNY LaGuardia Community College	NY	Public	176	20 2	26	716	0	0	66.3%	66.3%
CUNY Queensborough Community College	NY	Public	193	15 2	45	535	0	0	62.7%	62.7%
Dutchess Community College	NY	Public	85	26	14	372	107	0	77.7%	81.6%
Erie Community College	NY	Public	272	44	0	502	10	0	61.4%	61.8%
Finger Lakes Community College	NY	Public	91	25	0	0	263	0	0.0%	69.4%
Fulton-Montgomery Community College	NY	Public	43	14	0	0	71	0	0.0%	55.5%
Genesee Community College	NY	Public	0	0	90	258	0	0	100.0%	100.0%
Helene Fuld College of Nursing	NY	Private NP	0	0	11	42	0	0	100.0%	100.0%
Herkimer County Community College	NY	Public	55	9	0	0	95	0	0.0%	59.7%
Hudson Valley Community College	NY	Public	193	33	0	384	0	0	63.0%	63.0%
Jamestown Business College	NY	Private FP	0	0	6	15	0	0	100.0%	100.0%
Jamestown Community College	NY	Public	60	18	0	273	0	0	77.8%	77.8%
Jefferson Community College	NY	Public	61	20	2	162	0	0	66.9%	66.9%
Maria College of Albany	NY	Private NP	0	0	31	77	0	0	100.0%	100.0%
Mohawk Valley Community College	NY	Public	99	41	5	235	24	0	63.2%	65.3%
Monroe Community College	NY	Public	215	81	19	0	567	0	6.0%	66.4%
Nassau Community College	NY	Public	422	59	16	1006	88	0	68.0%	69.8%
Niagara County Community College	NY	Public	89	17	4	0	304	0	3.6%	74.4%
North Country Community College	NY	Public	23	12	5	0	62	0	12.5%	65.7%
Onondaga Community College	NY	Public	136	38	3	468	0	0	73.0%	73.0%
Orange County Community College	NY	Public	123	46	8	290	0	0	63.8%	63.8%
Phillips Beth Israel School of Nursing	NY	Private NP	0	0	9	30	0	0	100.0%	100.0%
Rockland Community College	NY	Public	86	27	2	378	0	0	77.1%	77.1%
Schenectady County Community College	NY	Public	0	0	72	0	246	0	100.0%	100.0%
St Joseph's College of Nursing at St Joseph's Hospital Health Center	NY	Private NP	0	0	22	7	0	0	100.0%	100.0%
Suffolk County Community College	NY	Public	225	95	0	1303	0	0	80.3%	80.3%
Sullivan County Community College	NY	Public	38	9	1	56	0	0	54.8%	54.8%
SUNY Broome Community College	NY	Public	102	37	23	274	0	0	68.1%	68.1%

			Faculty				Non-Faculty		Contingency	
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SUNY Westchester Community College	NY	Public	138	37	0	0	997	0	0.0%	85.1%
The College of Westchester	NY	Private FP	0	0	0	0	75	0	NA	100.0%
Tompkins Cortland Community College	NY	Public	58	5	0	0	279	0	0.0%	81.6%
Trocaire College	NY	Private NP	0	0	51	106	0	0	100.0%	100.0%
Ulster County Community College	NY	Public	47	18	0	115	8	0	63.9%	65.4%
Aultman College of Nursing and Health Sciences	OH	Private NP	0	0	14	2	0	0	100.0%	100.0%
Belmont College	OH	Public	0	0	34	118	0	0	100.0%	100.0%
Bowling Green State University-Firelands	OH	Public	15	12	25	86	0	0	80.4%	80.4%
Bryant & Stratton College-Parma	OH	Private FP	0	0	23	50	0	0	100.0%	100.0%
Central Ohio Technical College	OH	Public	3	0	60	0	201	0	95.2%	98.9%
Chatfield College	OH	Private NP	0	0	3	1	0	0	100.0%	100.0%
Cincinnati State Technical and Community College	OH	Public	110	98	1	0	576	0	0.5%	73.5%
Clark State Community College	OH	Public	0	0	79	331	1	0	100.0%	100.0%
Columbus State Community College	OH	Public	225	62	48	0	1045	0	14.3%	79.2%
Cuyahoga Community College District	OH	Public	242	10 8	15	1058	0	0	75.4%	75.4%
Eastern Gateway Community College	OH	Public	0	0	42	227	0	0	100.0%	100.0%
Edison State Community College	OH	Public	0	0	55	0	148	0	100.0%	100.0%
Good Samaritan College of Nursing and Health Science	OH	Private NP	0	0	29	10	0	0	100.0%	100.0%
Hocking College	OH	Public	0	0	159	83	0	0	100.0%	100.0%
ITT Technical Institute-Columbus	OH	Private FP	0	0	2	34	0	0	100.0%	100.0%
James A Rhodes State College	OH	Public	0	0	75	216	0	0	100.0%	100.0%
Lakeland Community College	OH	Public	98	17	1	0	537	0	0.9%	82.4%
Lorain County Community College	OH	Public	95	24	5	0	571	0	4.0%	82.9%
Marion Technical College	OH	Public	0	0	45	0	111	0	100.0%	100.0%
North Central State College	OH	Public	0	0	56	120	0	0	100.0%	100.0%
Northwest State Community College	OH	Public	0	0	0	0	227	0	NA	100.0%
Owens Community College	OH	Public	164	24	1	740	0	0	79.8%	79.8%
Sinclair Community College	OH	Public	215	10 9	41	886	0	0	74.1%	74.1%
Southern State Community College	OH	Public	0	0	54	103	0	0	100.0%	100.0%
Stark State College	OH	Public	0	0	203	372	0	0	100.0%	100.0%
Terra State Community College	OH	Public	18	18	4	151	72	0	81.2%	86.3%
The Christ College of Nursing and Health Sciences	OH	Private NP	0	0	33	25	1	0	100.0%	100.0%
Washington State Community College	OH	Public	0	0	45	152	0	0	100.0%	100.0%
Zane State College	OH	Public	0	0	62	0	112	0	100.0%	100.0%
Brown Mackie College-Tulsa	OK	Private FP	0	0	11	48	0	0	100.0%	100.0%
Carl Albert State College	OK	Public	0	0	55	57	3	0	100.0%	100.0%
Connors State College	OK	Public	0	0	115	0	0	0	100.0%	100.0%
Eastern Oklahoma State College	OK	Public	15	13	22	49	2	0	71.7%	72.3%
ITT Technical Institute-Oklahoma City	OK	Private FP	0	0	9	40	0	0	100.0%	100.0%
ITT Technical Institute-Tulsa	OK	Private FP	0	0	11	60	0	0	100.0%	100.0%

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Murray State College	OK	Public	12	21	21	0	120	0	38.9%	81.0%
Northeastern Oklahoma A&M College	OK	Public	0	0	68	60	0	0	100.0%	100.0%
Northern Oklahoma College	OK	Public	58	33	8	0	116	0	8.1%	57.7%
Oklahoma City Community College	OK	Public	0	0	142	0	376	0	100.0%	100.0%
Platt College-North OKC	OK	Private FP	0	0	20	5	0	0	100.0%	100.0%
Redlands Community College	OK	Public	5	23	3	80	0	0	74.8%	74.8%
Rose State College	OK	Public	61	43	2	200	31	0	66.0%	69.1%
Seminole State College	OK	Public	16	18	5	48	0	0	60.9%	60.9%
Tulsa Community College	OK	Public	0	0	309	0	653	0	100.0%	100.0%
Western Oklahoma State College	OK	Public	12	22	8	41	0	0	59.0%	59.0%
Blue Mountain Community College	OR	Public	41	16	0	144	0	0	71.6%	71.6%
Central Oregon Community College	OR	Public	64	48	12	206	0	0	66.1%	66.1%
Chemeketa Community College	OR	Public	0	0	201	496	0	0	100.0%	100.0%
Clackamas Community College	OR	Public	0	0	119	299	0	0	100.0%	100.0%
Clatsop Community College	OR	Public	0	0	27	78	0	0	100.0%	100.0%
Columbia Gorge Community College	OR	Public	0	0	21	114	0	0	100.0%	100.0%
Klamath Community College	OR	Public	0	0	32	0	67	0	100.0%	100.0%
Lane Community College	OR	Public	0	0	240	312	0	0	100.0%	100.0%
Linn-Benton Community College	OR	Public	0	0	124	329	0	0	100.0%	100.0%
Mt Hood Community College	OR	Public	127	28	1	388	0	0	71.5%	71.5%
Oregon Coast Community College	OR	Public	0	0	8	52	0	0	100.0%	100.0%
Pioneer Pacific College	OR	Private FP	0	0	61	78	0	6	100.0%	100.0%
Portland Community College	OR	Public	366	53	24	1402	0	0	77.3%	77.3%
Rogue Community College	OR	Public	60	14	1	377	0	0	83.6%	83.6%
Southwestern Oregon Community College	OR	Public	30	15	10	0	146	0	18.2%	77.6%
Tillamook Bay Community College	OR	Public	0	0	7	37	1	0	100.0%	100.0%
Treasure Valley Community College	OR	Public	37	12	9	104	43	0	69.8%	76.1%
Umpqua Community College	OR	Public	0	0	57	151	0	0	100.0%	100.0%
Bidwell Training Center Inc	PA	Private NP	0	0	16	3	0	0	100.0%	100.0%
Bucks County Community College	PA	Public	92	56	11	521	29	0	78.2%	79.1%
Butler County Community College	PA	Public	53	11	0	224	63	0	77.8%	81.8%
Commonwealth Technical Institute	PA	Private NP	0	0	0	0	26	0	NA	100.0%
Community College of Allegheny County	PA	Public	199	59	0	1005	0	0	79.6%	79.6%
Community College of Beaver County	PA	Public	41	7	4	100	0	0	68.4%	68.4%
Community College of Philadelphia	PA	Public	323	68	4	635	0	0	62.0%	62.0%
Delaware County Community College	PA	Public	95	37	8	710	0	0	84.5%	84.5%
Harcum College	PA	Private NP	6	0	54	6	194	0	90.9%	97.7%
Harrisburg Area Community College-Harrisburg	PA	Public	225	59	19	1622	0	0	85.2%	85.2%
Johnson College	PA	Private NP	0	0	25	0	0	0	100.0%	100.0%
Lackawanna College	PA	Private NP	19	1	10	0	115	0	33.3%	86.2%
Lehigh Carbon Community College	PA	Public	0	0	87	409	0	0	100.0%	100.0%
Luzerne County Community College	PA	Public	0	0	115	361	0	0	100.0%	100.0%
Manor College	PA	Private NP	0	0	25	113	0	0	100.0%	100.0%
Montgomery County Community College	PA	Public	137	43	4	571	0	0	76.2%	76.2%

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Northampton County Area Community College	PA	Public	80	34	4	828	0	0	87.9%	87.9%
Orleans Technical Institute	PA	Private NP	0	0	15	14	0	0	100.0%	100.0%
Pennsylvania College of Health Sciences	PA	Private NP	0	0	60	16	0	0	100.0%	100.0%
Pennsylvania Highlands Community College	PA	Public	15	14	0	140	17	0	82.8%	84.4%
Pennsylvania Institute of Technology	PA	Private NP	0	0	19	55	0	0	100.0%	100.0%
Pittsburgh Institute of Aeronautics	PA	Private NP	0	0	0	0	39	0	NA	100.0%
Reading Area Community College	PA	Public	0	0	61	167	63	0	100.0%	100.0%
Rosedale Technical Institute	PA	Private NP	0	0	28	4	0	0	100.0%	100.0%
Thaddeus Stevens College of Technology	PA	Public	38	19	0	0	26	0	0.0%	31.3%
Westmoreland County Community College	PA	Public	0	0	84	326	0	0	100.0%	100.0%
Centro de Estudios Multidisciplinarios-Bayamon	PR	Private FP	3	0	0	41	0	0	93.2%	93.2%
Centro de Estudios Multidisciplinarios-Humacao	PR	Private FP	4	0	0	39	0	0	90.7%	90.7%
Centro de Estudios Multidisciplinarios-San Juan	PR	Private FP	2	0	0	62	0	0	96.9%	96.9%
Humacao Community College	PR	Private NP	0	0	13	14	0	0	100.0%	100.0%
Instituto Tecnologico de Puerto Rico-Recinto de Guayama	PR	Public	0	0	39	24	9	0	100.0%	100.0%
Instituto Tecnologico de Puerto Rico-Recinto de Manati	PR	Public	28	24	0	0	0	0	0.0%	0.0%
Instituto Tecnologico de Puerto Rico-Recinto de Ponce	PR	Public	23	2	17	16	0	0	56.9%	56.9%
Instituto Tecnologico de Puerto Rico-Recinto de San Juan	PR	Public	27	22	5	0	0	0	9.3%	9.3%
Universal Technology College of Puerto Rico	PR	Private NP	0	0	31	34	0	0	100.0%	100.0%
Palau Community College	PW	Public	0	0	37	5	5	0	100.0%	100.0%
Community College of Rhode Island	RI	Public	242	76	1	0	559	0	0.3%	63.8%
Aiken Technical College	SC	Public	0	0	56	162	0	0	100.0%	100.0%
Central Carolina Technical College	SC	Public	0	0	94	143	0	0	100.0%	100.0%
Clinton College	SC	Private NP	0	0	10	24	0	0	100.0%	100.0%
Denmark Technical College	SC	Public	0	0	37	21	0	0	100.0%	100.0%
Florence-Darlington Technical College	SC	Public	0	0	98	214	0	0	100.0%	100.0%
Greenville Technical College	SC	Public	0	0	346	402	0	0	100.0%	100.0%
Horry-Georgetown Technical College	SC	Public	0	0	161	183	0	0	100.0%	100.0%
ITT Technical Institute-Columbia	SC	Private FP	0	0	3	30	0	0	100.0%	100.0%
Midlands Technical College	SC	Public	0	0	223	435	0	0	100.0%	100.0%
Northeastern Technical College	SC	Public	0	0	31	72	0	0	100.0%	100.0%
Orangeburg Calhoun Technical College	SC	Public	0	0	82	80	0	0	100.0%	100.0%
Piedmont Technical College	SC	Public	0	0	123	202	0	0	100.0%	100.0%
Spartanburg Community College	SC	Public	0	0	119	235	0	0	100.0%	100.0%
Spartanburg Methodist College	SC	Private NP	13	6	9	0	25	0	32.1%	64.2%
Technical College of the Lowcountry	SC	Public	0	0	46	114	0	0	100.0%	100.0%
The Art Institute of Charleston	SC	Private FP	0	0	14	43	0	0	100.0%	100.0%
Tri-County Technical College	SC	Public	0	0	142	272	0	0	100.0%	100.0%
Trident Technical College	SC	Public	0	0	339	469	0	0	100.0%	100.0%
Virginia College-Charleston	SC	Private FP	0	0	0	0	80	0	NA	100.0%
Virginia College-Greenville	SC	Private FP	0	0	0	0	59	0	NA	100.0%

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Williamsburg Technical College	SC	Public	0	0	19	28	0	0	100.0%	100.0%
York Technical College	SC	Public	0	0	119	212	0	0	100.0%	100.0%
Globe University-Sioux Falls	SD	Private FP	0	0	7	18	0	0	100.0%	100.0%
Kilian Community College	SD	Private NP	0	0	6	0	24	0	100.0%	100.0%
Lake Area Technical Institute	SD	Public	0	0	93	54	0	0	100.0%	100.0%
Mitchell Technical Institute	SD	Public	0	0	79	0	0	0	100.0%	100.0%
Southeast Technical Institute	SD	Public	0	0	90	0	137	0	100.0%	100.0%
Western Dakota Technical Institute	SD	Public	0	0	41	73	0	0	100.0%	100.0%
Chattanooga State Community College	TN	Public	121	70	53	348	0	0	67.7%	67.7%
Cleveland State Community College	TN	Public	39	21	10	0	128	0	14.3%	69.7%
Columbia State Community College	TN	Public	56	14	24	200	0	0	76.2%	76.2%
Dyersburg State Community College	TN	Public	30	14	9	121	0	0	74.7%	74.7%
Hiwassee College	TN	Private NP	2	9	2	27	0	0	72.5%	72.5%
ITT Technical Institute-Chattanooga	TN	Private FP	0	0	0	26	0	0	100.0%	100.0%
Jackson State Community College	TN	Public	50	10	19	151	0	0	73.9%	73.9%
Motlow State Community College	TN	Public	52	24	15	153	0	0	68.9%	68.9%
Nashville State Community College	TN	Public	55	1	116	333	0	0	88.9%	88.9%
Northeast State Community College	TN	Public	50	18	58	197	0	0	78.9%	78.9%
Pellissippi State Community College	TN	Public	144	78	17	288	0	0	57.9%	57.9%
Remington College-Memphis Campus	TN	Private NP	0	0	0	0	44	0	NA	100.0%
Roane State Community College	TN	Public	98	32	2	266	0	0	67.3%	67.3%
Southwest Tennessee Community College	TN	Public	105	16	81	0	339	0	40.1%	77.6%
Virginia College-School of Business and Health-Chattanooga	TN	Private FP	0	0	0	0	51	0	NA	100.0%
Volunteer State Community College	TN	Public	75	51	32	0	220	0	20.3%	66.7%
Walters State Community College	TN	Public	72	17	78	176	0	0	74.1%	74.1%
Alvin Community College	TX	Public	72	36	3	0	187	0	2.7%	63.8%
Amarillo College	TX	Public	60	13 4	24	210	0	0	54.7%	54.7%
Angelina College	TX	Public	0	0	127	0	264	0	100.0%	100.0%
Austin Community College District	TX	Public	0	0	540	1231	0	0	100.0%	100.0%
Blinn College	TX	Public	0	0	393	301	0	0	100.0%	100.0%
Brookhaven College	TX	Public	0	0	139	428	0	0	100.0%	100.0%
Cedar Valley College	TX	Public	0	0	71	184	0	0	100.0%	100.0%
Central Texas College	TX	Public	0	0	166	0	1285	0	100.0%	100.0%
Cisco College	TX	Public	30	7	53	109	0	0	81.4%	81.4%
Clarendon College	TX	Public	0	0	36	40	0	0	100.0%	100.0%
Coastal Bend College	TX	Public	0	0	63	83	0	0	100.0%	100.0%
College of the Mainland	TX	Public	60	43	5	0	158	0	4.6%	61.3%
Collin County Community College District	TX	Public	0	0	402	792	217	0	100.0%	100.0%
Del Mar College	TX	Public	176	73	33	0	326	0	11.7%	59.0%
Eastfield College	TX	Public	0	0	131	404	0	0	100.0%	100.0%
El Centro College	TX	Public	0	0	148	335	0	0	100.0%	100.0%
El Paso Community College	TX	Public	227	98	99	758	0	0	72.5%	72.5%

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Frank Phillips College	TX	Public	0	0	36	0	42	0	100.0%	100.0%
Galveston College	TX	Public	23	27	6	40	4	0	47.9%	50.0%
Grayson College	TX	Public	0	0	112	139	19	0	100.0%	100.0%
Hill College	TX	Public	0	0	86	163	0	0	100.0%	100.0%
Houston Community College	TX	Public	0	0	759	1687	0	0	100.0%	100.0%
Howard College	TX	Public	0	0	133	0	16	0	100.0%	100.0%
Jacksonville College-Main Campus	TX	Private NP	0	0	16	15	0	0	100.0%	100.0%
Kilgore College	TX	Public	0	0	160	0	178	0	100.0%	100.0%
Lamar Institute of Technology	TX	Public	59	10	14	81	0	0	57.9%	57.9%
Lamar State College-Orange	TX	Public	17	7	22	58	0	0	76.9%	76.9%
Lamar State College-Port Arthur	TX	Public	27	23	21	47	0	0	57.6%	57.6%
Laredo Community College	TX	Public	131	42	10	0	154	0	5.5%	48.7%
Lee College	TX	Public	0	0	161	164	0	0	100.0%	100.0%
Lone Star College System	TX	Public	0	0	840	0	3259	0	100.0%	100.0%
McLennan Community College	TX	Public	102	62	59	0	245	0	26.5%	65.0%
Mountain View College	TX	Public	0	0	84	232	0	0	100.0%	100.0%
Navarro College	TX	Public	0	0	128	405	0	0	100.0%	100.0%
North Central Texas College	TX	Public	0	0	140	0	281	0	100.0%	100.0%
North Lake College	TX	Public	0	0	124	321	0	0	100.0%	100.0%
Northeast Texas Community College	TX	Public	0	0	70	0	109	0	100.0%	100.0%
Northwest Vista College	TX	Public	71	51	19	529	206	0	81.8%	86.1%
Odessa College	TX	Public	9	0	117	185	5	0	97.1%	97.2%
Palo Alto College	TX	Public	75	18	4	231	228	0	71.6%	83.3%
Panola College	TX	Public	0	0	69	0	78	0	100.0%	100.0%
Paris Junior College	TX	Public	0	0	92	156	0	0	100.0%	100.0%
Ranger College	TX	Public	3	0	22	96	0	0	97.5%	97.5%
Richland College	TX	Public	0	0	166	675	0	0	100.0%	100.0%
San Antonio College	TX	Public	228	47	8	568	559	0	67.7%	80.5%
San Jacinto Community College	TX	Public	0	0	512	854	0	0	100.0%	100.0%
South Plains College	TX	Public	188	78	0	0	190	0	0.0%	41.7%
Southwest Texas Junior College	TX	Public	25	42	43	78	48	0	64.4%	71.6%
St Philip's College	TX	Public	97	35	32	314	546	0	72.4%	87.1%
Tarrant County College District	TX	Public	322	29 2	49	1508	0	0	71.7%	71.7%
Temple College	TX	Public	67	57	1	0	160	0	0.8%	56.5%
Texarkana College	TX	Public	51	0	40	77	18	0	69.6%	72.6%
Texas State Technical College-Harlingen	TX	Public	0	0	156	64	0	0	100.0%	100.0%
Texas State Technical College-Marshall	TX	Public	0	0	44	18	0	0	100.0%	100.0%
Texas State Technical College-Waco	TX	Public	0	0	241	30	0	0	100.0%	100.0%
Texas State Technical College-West Texas	TX	Public	0	0	68	16	0	0	100.0%	100.0%
Trinity Valley Community College	TX	Public	0	0	161	0	119	0	100.0%	100.0%
Tyler Junior College	TX	Public	0	0	300	281	74	0	100.0%	100.0%
Vernon College	TX	Public	0	0	91	68	0	0	100.0%	100.0%
Victoria College	TX	Public	43	45	7	278	0	0	76.4%	76.4%

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Weatherford College	TX	Public	0	0	137	0	181	0	100.0%	100.0%
Western Texas College	TX	Public	0	0	61	0	38	0	100.0%	100.0%
Wharton County Junior College	TX	Public	0	0	166	133	0	0	100.0%	100.0%
Broadview University-Orem	UT	Private FP	0	0	8	5	0	0	100.0%	100.0%
Eagle Gate College-Layton	UT	Private FP	0	0	8	27	0	0	100.0%	100.0%
Eagle Gate College-Murray	UT	Private FP	0	0	9	20	0	0	100.0%	100.0%
Everest College-Salt Lake City	UT	Private FP	0	0	0	0	4	0	NA	100.0%
Latter-day Saints Business College	UT	Private NP	0	0	17	0	0	0	100.0%	100.0%
Salt Lake Community College	UT	Public	194	109	40	1155	0	0	79.8%	79.8%
Snow College	UT	Public	51	43	19	0	110	0	16.8%	57.8%
American National University	VA	Private FP	0	0	0	0	245	0	NA	100.0%
Blue Ridge Community College	VA	Public	0	0	74	184	0	0	100.0%	100.0%
Central Virginia Community College	VA	Public	0	0	61	217	0	0	100.0%	100.0%
Centura College-Virginia Beach	VA	Private FP	0	0	0	0	26	0	NA	100.0%
Dabney S Lancaster Community College	VA	Public	0	0	22	60	0	0	100.0%	100.0%
Danville Community College	VA	Public	0	0	63	150	0	0	100.0%	100.0%
Eastern Shore Community College	VA	Public	0	0	15	40	0	0	100.0%	100.0%
ECPI University	VA	Private FP	0	0	364	395	0	0	100.0%	100.0%
Germanna Community College	VA	Public	0	0	85	200	0	0	100.0%	100.0%
J Sargeant Reynolds Community College	VA	Public	0	0	146	522	0	0	100.0%	100.0%
John Tyler Community College	VA	Public	0	0	107	347	0	0	100.0%	100.0%
Lord Fairfax Community College	VA	Public	0	0	74	396	0	0	100.0%	100.0%
Mountain Empire Community College	VA	Public	0	0	43	82	0	0	100.0%	100.0%
New River Community College	VA	Public	0	0	51	136	0	0	100.0%	100.0%
Northern Virginia Community College	VA	Public	0	0	700	2007	0	0	100.0%	100.0%
Patrick Henry Community College	VA	Public	0	0	49	122	0	0	100.0%	100.0%
Paul D Camp Community College	VA	Public	0	0	21	90	0	0	100.0%	100.0%
Piedmont Virginia Community College	VA	Public	0	0	75	220	0	0	100.0%	100.0%
Rappahannock Community College	VA	Public	0	0	27	125	0	0	100.0%	100.0%
Southside Virginia Community College	VA	Public	0	0	77	189	0	0	100.0%	100.0%
Southwest Virginia Community College	VA	Public	0	0	40	84	0	0	100.0%	100.0%
Thomas Nelson Community College	VA	Public	0	0	105	441	0	0	100.0%	100.0%
Tidewater Community College	VA	Public	0	0	357	1179	0	0	100.0%	100.0%
Virginia Highlands Community College	VA	Public	0	0	47	96	0	0	100.0%	100.0%
Virginia Western Community College	VA	Public	0	0	92	266	0	0	100.0%	100.0%
Wytheville Community College	VA	Public	0	0	45	87	0	0	100.0%	100.0%
Community College of Vermont	VT	Public	0	0	0	0	615	0	NA	100.0%
Landmark College	VT	Private NP	0	0	78	0	0	0	100.0%	100.0%
Bates Technical College	WA	Public	71	6	27	0	145	0	26.0%	69.1%
Bellingham Technical College	WA	Public	38	17	13	0	62	0	19.1%	57.7%
Big Bend Community College	WA	Public	35	9	2	0	58	0	4.3%	57.7%
Cascadia College	WA	Public	32	8	2	98	0	0	71.4%	71.4%
Centralia College	WA	Public	37	17	19	0	32	0	26.0%	48.6%

			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Clark College	WA	Public	126	38	36	0	406	0	18.0%	72.9%
Clover Park Technical College	WA	Public	70	14	10	0	51	0	10.6%	42.1%
Columbia Basin College	WA	Public	86	22	19	0	153	0	15.0%	61.4%
Edmonds Community College	WA	Public	90	20	27	0	325	0	19.7%	76.2%
Everett Community College	WA	Public	77	28	10	0	321	0	8.7%	75.9%
Grays Harbor College	WA	Public	47	6	17	0	45	0	24.3%	53.9%
Green River Community College	WA	Public	108	37	7	294	0	0	67.5%	67.5%
Highline College	WA	Public	216	34	39	37	2	0	23.3%	23.8%
Lake Washington Institute of Technology	WA	Public	40	15	29	0	164	0	34.5%	77.8%
Lower Columbia College	WA	Public	39	15	12	0	128	0	18.2%	72.2%
North Seattle College	WA	Public	71	0	19	0	250	0	21.1%	79.1%
Pierce College-Fort Steilacoom	WA	Public	56	9	11	0	31	0	14.5%	39.3%
Pierce College-Puyallup	WA	Public	40	14	1	0	0	0	1.8%	1.8%
Renton Technical College	WA	Public	43	14	10	0	201	0	14.9%	78.7%
Seattle Central College	WA	Public	112	1	50	0	356	0	30.7%	78.2%
Shoreline Community College	WA	Public	86	32	5	0	242	0	4.1%	67.7%
Skagit Valley College	WA	Public	80	21	7	0	145	0	6.5%	60.1%
South Puget Sound Community College	WA	Public	62	24	2	0	153	0	2.3%	64.3%
Spokane Community College	WA	Public	153	31	34	0	160	0	15.6%	51.3%
Spokane Falls Community College	WA	Public	96	27	15	0	105	0	10.9%	49.4%
Tacoma Community College	WA	Public	83	32	20	0	407	0	14.8%	78.8%
Walla Walla Community College	WA	Public	60	18	38	0	177	0	32.8%	73.4%
Wenatchee Valley College	WA	Public	50	16	8	0	167	0	10.8%	72.6%
Whatcom Community College	WA	Public	57	19	1	170	0	0	69.2%	69.2%
Yakima Valley Community College	WA	Public	67	10	31	144	13	0	69.4%	70.9%
Blackhawk Technical College	WI	Public	0	0	94	0	329	0	100.0%	100.0%
Bryant & Stratton College-Milwaukee	WI	Private FP	0	0	16	76	0	0	100.0%	100.0%
Chippewa Valley Technical College	WI	Public	0	0	222	212	0	0	100.0%	100.0%
Fox Valley Technical College	WI	Public	0	0	306	0	655	0	100.0%	100.0%
Gateway Technical College	WI	Public	0	0	240	1	0	0	100.0%	100.0%
Globe University-Eau Claire	WI	Private FP	0	0	5	25	0	0	100.0%	100.0%
Lakeshore Technical College	WI	Public	0	0	107	62	0	0	100.0%	100.0%
Madison Area Technical College	WI	Public	0	0	469	1242	0	0	100.0%	100.0%
Mid-State Technical College	WI	Public	0	0	80	261	0	0	100.0%	100.0%
Milwaukee Area Technical College	WI	Public	0	0	528	750	0	0	100.0%	100.0%
Moraine Park Technical College	WI	Public	0	0	0	0	274	0	NA	100.0%
Nicolet Area Technical College	WI	Public	0	0	52	103	0	0	100.0%	100.0%
Northcentral Technical College	WI	Public	0	0	137	0	0	0	100.0%	100.0%
Northeast Wisconsin Technical College	WI	Public	0	0	260	0	310	0	100.0%	100.0%
Southwest Wisconsin Technical College	WI	Public	0	0	92	19	0	0	100.0%	100.0%
Waukesha County Technical College	WI	Public	0	0	196	668	0	0	100.0%	100.0%
Western Technical College	WI	Public	0	0	203	0	599	0	100.0%	100.0%
Wisconsin Indianhead Technical College	WI	Public	0	0	154	427	0	0	100.0%	100.0%
Blue Ridge Community and Technical College	WV	Public	1	0	63	113	0	0	99.4%	99.4%



			Faculty				Non-Faculty		Contingency	
ASSOCIATES DEGREE COLLEGE	STATE	SECTOR	TEN	TT	NTT-FT	NTT-PT	INST	GTA	FNTR	CONTR
Carver Career Center	WV	Public	0	0	29	0	0	0	100.0%	100.0%
Eastern West Virginia Community and Technical College	WV	Public	0	0	15	55	0	0	100.0%	100.0%
ITT Technical Institute-Huntington	WV	Private FP	0	0	5	32	0	0	100.0%	100.0%
Mountwest Community and Technical College	WV	Public	10	0	58	78	0	0	93.2%	93.2%
New River Community and Technical College	WV	Public	9	0	54	0	102	0	85.7%	94.5%
Pierpont Community and Technical College	WV	Public	6	0	55	6	120	0	91.0%	96.8%
Southern West Virginia Community and Technical College	WV	Public	16	0	56	106	0	0	91.0%	91.0%
West Virginia Northern Community College	WV	Public	15	0	40	72	0	0	88.2%	88.2%
Casper College	WY	Public	114	31	16	152	0	0	53.7%	53.7%
Central Wyoming College	WY	Public	0	0	59	0	260	0	100.0%	100.0%
Eastern Wyoming College	WY	Public	24	19	1	0	44	0	2.3%	51.1%
Laramie County Community College	WY	Public	0	0	114	0	213	0	100.0%	100.0%
Northwest College	WY	Public	47	19	11	1	68	0	15.4%	54.8%
Sheridan College	WY	Public	59	28	10	1	142	0	11.2%	63.8%
Western Wyoming Community College	WY	Public	0	0	78	0	236	0	100.0%	100.0%